

AGONA WEST MUNICIPAL ASSEMBLY



2022-2025 MEDIUM-TERM DEVELOPMENT PLAN

PREPARED BY THE MUNICIPAL PLANNING CO-ORDINATING UNIT

NOVEMBER, 2021

FOREWORD

Sections 1, 10 and 11 of the National Development Planning (System) Act 1994 (Act 480) and Section 83 (1a & 1b) of the Local Governance Act 2016 (Act 936), empower District Assemblies to prepare Medium Term Development Plans in a participatory manner involving all stakeholders in consultation with the National Development Planning Commission (NDPC). This is in accordance with the Civil Service Law, 1993 (PNDC). Under these enactments, the Agona West Municipal Assembly (AWMA) was thus required to conduct a thorough performance review of the implementation of the Medium Term National Development Policy Framework (MTNDPF) called the *Agenda for Jobs: Creating prosperity and equal opportunity for all (2018-2021)*, examine its vision, mission, objective and other relevant variables that impacted on the operations of the Assembly to serve as the basis for preparing the MTDP for a planning period of four years, 2022-2025.

In this breath, the Agona West Municipal Assembly has prepared a successor plan that takes inspiration from the Government's Medium-Term Vision under the coordinated programme of economic and social development policies 2017-2024 which is *to create an optimistic, self-confident and prosperous nation, through the creative exploitation of our human and natural resources, and operating within a democratic, open and fair society in which mutual trust and economic opportunities exists for all*. The Plan was prepared based on the National Medium Term Development Policy Framework (NMTDPF) - 2022-2025, which was the guideline issued by the National Development Planning Commission for the preparation of 2022-2025 Medium Term Development Plan.

The Plan is developed to provide a framework for the implementation of programmes and projects based on goals, objectives and strategies developed by the Assembly in line with the NMTDPF (2022-2025), Regional (ECOWAP), Continental (Agenda 2030), and Global (SDGs) to achieve the desired results over the plan period.

.....
Hon. Evans Addison Coleman
Municipal Chief Executive
Agona West Municipal Assembly

Table of Contents

FOREWORD	i
LIST OF TABLES.....	vi
LIST OF FIGURES.....	vii
LIST OF ABBREVIATIONS AND ACRONYMS	viii
EXECUTIVE SUMMARY	x
CHAPTER 1: SITUATIONAL ANALYSIS OF AGONA WEST MUNICIPAL.....	1
1.0 Vision, Mission Functions and Core Values	1
1.0.1 Vision Statement.....	1
1.0.3 Functions of Agona West Municipal Assembly.....	1
1.0.4 Core Values	1
1.1 Performance Review.....	2
1.2 Physical and Natural Environment.....	4
1.2.1 Location and Size	4
1.2.2 Relief and Drainage.....	6
1.2.3 Soils and Land Use	6
1.3 Population.....	8
1.3.1. Population Size, Age and Sex Distribution	8
1.3.2 Population Disaggregation by Age and Sex Distribution	9
1.3.3 Population Growth Rates and Dependency Ratio	9
1.3.4 Proportion of Population in Relation to Migration (Emigration and Immigration)	10
1.4 Culture	10
1.4.1 Social and Ethnic Structure of the Municipality.....	10
1.4.2 Festivals and Funerals.....	10
1.4.3 Marriage and Inheritance	11
1.4.4 Religion	11
1.5 Social Services.....	12
1.5.1 Basic Educational Statistics and Projections	12
1.5.2 Educational Infrastructure	12
1.5.3 Health.....	14
1.5.3.1 Top 10 Diseases in Agona West	14
1.5.3.2 Municipal Health Facilities.....	14
1.5.3.3 Infant and Maternal Mortality Rate.....	16
1.5.3.4 COVID 19 in Agona West Context	16
1.5.3.5 HIV/AIDS	16
1.5.3.6 Nutrition.....	17
1.5.4 Water Security	18
1.5.5 Gender Equality and Analysis	19
1.5.5.1 Female and Male Gender Roles.....	19

1.5.5.2 Gender Challenges for Women.....	20
1.5.5.3 Gender Analysis	20
1.5.6 Poverty, Child Protection, and Social Protection.....	21
1.5.6.1 Poverty.....	21
1.5.6.2 Causes of Poverty in Agona West Municipality	22
1.5.6.3 Coping Strategies	23
1.5.6.4 Child Protection	23
1.5.6.5 Social Protection	23
1.6 The Economy of the Municipality	24
1.6.1 Structure of the Local Economy.....	24
1.6.2 Economic Activity Status.....	24
1.6.3 Occupation.....	24
1.6.4 Employment by Sector.....	25
1.6.5 Local Economic Development.....	25
1.6.5.1 Small and Medium Scale Enterprises.....	25
1.6.5.2 The Agricultural Sub-Sector	26
1.6.5.3 Trade and Commerce	28
1.6.5.4 Transportation	29
1.6.5.5 Construction and Real Estate.....	29
1.6.5.6 Tourism	29
1.6.5.7 Agro Processing & Industrialisation.....	30
1.6.5.8 Number of Businesses	30
1.6.6 Food Security	31
1.7 Infrastructure.....	31
1.7.1 Road Infrastructure.....	31
1.7.2 Communication.....	33
1.7.2.1 Information Technology.....	33
1.7.2.1.1 Telecommunication Network	33
1.7.2.1.2 Ownership of Mobile Phones	33
1.7.2.1.3 Information and Communication Technology (ICT) for Data Management	33
1.7.3 Energy	34
1.7.4 Settlement Systems	34
1.7.4.1 Human Settlement Patterns	34
1.7.4.2 Hierarchy of Settlement and its Implications	36
1.7.4.3 The Built Environment and Spatial Analysis	36
1.7.5 Biodiversity, Climate Change, Green Economy and Environment in General	37
1.7.5.1 Natural Resource Endowment and Utilization	37
1.7.5.2 Climate Change and The Economy of Agona West Municipality.....	37
1.7.5.3 Waste Generation, Management, and Sanitation.....	39

1.7.5.3.1 Waste	39
1.7.5.3.2 Sanitation	39
1.7.6 Governance	41
1.7.6.1 Establishment	41
1.7.6.2 Sub-District Structures	41
1.7.6.3 List of Departments, Agencies and Services	41
1.7.6.4 Number of Members of Unit Committees and Gender Breakdown	42
1.7.6.5 Number of Assembly Members and Gender Breakdown	42
1.7.6.6 Members of Assemblies Sub-committee include	42
1.7.7. Hazard, Disaster, and Security	45
1.7.7.1 Hazards	45
1.7.7.2 Natural and Man-Made Disasters	45
1.7.7.3 Security	46
1.8 Summarized Lists of Key Development Issues	47
1.8.2 Harmonization of Community Needs and Aspiration with Identified Development Issues from Performance Review and Situational Analysis	48
1.8.3 Harmonization of key development issues under “Agenda for Jobs” 2018-2021 with Implications for 2022-2025 with NMTDPF 2022-2025	51
CHAPTER 2: PRIORITIZATION OF DEVELOPMENT ISSUES	53
2.0 Introduction	53
2.1 Impact Analysis	53
2.2 Lists of Prioritized Issues	53
CHAPTER 3: DEVELOPMENT PROJECTIONS, GOALS, OBJECTIVES, AND STRATEGIES	55
3.0 Introduction	55
3.1 Development Projections for 2022-2025	55
3.2 Development Implications of Projected Population	57
3.3 Projection Needs	59
3.3.1 Health Needs	59
3.3.2 Educational Needs	59
3.3.3. Water and Electricity	60
3.4 Goals, Objectives, and Strategies	62
CHAPTER 4: COMPOSITE DEVELOPMENT PROGRAMMES	66
4.0 Introduction	66
4.2 Review and formulation of Development Programmes and Sub-Programmes	66
4.3 Prioritisation of Programmes	67
4.4 Formulation of Programme of Action (PoA)	67
4.5: Programme Financing from 2022-2025	73
4.5.1 Funding Sources and Strategy	75
4.5.1.2 Development Partner	75

4.6 Spatial Dimensions of Plans and Programmes.....	76
4.6.1 The Development Focus	76
4.6.1.1 Basic Needs Approach through Public-Community Partnership	77
4.7 Structure Plan	77
4.7.1 The Commercial Space.....	77
4.7.2 The Industrial Space.....	78
4.7.3 Agricultural Space	78
4.8 The Use of the Compatibility Matrix to Review the Policies.....	81
CHAPTER 5: ANNUAL ACTION PLANS.....	86
CHAPTER 6: MONITORING AND EVALUATION ARRANGEMENTS.....	230
6.0 Introduction	230
6.1 Monitoring Matrix.....	230
6.2 Analysis of Stakeholders	243
6.3 Arrangements for Data Collection, Collation, Analysis and Use of Results	244
6.4 Evaluation Activities.....	250
6.4.1 Evaluation Norms.....	250
6.4.2 The Evaluation Matrix.....	252
6.5 Participatory Monitoring and Evaluation (PM&E) Activities.....	254
6.6 Reporting Arrangements	255
CHAPTER 7: COMMUNICATION STRATEGY	257
7.0 Introduction	257
7.1 Development of Communication Committees	257
ANNEX 1: BIBLIOGRAPHY	260
ANNEX 2: MAINTENANCE PROGRAMME	261

LIST OF TABLES

Table 1: Performance Review.....	2
Table 2: Financial Performance (2018-2021).....	4
Table 3: Population Disaggregation by Age and Sex Distribution.....	9
Table 4: Taboo Days in Agona West.....	11
Table 5: Availability of Trained Teachers	14
Table 6: Top Ten (10) Diseases in Agona West.....	14
Table 7: Infant and Maternal Mortality Rate	16
Table 8: Departmental Staff in Agona West Municipal Assembly (Gender Distribution).....	20
Table 9: Financial Institutions in the Municipality.....	30
Table 10: Population of 12 Years and Older by Mobile Phone Ownership, Internet Facility Usage and Sex.....	33
Table 11: Location and Distribution of Services	35
Table 12: Development Issues Identified from Performance Review and Situational Analysis	47
Table 13: Harmonized community aspirations with performance review and situational analysis.....	49
Table 14: Matrix on Key Development Issues under "Agenda for Jobs" with Implications for 2022-2025	50
Table 15: Matrix on Harmonizing Issues under "Agenda for Jobs" 2018-2021 with Implications for 2022-2025 with NMTDPF	51
Table 16: Projected Population by Sex and Age for 2022.....	56
Table 17: Population by Type of Locality	57
Table 18: Population Threshold for Health Facilities.....	59
Table 19: Projected Health Needs of Agona West for the Plan Period	59
Table 20: School Facility and Population Threshold.....	60
Table 21: Projected Educational Needs of Agona West for the Plan Period.....	60
Table 22: Aligned NMTDPF 2022-2025 Goals, Policy Objectives and Strategies	62
Table 23: Linking Programme and Sub-Programmes for 2022-2025 to the Programme Based Budgeting.....	66
Table 24: Scale Used for Prioritisation Matrix	67
Table 25: Prioritisation Programme Matrix	67
Table 26: Composite Programme of Action	68
Table 27: Programme Financing.....	73
Table 28: Development Focus	76
Table 29: Conflicting Policies and Mitigating Measures	81
Table 30: Specific Sustainability Issues and Mitigation Measures	83
Table 31: 2022 Annual Action Plan.....	86
Table 32: 2023 Annual Action Plan.....	132
Table 33: 2024 Annual Action Plan.....	170
Table 34: 2025 Annual Action Plan.....	200
Table 35: Monitoring Matrix	231
Table 36: Programme/Project Register Format	243
Table 37: Stakeholder Analysis	243
Table 38: Arrangements for Data Collection, Collation, Analysis, and Use of Results	244
Table 39: Evaluation Matrix	252
Table 40: Participatory Monitoring & Evaluation Matrix	255
Table 41: Communication Strategy Matrix	259

LIST OF FIGURES

Figure 1: Map of Agona West Municipality.....	5
Figure 2: Soil Types in the Municipality	6
Figure 3: Vegetation Map	7
Figure 4: Population Map of Major Settlements.....	8
Figure 5: Age Dependency by Locality	10
Figure 6: KG Net Enrollment (2017-2021)	
Figure 7: Primary Net Enrollment (2017-2021)	12
Figure 8: JHS Net Enrollment Rate (2017-2021)	
Figure 9: Completion Rate from 2017-2021.....	12
Figure 10: BECE Performance (2017-2021)	12
Figure 11: Educational Facilities Map	13
Figure 12: Health Facilities Map	15
Figure 13: HIV/TESTS	16
Figure 14: Assessment of 0-59 Months Children for Underweight.....	17
Figure 15: Assessment of 0-59 Months Children for Stunting	17
Figure 16: Pipeline Density	19
Figure 17: Poverty Map	22
Figure 18: Occupational Distribution	24
Figure 19: Distribution of Agricultural Areas	27
Figure 20: Distribution of Markets	28
Figure 21: Size of Establishment	29
Figure 22: Forest Reserve and Dapan Hill.....	30
Figure 23: Road Map	32
Figure 24: Transport Terminals	32
Figure 25: Population by Mobile Phone Ownership.....	33
Figure 26: Land Cover Change.....	37
Figure 27: Waste Generation and Collection Rate	
Figure 28: Waste Composition in Agona West	39
Figure 29: Sanitation Map	40
Figure 30: Methods and Organization of Basic Sanitation Services	40
Figure 31: Public Institutions in Agona West Municipal	43
Figure 32: Organogram of Agona West Municipal Assembly	44
Figure 33: Disaster Affected Areas	
Figure 34: Density of Affected Persons/Items by Disaster.....	45
Figure 35: Security Services Map.....	46
Figure 36: 2020-2025 Projected Population of Agona West	55
Figure 37: Projection Population for Major Settlements	56
Figure 38: Structure Plan for Agona Swedru.....	58
Figure 39: Desired Future Map for Agona West Municipal.....	61
Figure 40: Structure Plan for Agona West Municipal	79
Figure 41: Facility Map for Agona West	80

LIST OF ABBREVIATIONS AND ACRONYMS

AWMA	Agona West Municipal Assembly
BAC	Business Advisory Centre
BDT	Basic Design and Technology
BNI	Bureau of National Investigation
BRG	Business Resource Centre
CA	Central Administration
CHRAJ	Commission on Human Rights and Administrative Justice
CMAM	Community Management and Acute Malnutrition
CNC	Centre for National Culture
CSO	Council of School Officers
CWSA	Community Water and Sanitation Agency
DACF	District Assembly Common Fund
DOVVSU	Domestic Violence and Victims Support Unit
DSW	Department of Social Welfare
ECG	Electricity Company of Ghana
EHSU	Environmental Health and Sanitation Unit
FDA	Food and Drugs Authority
GDO	Gender Desk Officers
GES	Ghana Education Service
GFPD	Global Foundation for Peroxisomal Disorders
GHS	Ghana Health Service
GIFTS	The Girls Iron-Folate Tablet Supplementation
GNFS	Ghana National Fire Service
GOG	Government of Ghana
GPS	Global Positioning System
GP	Ghana Police
GSS	Ghana Statistical Service
GWCL	Ghana Water Company
GWC	Ghana Water Company Limited
HoDs	Heads of Departments
HR	Human Resource
HRMD	Human Resources Management Department
ICT	Information and Communication Technology
IDA	International Development Association
IDCS	International Data Collection System
IECs	Information, Education and Communications
IGF	Internal Generated Fund
ISD	Information Service Department
ISSER	Institute of Statistical, Social and Economic Research
LEAP	Livelihood Empowerment Against Poverty
LED	Local Economic Development
LUSPA	Land Use and Spatial Planning Authority
MCD	Municipal Coordinating Director
MCE	Municipal Chief Executive
MFO	Microfinance Opportunities
M&E	Monitoring and Evaluation
MHD	Municipal Health Directorate
MLGRD	Ministry of Local Government and Rural Development
MMDAs	Metropolitan, Municipal and District Assemblies

MoFA	Ministry of Food and Agriculture
MP	Member of Parliament
MPCU	Municipal Planning Co-ordinating Unit
MSMEs	Ministry of Micro, Small and Medium Enterprises
MTDP	Medium Term Development Plan
NADMO	National Disaster Management Organisation
NBSSI	National Board for Small-Scale Industries
NCCE	National Commission for Civic Education
NDC	Nationally Determined Contributions
NHIA	National Health Insurance Authority
NHIS	National Health Insurance Scheme
NMTDPF	National Medium Term Development Policy Framework
NYA	National Youth Agency
PERD	Planting for Export and Rural Development
PFJ	Planting for Food and Jobs
PNDCL	Provisional National Defense Council Law
POCC	Potentials, Opportunities, Constraints and Challenges
PPE	Personal Protective Equipment
PTA	Parent Teacher Association
PU	Procurement Unit
PWD	Public Works Department
RFG	Responsiveness Factor Grant
RJF	Regional Jobs Fund
RPCU	Regional Planning Coordinating Unit
SDG	Sustainable Development Goal
SISOs	School Improvement Support Officers
SHEP	School Health Education Programme
SHS	Senior High Schools
SMCs	School Management Committees
SPR	School Participatory Rate
SWD	Social Welfare Department
TVET	Technical and Vocational Education and Training
UDG	Urban Development Grant
UNICEF	United Nations International Children's Emergency Fund
WAEC	West African Examinations Council
WIAD	Women in Agricultural Development
WSD	Water Safety Plan

EXECUTIVE SUMMARY

The Legal Basis of the Plan

Section 1, 10 and 11 of the National Development Planning (System) Act 1994 (Act 480) and Section 83 (1a & 1b) of the Local Governance Act, empowers the District Assembly to prepare Medium Term Development Plans in a participatory manner involving all stakeholders in consultation with the National Development Planning Commission (NDPC). This is in accordance with the Civil Service Law, 1993 (PNDC). Under these enactments, the Agona West Municipal Assembly (AWMA) was thus required to conduct a thorough performance review of the implementation of the *Agenda for Jobs: Creating Prosperity and Equal Opportunity for All, 2018-2021*, examine its vision, mission, objective and other relevant variables that impacted on the operations of the assembly to serve as the basis for preparing the MTDP for a planning period of four years, 2022-2025.

Background of the Agona West Municipal Assembly

The Agona West Municipal Assembly (AWMA) was created out of the former Agona District Assembly (ADA) on 25th February, 2008 by LI 1920. According to the 2020 Population and Housing Census, the Agona West Municipality has a total population of 136,882 with the female population constituting 52.1% and males forming 47.9%. About one-third (34.4%) of the employed population are engaged in agriculture, forestry, and fishing industry whiles nearly a quarter (23.6%) are in whole sale and retail trade. Four out of ten males, as against three out ten females are engaged in agriculture. The road network linking all the zonal centers of the Municipality are in a larger part motorable. However, roads from the zonal centers to the outlying settlements are limited. There are two (2) private tertiary institution in the Municipality. The Municipality has eight (8) Senior High Schools. Four (4) of them are public, one (1) private, one (1) NVTI, and two (2) TVET. There are 88 private basic schools and 74 public basic schools making 162 in all. The Pupil Teacher ratio for Kindergarten, Primary and Junior Higher School are 19:1, 25:1 and 12:1 respectively.

The Municipality has twenty-five (25) accessible and affordable healthcare facilities spread across the sub-districts. These include 1 Municipal Hospital, 1 Ahmadiyya Muslim Hospital, 5 Health Centers, 2 Private Clinics, 2 Maternity Homes (1 closed down), 1 Reproductive and Child Health/Family Planning Clinic, 13 Community Based Health Planning Services (CHPS) Compounds, and 37 Functional CHPS zones. The Doctor Patients ratio is also 1:26877. There is only one final approved disposal site at Agona Swedru. The remaining major towns have unapproved dumping sites. However, the municipality engages in door-to-door refuse collection as means of managing refuse from households. The physical development without planed layouts continues to exist in smaller communities and thereby denying communities in the Municipality of elaborate drainage systems. The key development issues pertaining to Agona West Municipal Assembly are poor storage, marketing, and transportation system; inadequate spatial plans; loss of tree and vegetative cover; inadequate health facilities; inadequate classroom blocks; inadequate electricity coverage; poor roads and drainage systems; inadequate market facilities; inadequate sanitation facilities and inadequate water supply.

Process of developing the 2022-2025 Medium Term Development Plan and participation by Key Stakeholders.

Based on the guidelines from NDPC, a participatory approach was used by AWMA in the preparation of the MTDP. The Municipal Chief Executive, Municipal Coordinating Director, Heads of Departments, Assembly Members, Traditional Authorities and Trade Associations as well as NGOs, Zonal Councils and Civil society were involved in the preparation of the MTDP. Information was obtained from all the departments in the municipality. The first stage in the

process of putting together the 2022-2025 plan was to review the past 2018-2021 plan. The issues emerging from the review process were essential feedback in compiling the new 2022-2025 plan. This was followed by an update of the Municipal Profile which essentially entailed data and information community meetings, departmental inputs, the Assembly's own data collection exercises and the 2010 PHC, and the recent 2020 PHC. The community aspirations which were the basis for developing programmes and projects were derived from extensive interfaces organized by the Assembly with members of the various communities.

Public Hearing and Stakeholder Issues

In line with the guidelines provided by the National Development Planning Commission, a validation meeting for the plan based on a series of Community Technical Interface (public hearings) in all six Zonal Councils. These public hearings involved representations from the Assembly, Assembly Members, Small Businesses, Transport Unions, the Traditional Authority, CBOAs, NGOs, Corporate Entities and Security Agencies. The essence of the exercise was to ensure community ownership of plans and to avoid a shopping list approach in plan preparation, the community representatives went through a prioritisation process facilitated by the Planning Team to ensure that real pertinent issues were considered as inputs to the plan. After the plans had been formulated another meeting was held at the Swedru town Hall where the plan was adopted by the General Assembly.

The Strategic Inspiration of the MTDP

This Medium-Term Development Plan takes inspiration from the Government's Medium-Term Vision under the coordinated programme of economic and social development policies 2017-2024 which is *to create an optimistic, self-confident and prosperous nation, through the creative exploitation of our human and natural resources, and operating within a democratic, open and fair society in which mutual trust and economic opportunities exists for all.*

Within this context, the themes of the *Agenda for Jobs: Creating Prosperity and Equal Opportunity for All, 2022-2025* is as follows:

- Economic development;
- Social development;
- Environment, infrastructure and human settlements;
- Governance, corruption and public accountability;
- Emergency planning and response (Including Covid-19 recovery plan); and
- Implementation, coordination, monitoring and evaluation.

Through these themes, the charge to the government is to initiate and implement a set of transformative policies to build one of the most business-friendly and people-centered economies in Africa, capable of delivering quality jobs and prosperity for all Ghanaians. In this regard, expenditure will be prioritised in favour of policies, programmes and projects in the following strategic areas:

- Building a strong and resilient economy;
- Restoring the economy;
- Transforming agriculture and industry;
- Strengthening social protection and inclusion;
- Revamping economic and social infrastructure; and
- Reforming public service delivery institutions.

Development Agenda relevant to the MTDP 2022-2025

As per the functions of the district assembly, programmes, projects and activities in the current plan, all of the six (6) themes of the 2022-2025 Medium-Term National Development Policy Framework (MTNDPF) have been selected, namely:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Emergency Planning and Response (Including COVID-19 Recovery Plan)
6. Implementation, Coordination, Monitoring and Evaluation

Out of six (6) themes, six (6) goals and their corresponding objectives have also been adopted to feature prominently in this document namely;

Aligned DMTDP Goal (2022-2025)	Aligned NMTDPF (2022-2025) Objectives
Build a prosperous Municipality	<p>Enhance business enabling environment by 2025</p> <p>Modernise and enhance agricultural production systems by 2025</p> <p>Improve post-harvest management by 2025</p> <p>Diversify and expand the tourism industry for economic development by 2025</p> <p>Support entrepreneurs and MSME development</p>
Create opportunities for all Ghanaians	<p>Enhance equitable access to, and participation in quality education at all levels by 2025</p> <p>Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2025</p> <p>Reduce non-communicable diseases by 2025</p> <p>Promote nutrition specific and sensitive programmes and interventions by 2025</p> <p>Strengthen and sustain food systems and increase food self-sufficiency by 2025</p> <p>Harness the demographic dividend by 2025</p> <p>Improve adolescent reproductive health by 2025</p> <p>Promote equal opportunities for Persons with Disabilities in social and economic development</p> <p>Promote good migration governance by the end of the plan period</p> <p>Eradicate poverty and address vulnerability to poverty in all forms and dimensions by the end of the plan period</p> <p>Attain gender equality and equity in political, social and economic development by the end of the plan period</p> <p>Enhance access to improved and sustainable environmental sanitation services by the end of the plan period</p> <p>Improve access to safe, reliable and sustainable water supply services for all with by the end of the plan period</p> <p>Build capacity for sports and recreational development</p>
Safeguard the natural environment and ensure a resilient built environment	<p>Enhance climate change resilience</p> <p>Enhance institutional capacity and coordination for effective climate action</p> <p>Improve efficiency and effectiveness of road transport infrastructure and services by the end of the plan period</p> <p>Promote sustainable spatially integrated development of human settlements</p> <p>Promote resilient urban development</p> <p>Address recurrent devastating floods by the end of the plan period</p> <p>Promote efficient transmission and distribution system by the end of the plan period</p>
Maintain a stable, united, and safe society	<p>Deepen political, financial and administrative decentralization by the end of the plan period</p> <p>Improve decentralized planning</p> <p>Enhance capacity for policy formulation and coordination</p> <p>Strengthen fiscal decentralization</p> <p>Promote culture in the development process</p>
Mainstream emergency planning and preparedness into Ghana's development planning agenda at all levels to respond to potential internal and external threats (including COVID-19)	<p>Promote proactive planning and implementation for disaster prevention and mitigation</p> <p>Enhance relief operations and humanitarian welfare</p> <p>Enhance industry resilience to shocks</p> <p>Ensure secured health systems by the end of the plan period</p>
Improve delivery of development outcomes at all levels	Strengthen monitoring and evaluation systems at all levels

Indicative budget and financial plan

The indicative financial plan of the Assembly takes great inspiration from the broader national policy of ***Ghana beyond Aid***. The corresponding current concept being initiated in the Municipality through stakeholder engagements is now ***Agona West beyond Common Fund***. A concept that emphasises greatly on the need for the Assembly to generate substantial amounts of her own Internally Generated Funds (IGF) with the District Assembly Common Fund (DACF) being supplementary which is in line with the existing policy of financial decentralisation. Against this background, the proportion of projected IGF figures for the plan period is 11.88% of the total cost as against 17.41% for the DACF indicating clearly the Assembly's commitment to enhancing the IGF. It is also realised from the projections that the total cost of the Development Plan is estimated at **GHC 107,953,806.00**. Strategies to enhance IGF include: partnering GIZ through an existing arrangement to introduce a software which would automate the billing system, develop an efficient system for update of revenue data, vigorous enforcement of Assembly's bye laws on rate and fee paying, introduction of on street parking, introduction of vehicle clamping, privatisation of billboard fee collection, restructuring the penalty system for unauthorised structures, rotation of revenue collectors and expenditure controls through the GIFTMIS System.

Donor support is to be solicited through proposal writing and annual donor conferences to solicit funding from social responsibility mandate of institutions.

Organization of the 2022-2025 MTDP

The Agona West Medium-Term Development Plan (2022-2025) is structured into seven chapters:

Chapter One: Situational Analysis of Agona West Municipality

Chapter Two: Key Development Priorities

Chapter Three: Development Projections, Goals, Objectives and Strategies

Chapter Four: Composite Development Programmes

Chapter Five: Annual Action Plans

Chapter Six: Monitoring and Evaluation Arrangements

Chapter Seven: Communication Strategy

CHAPTER 1: SITUATIONAL ANALYSIS OF AGONA WEST MUNICIPAL

1.0 Vision, Mission Functions and Core Values

1.0.1 Vision Statement

To become a well-developed Municipal Assembly that provides and facilitates excellent services to its people to ensure improvement in the quality of life of its people.

1.0.2 Mission Statement

The Agona West Municipal Assembly exists to facilitate the improvement in the quality of life of the people in close collaboration with the private sector and other development partners in the Municipality through:

- i. Mobilization;
- ii. Reduction of unemployment;
- iii. Provision of basic socio-economic development within the context of good governance;
- iv. And provision of adequate environmental facilities.

1.0.3 Functions of Agona West Municipal Assembly

In accordance with Section 6 (3) of PNDCL 207, the following are the functions of Agona West Municipal Assembly.

- i. Be responsible for the overall development of the municipality and shall ensure the preparation and submission to the Central Government for approval, the development plan and budget for the municipality.
- ii. Formulate programmes and strategies for the effective mobilization and utilization of human, physical, financial and other resources of the municipality.
- iii. Promote and support productive activity and social development in the district and remove any obstacles to initiative and development.
- iv. Be responsible for the development, improvement and management of human settlements and the environment in the municipality.
- v. Initiate programmes for the development of basic infrastructure and provide municipal works and services in the municipality.
- vi. In co-operation with appropriate national and local security agencies be responsible for the maintenance of security and public safety in the Municipality.
- vii. Ensure ready access to the courts and public tribunals in the municipality for the promotion of justice. Initiate, sponsor or carry out such studies as may be necessary for the discharge of any of the functions conferred by this law or any other enactment and
- viii. Perform such other functions as may be referred to it by the Government.

1.0.4 Core Values

The Municipal Assembly has some core values that guide behaviour of staff and community. These core values ensure that staff are people oriented, integrity focused, committed to achieve organisational goals, mission statement and vision. The values also strive for excellence, transparency, accountability and good leadership.

The following list show the list of the core values and their sub-components.

1. People Oriented Approach

- Treat people with respect and dignity
- Welcome diversity and diverse opinions
- Help our fellow employees improve their skills
- Recognise and reward accomplishment

- Foster team work and collaboration

2. Integrity in the performance of duties

- Be honest, forthright and trustworthy
- Use straight talk, no hidden agenda
- Respect ethics, law and regulation

3. Commitment in achieving organisational goals, mission and vision

- Honour commitments to the people's representatives and the community as a whole
- Accept personal responsibility to meet commitments, be accountable.

4. Quest for excellence in the discharge of duties.

- Improve performance continually
- Stress quality, productivity, growth, best practice and measurements
- Always strive to be the best

5. Selflessness approach to work

- Employees shall take decisions solely in terms of the public interest and not for any financial or other material benefit for themselves, their family or their friends

6. Transparency in decisions

- Employees shall be open as possible about all decisions and restrict access to information only when the wider public interest clearly demands that the information should not be released.

7. Accountability on resources allocated

- Employees shall be responsible to government and the public for their decisions and must submit themselves to whatever security as appropriate to their office.

8. Good Leadership

- Employees shall strive to excel in all their endeavours, be examples to others and encourage others to follow their professional footsteps.

1.1 Performance Review

This section highlights the performance of the 2018-2021 MTDP of Agona West Municipal.

Table 1: Performance Review

Development Dimension	Indicator	Baseline (2017)	2018-2021 Medium-Term Target	Development Outcomes	
				Year	Data
Economic Development	Percentage change in yield of selected staple crops (%):	Maize = 8% Cassava = 20% Plantain = 12% Rice = Cocoyam = Oilpalm =	25% 35% 30%	2021	24.2% 16.5% 17.7% 15.7% 25% 16.4%
	Percentage change in yield per unit area (Mt/Ha):	23%	40%	2021	30%
	Percentage change in output of livestock production	Cattle = Sheep = Goat = Pig = Poultry		2021	52.48% 33.4% 59.72% 73.23% 46.41
	Percentage decrease in post-harvest losses	8	40%	2021	30%
	% of youth employed under planting for food and jobs programme.	N/A	45%	2021	35%

	% of youth employed under PERD	NA	45%	2021	52.5%
	Change in no of jobs created Agriculture Industry Service	6% 2% 10%	10% 5% 15%	2021	11% 4% 16%
	% of youth employed under Nation Builders Corps	N/A	5%	2021	0.61%
Social Development	HIV/AIDS prevalence rate (% of adult)		1.60%	2021	9%
	Maternal mortality ratio.	(2) 37/100,000	0/100,000		18.2/100,000
	Under-five mortality rate.	(24) 0.8	0		1%
	Malaria case fatality in children.	0	0		0.00%
	Prevalence of upper tract diseases	13,722	0	2021	3,346
	Net enrolment rate in Basic Schools	KG: 91.3 Primary: 102% JHS: 61.2%	KG: 87.0 Primary: 101.8 JHS: 59.1	2021	KG: 89.0% Primary: 101.5% JHS: 59.8%
	Completion rate in basic schools	JHS Boys 90.7 Girls 89.3	JHS Boys 89.1% Girls 90.4%	2021	JHS Boys: 89.3% Girls: 90.5%
	BECE Performance (%)	66.0%	68.5	2021	68%
	Reported cases of teenage pregnancies		At least 20%	2021	10%
	% change in programmes, projects and activities mainstreamed and effectively implemented on gender, child, PWDs and other vulnerable issues	15%	At least 85%	2021	85%
Environment, Infrastructure and Human Settlement	Percent of population with sustainable water facilities District Urban Rural	70% 45% 25%	80% 45% 35%	2021	85% 53% 32%
	% of population with access to improved sanitation (flush toilets, KVIP, household latrine) District Urban Rural	20% 11% 9%	30% 18% 12%	2021	33% 19.56% 13.77%
	% of communities declared Open Defecation Free (ODF)	Less than 20%	100%	2021	72%
	%. of clean commercial areas/ communities	At least 60%	At least 90%	2020	64%
	% Change in no. of climate change activities mainstreamed into MTDP	35%	70%	2021	60%
	% of schools with access to safe drinking water		100%	2021	82%
	Percentage of road network in good condition Total Urban Feeder.			2021	
		55% 30% 25%	70% 40% 30%		80% 50% 30%

Governance, Corruption, and Accountability	Percentage of communities covered by electricity				
	District	55%	100%	2021	85%
	Rural	20%	35%		32%
	Urban	35%	65%		53%
	% of streets named within the Municipality	25%	90%	2021	70%
	Percentage of Development Partner and NGO funds contribution to DMTDP	5%	9.80%	2021	29.7%
	% of DPAT/FOAT assessment	98%	100%	2018,2019,2020	100%, 100%, 98%
	% of Assembly Members with knowledge on Local Governance System		100%	2020	100%
	% of projects and programmes implemented successfully	82%	90%	2021	85%

1.1.1 Challenges Encountered During the Implementation of 2018-2021 MTDP

1. Limited and untimely access to funds.
2. The district sub-structures lack logistical support to operate to their full capacities.
3. The advent of the Covid-19 pandemic affected the implementation of some activities.
4. Inadequate logistics especially vehicle challenged the monitoring of activities in locations other than Swedru.
5. Non-consultation of the Assembly by other development actors before implementing activities.
6. Non-conformity to the plan i.e., implementation of activities outside the plan.
7. Inability to conduct mid-year review of plan.

1.1.1 Lessons Learnt

1. Over-emphasis on infrastructural development.
2. There is the need to engage much in social and child protection activities.
3. There is also the need to emphasize on climate change issues.
4. Functionality of the sub-districts structures should be enhanced.
5. Mechanisms to check non-compliance to structure plans should be enhanced.

Table 2: Financial Performance (2018-2021)

Source of funds	Total estimate cost of plan	Total amount received	Variance
GOG (COMP/DEPT)	11,769,697.09	10,174,082.42	1,595,614.67
IGF	6,816,373.00	4,876,371.19	1,940,000.81
DACF-RFG	4,666,104.17	1,117,338.84	3,548,765.33
DPs(UDG/SC/MAG/UNICEF)	29,787,533.50	9,648,125.28	20,139,408.22
OTHER	15,084,152.27	6,677,742.83	8,406,409.44
TOTAL	68,123,860.03	32,493,662.56	35,630,198.47

1.2 Physical and Natural Environment

1.2.1 Location and Size

Agona West Municipality is situated in the eastern corner of Central Region within latitudes 5030' and 5050'N and between longitudes 0035' and 0055'W. It has a total land area of 447 square kilometers and is bordered to the North by Agona East, to the East and South by Gomoa East and to the Northwest and West by Asikuma-Odoben-Brakwa and Ajumako-Enyan-Essiam Districts respectively. The Municipal capital, Agona Swedru, is at a nodal point of roads

radiating to the rich cocoa growing areas of the Central Region. Agona Swedru is approximately 24 kilometers North of Winneba.

Figure 1: Map of Agona West Municipality



Source: AWMA (2020)

1.2.2 Relief and Drainage

Agona West Municipality has a diversified relief with altitudes varying between 75-150 meters above sea level. The highest point is about 350 meters above sea level. The Municipality is undulating with a sloppy topography from north to south, isolated hillocks in the north-east, most of which are made up of granite rocks. The Akora River is the main river that drains the Municipality. There are other small rivers like Abena, Peprah and Enchiwi which could be useful for purposes of irrigation, recreation, and tourism especially with Peprah.

1.2.3 Soils and Land Use

Major soil type found in the Municipality is the Forest Ochrosols. (Refer to Figure 2). These soils are alkaline, well drained, fertile and richly supplied with nutrients which make them suitable for varied agriculture produce like cocoa, citrus, banana, plantain, oil palm, cassava, cocoyam, maize, rice, vegetables, coconut, and sugar cane. Agriculture occupies most of the land use. However, certain areas are devoted to forestry and community settlements.

Figure 2: Soil Types in the Municipality



Source: AWMA (2021)

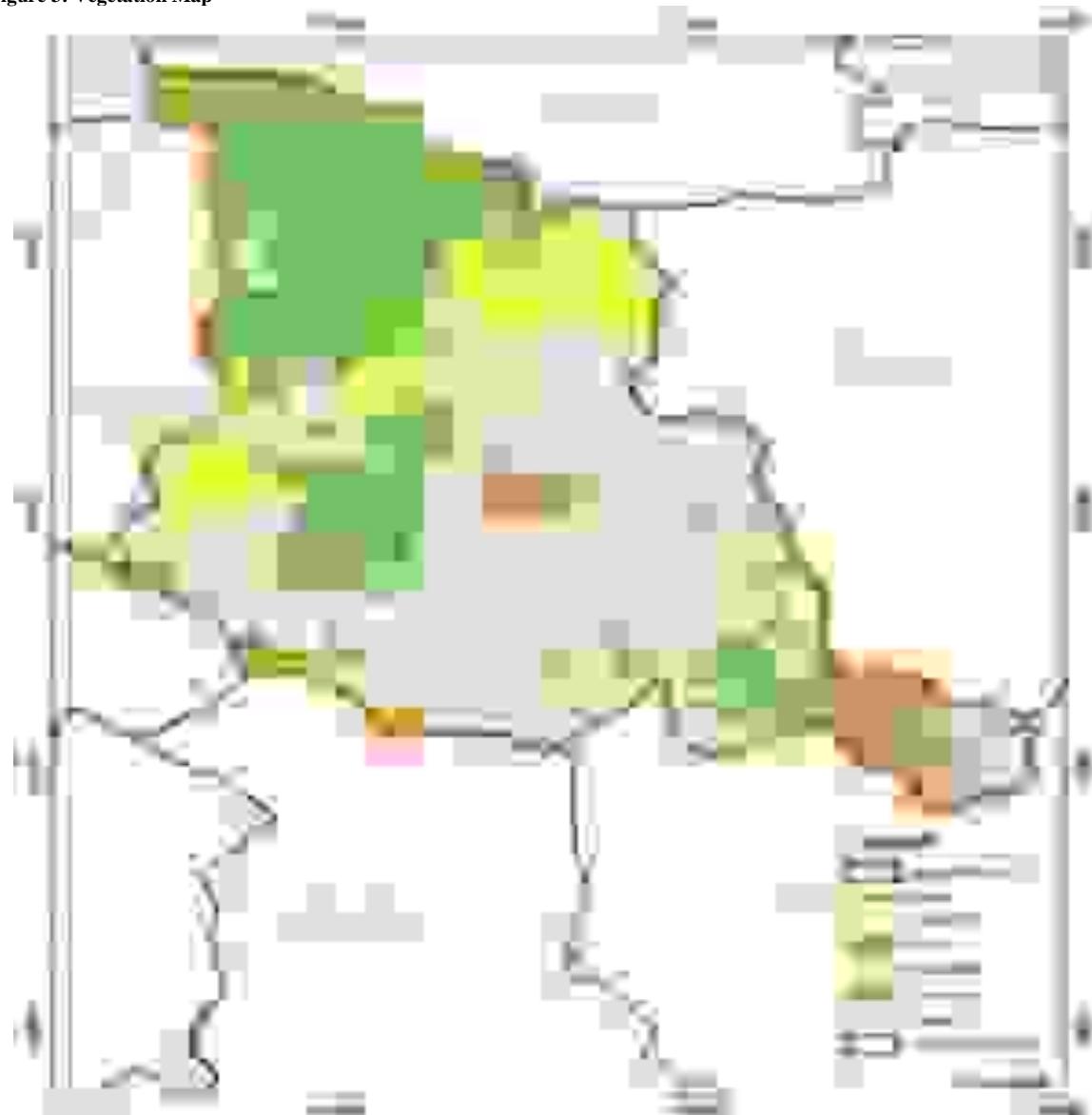
1.2.4 Climate and Vegetation

The Municipality lies in the wet semi-equatorial climate zone. It has two main crop growing seasons: a bio-modal pattern of rainfall with the maxima occurring in April/June and September/October. The annual rainfall figure lies within the range of 1000mm–1400mm. The dry season starts in December and ends in March with the highest mean monthly temperature of 33.80C occurring between March/April and the lowest of about 29.40C in August. However, recent climate changes have distorted rainfall patterns in the Municipality.

The area falls within the moist tropical and semi-deciduous forest with a lot of valuable timber trees like mahogany, sapele, silk cotton, Wawa and Odum. Due to over logging, most of the timber trees are no more. The most predominant and giant tree left is the silk cotton. The massive harvesting of timber poses greatest ecological danger to the environment. Afforestation, particularly the cultivation of teak and other forest trees is therefore a very important economic venture to protect the degraded forests.

Fig. 3 below shows the vegetation map of the Municipality.

Figure 3: Vegetation Map



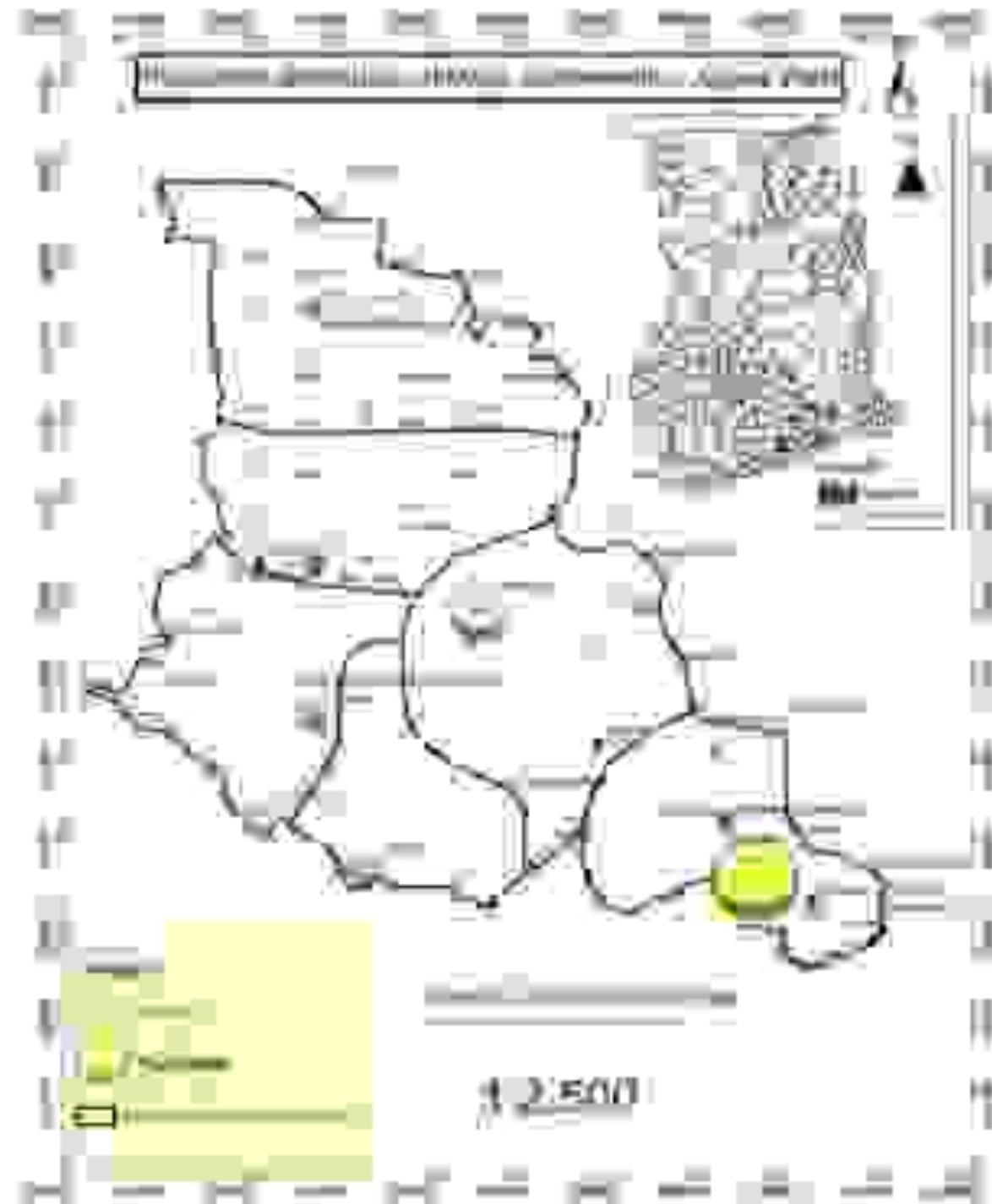
Source: AWMA (2021)

1.3 Population

1.3.1. Population Size, Age and Sex Distribution

The population of the Municipality in 2010 was 115,358 (2010 PHC) and currently projected at 164,029.

Figure 4: Population Map of Major Settlements



Source: MPCU, 2021

1.3.2 Population Disaggregation by Age and Sex Distribution

According to the 2010 Population and Housing Census, the Agona West Municipality has a female population constituting 53.1% with males forming 46.9%. Assuming this proportion remains constant the Age-Sex Structure of the Municipality has been projected as follows.

Table 3: Population Disaggregation by Age and Sex Distribution

Age Cohort	Projected Figures for 2021		
	Male	Female	Total
0-4	11,146	10,750	21,896
5-9	10,252	10,144	20,396
10-14	10,782	10,427	21,209
15-19	8,915	9,203	18,118
20-24	6,366	7,474	13,840
25-29	5,062	6,565	11,627
30-34	4,320	5,388	9,708
35-39	3,926	5,194	9,120
40-44	3,469	4,473	7,942
45-49	2,945	3,764	6,709
50-54	2,820	3,671	6,491
55-59	2,018	2,373	4,391
60-64	1,557	2,076	3,633
65-69	1,051	1,473	2,524
70-74	1,075	1,566	2,641
75-79	576	906	1,482
80-84	368	789	1,157
85+	361	785	1146
Total	77,009	87,021	164,030

From the table 3, it could be seen that the larger proportion of the Municipality's population is the youth. This implies that the youthful population of the Municipality confers on the Municipality a great potential for economic development as they form larger proportion of the labour force. With this, the Assembly envisages to undertake proper planning to optimize the youthful population of the Municipality.

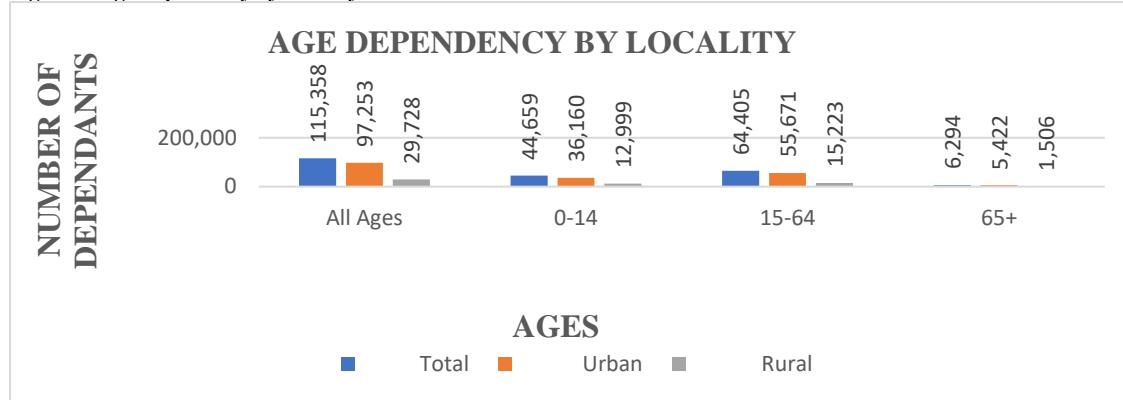
1.3.3 Population Growth Rates and Dependency Ratio

The Municipality has a population growth rate of 3.2% and the rapid increase is more importantly the result of urbanization, high birth rate and a considerably reduction in mortality as well as high in-migration rate. Though these are encouraging, the increasing population in the Municipality will place a growing strain on the Municipality's resources and also lead to myriad of development problems for the Municipal Assembly in particular and the Central Government in general.

The dependency ratio for Agona West Municipality is 79.1% comprising 69.3% for child dependency ratio and 9.8% for old age dependency ratio. This implies that every 100 persons within the working class are supporting about 79 persons in the dependent age. However, the

dependency ratio in the rural locality is higher (95.3%) as compared to the urban locality (74.7%).

Figure 5: Age Dependency by Locality



Source: AWMA Statistics Unit, 2021

1.3.4 Proportion of Population in Relation to Migration (Emigration and Immigration)

In Agona West Municipality, 66.8% of the population were born within the Municipality with 19.3 % of the population born outside the Municipality but born within the Region (Ghana Statistical Service, 2010 Population and Housing Census).

As a result of urbanization and increasing population, people from the outlined districts prefer siting most of their businesses in Agona Swedru thereby boosting the macro-economy of the Municipality. There is demand for people with technical skills which has imparted positively on the development of the Municipality. Currently, due to the springing up of white-collar institutions, people with technical skills are also trooping into the Municipality although the number is considerable. Large proportion of residents of the Municipality who complete tertiary institutions like Universities, Polytechnics among others are moving out in search for employment in areas like Accra, Takoradi, and Kumasi. Those with skills like mason, electricians (artisans) are trooping into the Municipality.

1.4 Culture

1.4.1 Social and Ethnic Structure of the Municipality

The indigenous people of the Municipality are the Agonas. Over the years they have co-existed with other prominent minority migrants such as Ewutus, Gomoas, Ewes, Effutu, other Fantis, Ga-Dangme, Kwahu, Atakpames, Guans, Krobo, Atakwame (Beninese), Kotokoli, and several ethnic groupings of Northern Ghana origin. According to the Regional Analytical Report of the 2010 Population and Housing Census, the Municipality is mainly made up of Akans constituting 87%, Ga-Dangme (1.2%), Ewe (5.2%), Guan (1.1%), Gruma (2.9%), Mole-Dagbon (0.8%), Grusi (0.3%), Mande (0.5%) and all other tribes constituting 0.9%. Despite the high number of different ethnic groups, the Municipality has a strong social integration. The groups intermarry and participate in shared cropping arrangements under the existing land tenure systems, especially the 'Abunu' and 'Abusa' which are commonly practiced. This has promoted solid social bonds and economic ties between migrant tenants and their indigenous landlords. It also makes it easier for tenants to acquire land for farming.

1.4.2 Festivals and Funerals

Festivals are important in the social life of the people in Agona West Municipality. The 'Akwambo' festival is the most important traditional festival instituted for the spiritual reunion of the people. It is celebrated biennially between August and October. The various communities

in the Municipality also have their respective times for celebrating festivals which are done annually. As a social festivity, it also an occasion where communities plan their developmental activities including strategies for mobilizing funds for project implementation.

Funeral rites provide solemn occasions for sober reflections. It has become an occasion that brings people in and out of the Municipality together. It is one single most important event that brings the youth home to mourn with their people. It also enables the youth visit their old parents. Trading in mourning cloth is quite brisk, particularly in Agona Swedru; the Municipal Capital.

1.4.3 Marriage and Inheritance

The Agonas practice the matrilineal inheritance system. Female children in the extended family under this system are considered important for the survival of the family as a unit. Inheritance is therefore passed on from brothers to their sisters' children (nephews and nieces). Female share of labour and contributions to the family income from agriculture is quite substantial.

1.4.4 Religion

A total of 6,631 representing 5.7 percent for both sexes have no religious affiliation in the Municipality. A proportion of 83 percent living in the Municipality are Christians with a higher proportion of females (86%) than the males (80.4%). Among this group, the Pentecostals/Charismatics formed the largest group with 35.5 percent followed by the protestant sect (21.2 %). One in five (20.4 %) belonged to Other Christian sects. Predominantly, females constitute 22 percent in protestant, 36.9 percent in Pentecostals and 20.8 percent in other Christian denominations whiles males constitute 20.4 percent in protestant, 33.9 percent in Pentecostals and 19.9 percent in other Christian denominations. Islam constitutes 9.7 proportions with 10.5 percent males and 9 percent females. The practice of traditional religion is low in both males (0.5 %) and females (0.4%) with 0.4 percent. It is worth noting that religious groups found in the Municipality co-exist peacefully and are imperative in undertaking sensitization programmes and information dissemination as well as community mobilization activities in the Municipality. All other religious groups observe the taboos in the Municipality. These taboos, which are considered to have socio-economic and spiritual importance, include regulation on farming days, land use, water resources use and control and adhesion to some social norms. There are non-farming taboo days in every zonal council as shown in Table 4.

Table 4: Taboo Days in Agona West

Zonal Council	Taboo Days						
	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
Swedru			✓				
Nyakrom			✓				
Otsenkorang		✓			✓		
Bobikuma		✓					
Nkum			✓				
Abodom		✓					

Source: Field Survey (2021)

Taboos in the Municipality also help in the protection of the fragile ecosystem through the creation of sacred grooves, popularly as 'Nananom Mpow' and assist in the regeneration of the forest and sacred grooves. Taboo days also assist in fixing community dialogue meetings.

1.5 Social Services

1.5.1 Basic Educational Statistics and Projections

The basic educational statistics of the Municipality are observed in the areas of enrolment, completion rates, BECE performance, trained and untrained teachers and gender parity index. The graph overleaf shows the performance of these issues from 2017-2021 as well as the projections between 2022 and 2025.

Figure 6: KG Net Enrollment (2017-2021)

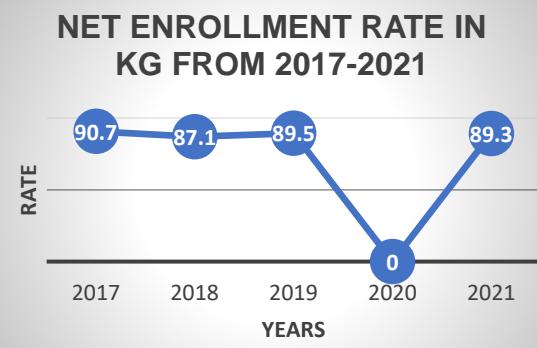


Figure 7: Primary Net Enrollment (2017-2021)

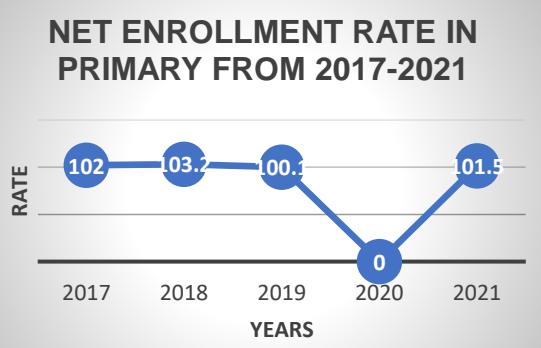


Figure 8: JHS Net Enrollment Rate (2017-2021)

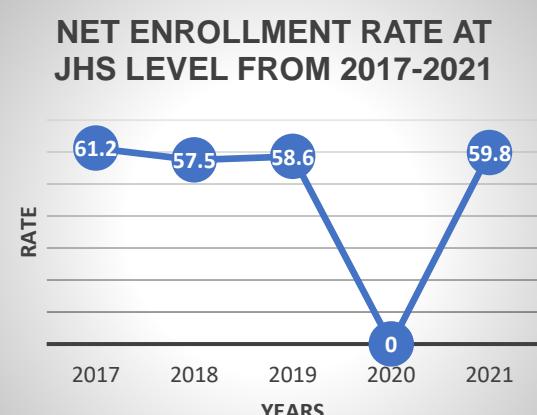


Figure 9: Completion Rate from 2017-2021

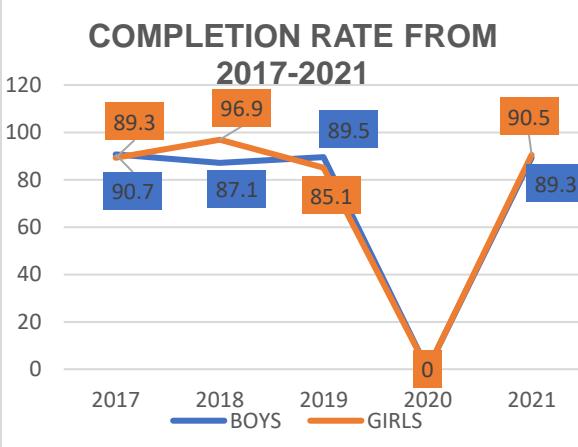
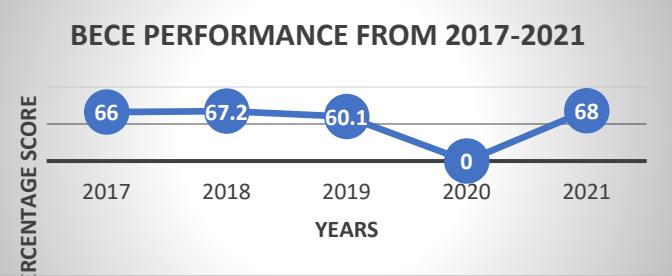


Figure 10: BECE Performance (2017-2021)

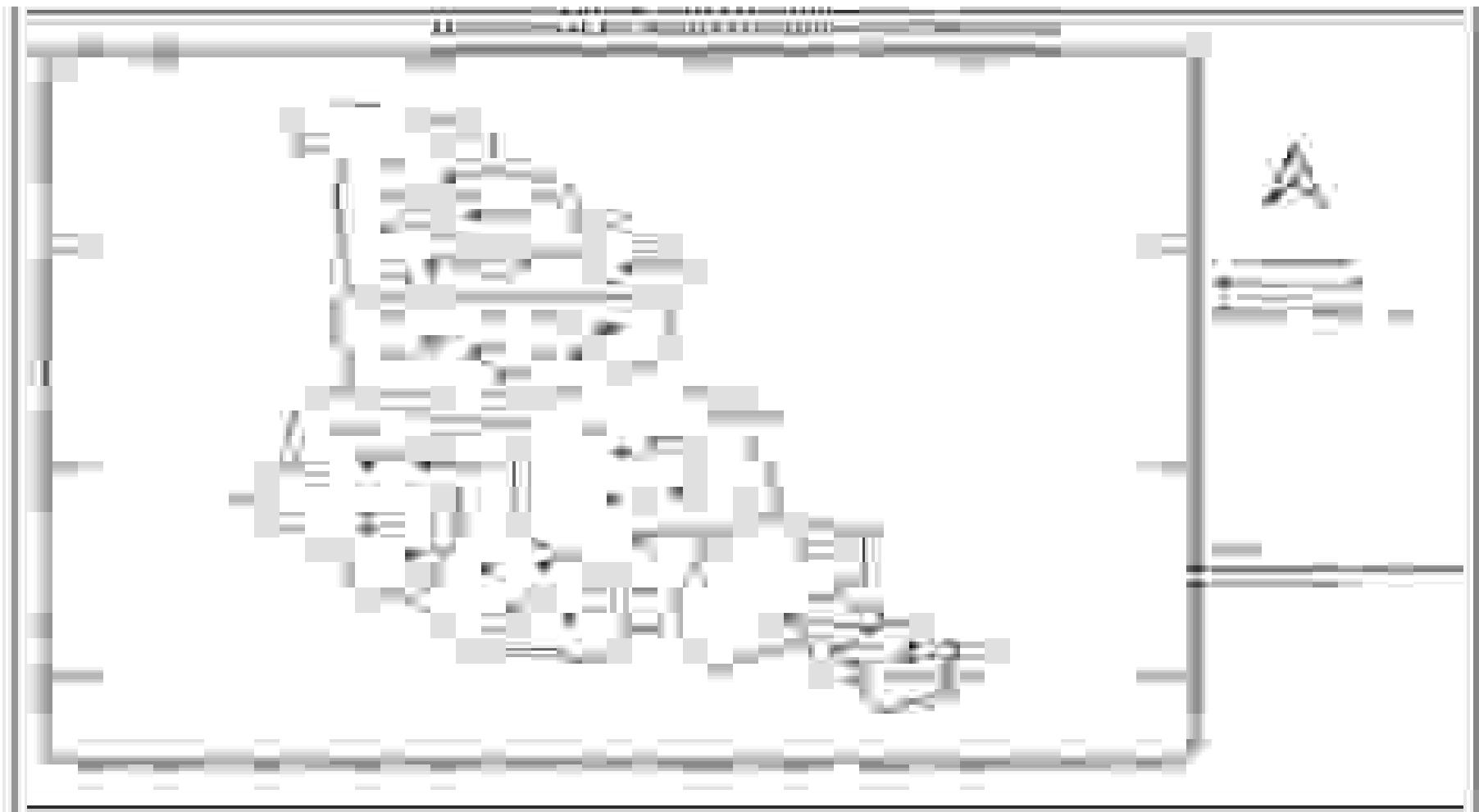


Source: Municipal Education Directorate, 2021

1.5.2 Educational Infrastructure

There are two (2) tertiary institutions within the Municipality including UCC Satellite Campus at Swedru School of Business (Public) and BIMAKS College of Business and Health Sciences (Private). With SHS, the Municipality has eight (8) senior high schools including 4 public schools, 1 private SHS, 1 NVTI, and 2 TVET. Concerning basic schools, there are 162 basic schools out of which 74 are public and 88 private.

Figure 11: Educational Facilities Map



Source: Municipal Education Directorate, 2021

Table 5: Availability of Trained Teachers

LEVEL	PUBLIC SCHOOLS					PRIVATE SCHOOLS				
	MALE	FEMALE	TRAINED TRS	UNTRAINED TRS	TOTAL	MALE	FEMALE	TRAINED TRS	UNTRAINED TRS	TOTAL
KG	11	197	150	58	208	13	235	33	215	248
PRIMARY	224	315	405	134	539	249	230	56	423	479
JHS	382	154	483	53	536	225	65	63	227	290
SHS	271	87	358	11	358	49	24	15	58	73
TVET										
SPED	11	11	19	3						
TOTAL	899	764	1,407	259	1,641	536	554	167	923	1,090

Source: Agona West Education Directorate, 2021

1.5.3 Health

1.5.3.1 Top 10 Diseases in Agona West

Some of the health issues confronting the Municipality are principally malaria, typhoid fever, intestinal diseases, upper respiratory Tract infections, septicemia with HIV/AIDS slowly rearing its head in the Municipality. The top ten (10) diseases, their causes and areas of prevalence are shown below.

Table 6: Top Ten (10) Diseases in Agona West

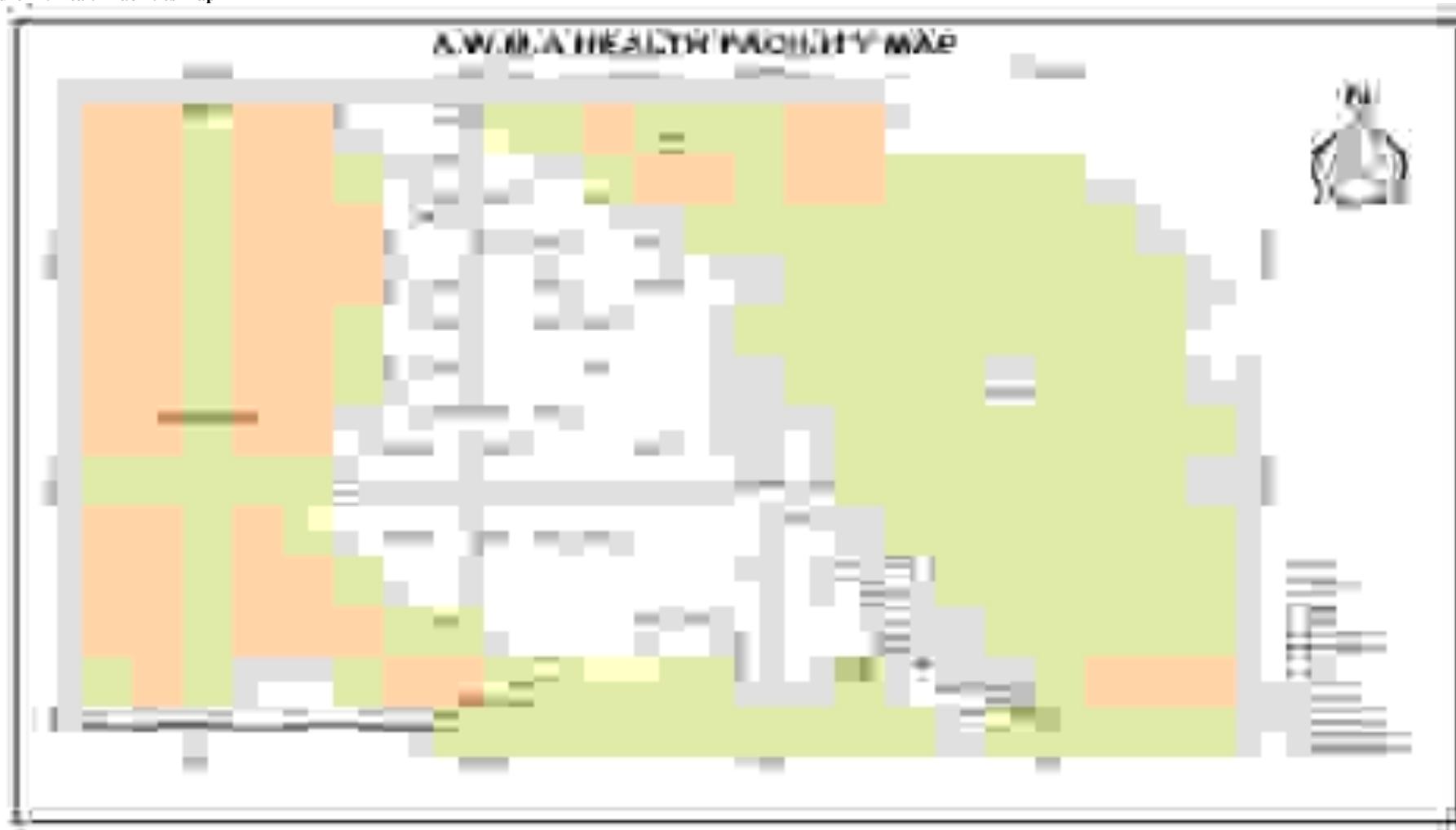
DISEASE			NUMBERS	Prevalence Areas
1	Uncomplicated Malaria Positive	Tested	24550	All sub districts
2	Upper Respiratory Tract Infections		9163	All sub districts
3	Diarrhoea Diseases		4150	All sub districts
4	Typhoid Fever		2663	Abodom, Nyakrom and Swedru
5	Intestinal Worms		2614	All sub districts
6	Septicemia		2222	Abodom, Nkum and Swedru
7	Pneumonia		184	Nyakrom and Swedru
8	Chicken Pox		170	Abodom, Nyakrom and Swedru
9	Viral Hepatitis		52	Swedru
10	Mumps		51	Swedru

Source: Agona West Health Directorate (2021)

1.5.3.2 Municipal Health Facilities

Agona West has 25 accessible and affordable healthcare facilities including; 1 Municipal Hospital, 1 Ahmadiyya Hospital, 5 Health Centres, 2 Private Clinics, 2 Maternity Homes (1 closed down), 1 Reproductive and Child Health/Family Planning Clinic, 13 CHPS Compounds, and 37 Functional CHPS Zones.

Figure 12: Health Facilities Map



Source: AWMA Health Directorate, 2021

1.5.3.3 Infant and Maternal Mortality Rate

Table 7: Infant and Maternal Mortality Rate

PROBLEM	RATE OF OCCURRENCE			
	2017	2018	2019	2020
Maternal mortality rate	36.3	69.8	69.3	33.6
Infant mortality rate	2.2	3.7	2.3	1

Source: MHD (2021)

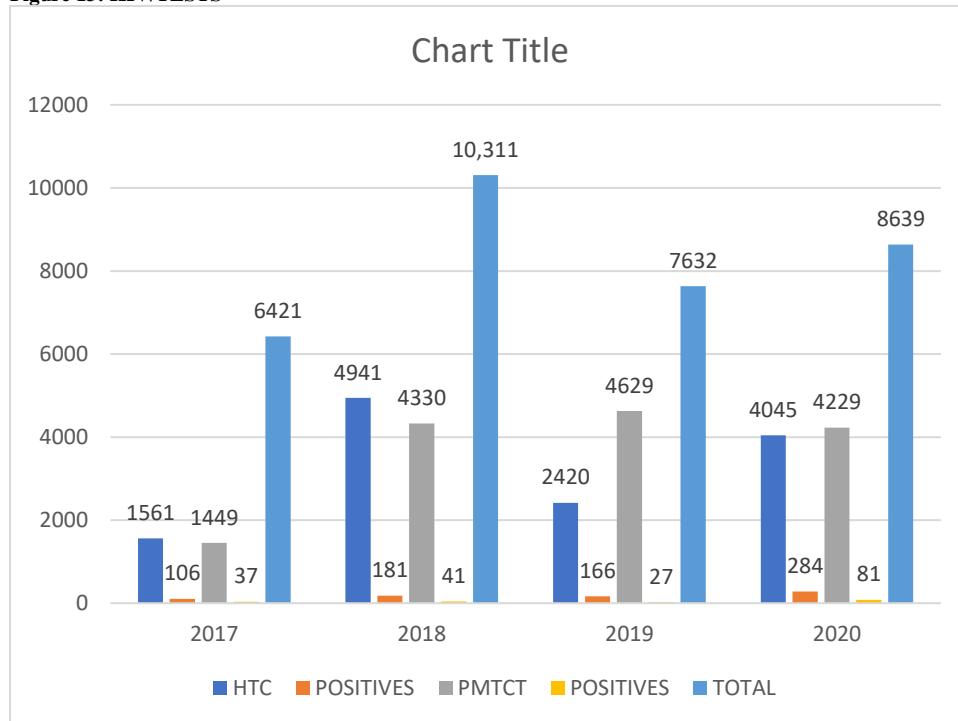
1.5.3.4 COVID 19 in Agona West Context

As at 21st April, 2021, Agona West had recorded 47 cases out of 761 suspected and screened, 1 active case, 46 discharges, and 1 death. According to GSS (2020), the first wave of the pandemic led to a rise in crime, reduced production and sales, shortage of goods and services, and price increases. Businesses faced problems such as demand shocks, supply shocks, financial shocks, and uncertainties, and Agona West had a fair share of such effects. To alleviate the plights of MSMEs, Agona West benefitted from the COVID-19 Recovery and Resilience Programme (Obaatanpa Relief Package) and other national, sectoral, and local level interventions such as electricity and water relief package, soft loans, distribution of PPEs. The Assembly has identified skills training and capacity building as imperative to help people of Agona West recover and adapt to the conditions, especially the vulnerable. In relation to the vaccination, the 2,722 people were vaccinated during the first jab.

1.5.3.5 HIV/AIDS

HIV/AIDS programme targets the population with much emphasis on pregnant women, most at risk populace, commercial sex workers, TB clients as well as homosexuals.

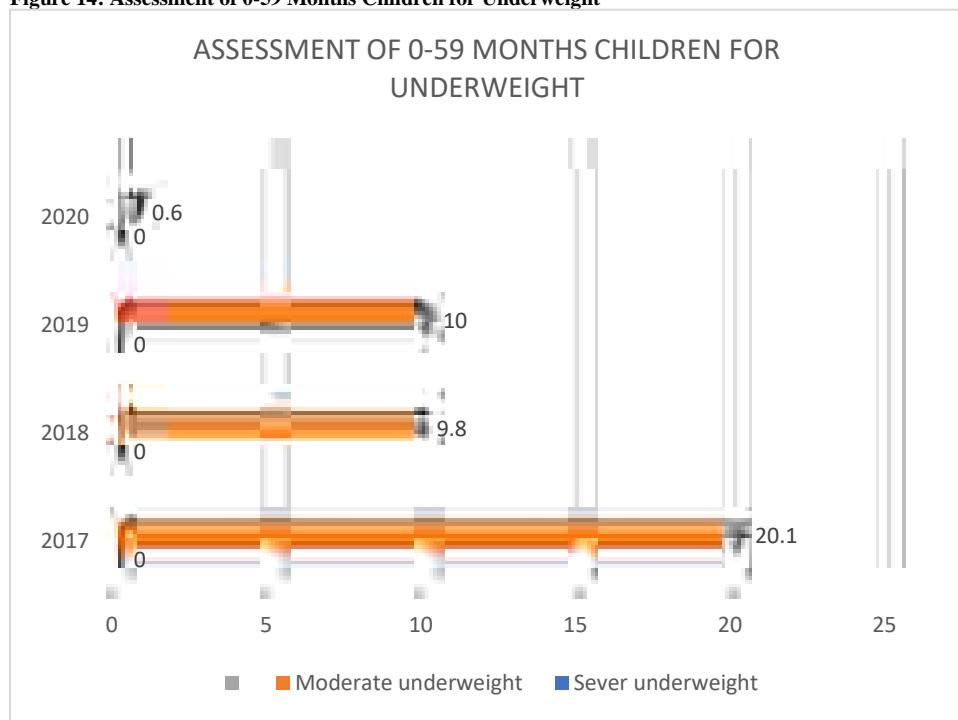
Figure 13: HIV/TESTS



Source: AWMA Health Directorate, 2021

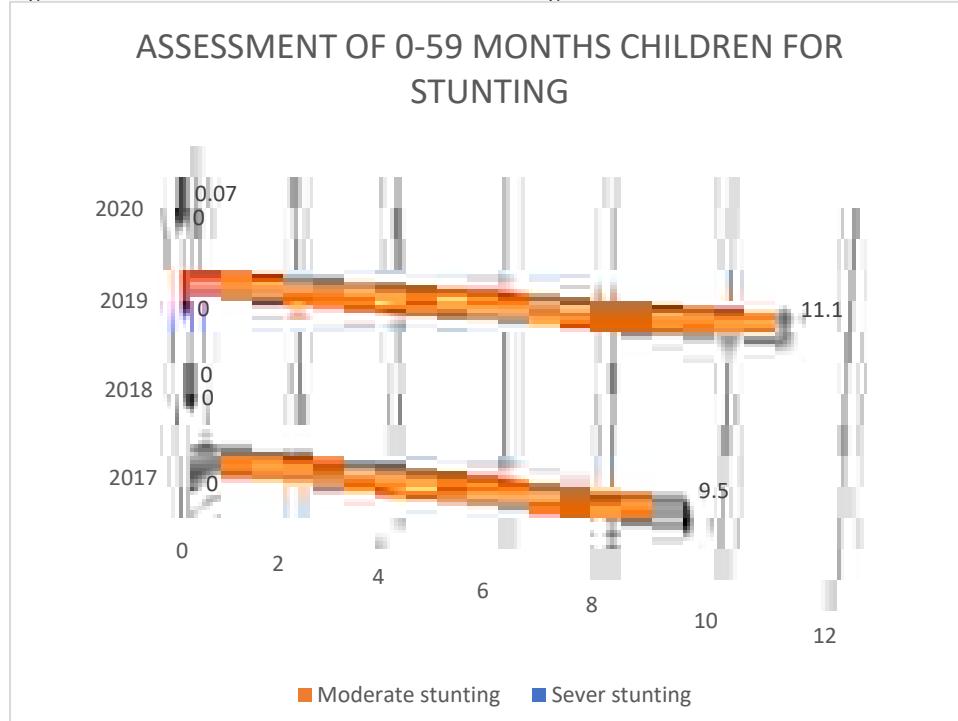
1.5.3.6 Nutrition

Figure 14: Assessment of 0-59 Months Children for Underweight



The incidence of underweight children between 0-59 months was relatively higher in 2017. In 2020, the rate dropped from 10% in 2019 to 0.6%. (See Fig 14)

Figure 15: Assessment of 0-59 Months Children for Stunting



Source: AWMA Health Directorate, 2021.

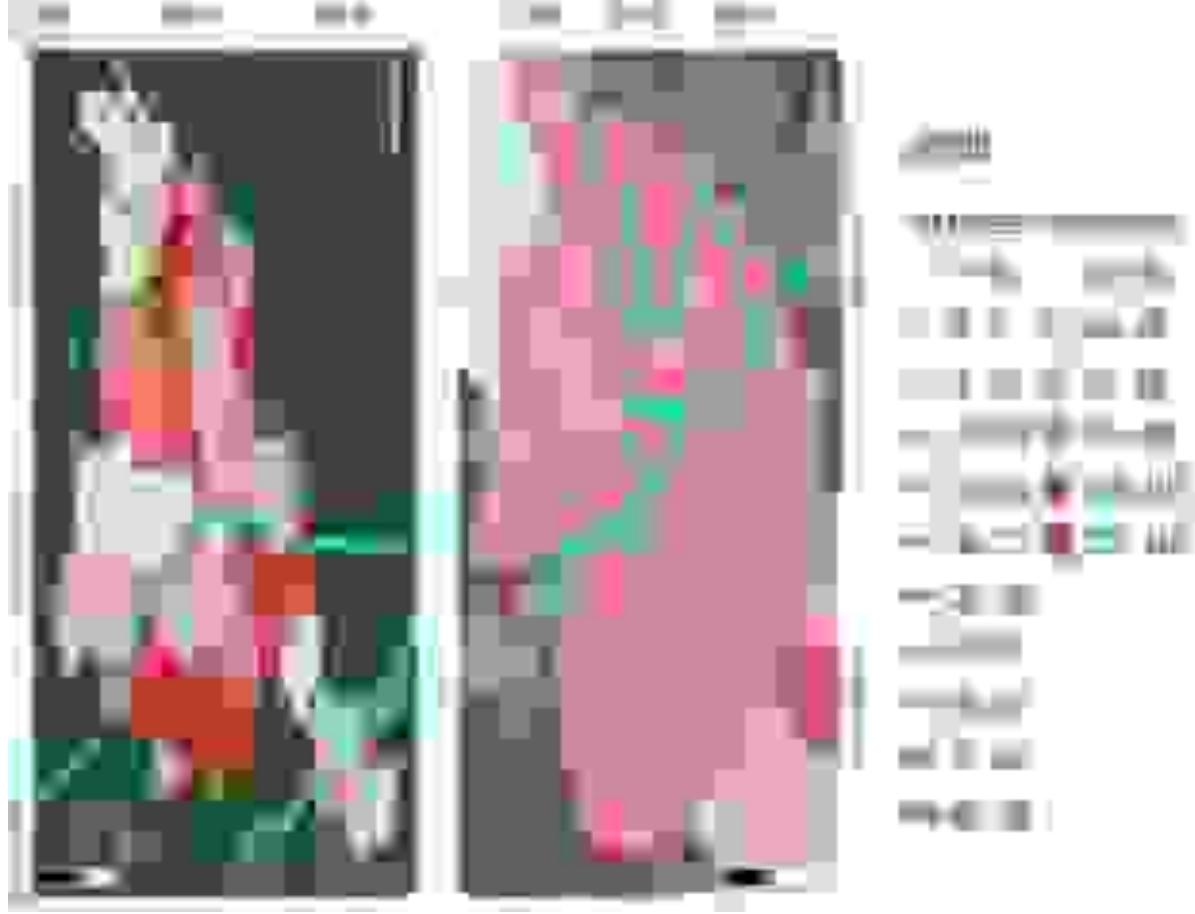
From Fig 15, it could be seen that the incidence of stunting is low in the Municipality. The highest rate was in 2019 recording 11.1% which dropped heavily to 0.07% in 2020.

These low incidences of underweight and stunting are attributed to activities carried out including child welfare clinic, vitamin A supplementation, exclusive breastfeeding, nutrition counseling, growth promotion and growth monitoring, girls iron folate tablets supplementation, wellness clinic, and community management of acute malnutrition (CMAM). However, challenges exist and they include;

- i. Gradual fading of CMAM programme due to inadequate funds to conduct search and follow-ups.
- ii. Limited knowledge on Infant and Young Child Feeding among caregivers.
- iii. Low coverage of the GIFTS programme due to misconceptions about the tablets.
- iv. Logistical and funding challenges to undertake nutritional activities.

1.5.4 Water Security

Potable water is sufficiently available for both domestic and commercial uses in Agona West. Only 2.5 percent of rural deprived localities have access to pipe born water with about 23 percent of these localities resorting to rivers and streams as their main source of water for domestic purposes due to the unavailability of safe water sources like boreholes. Water is supplied to households, public institutions, and industries in the Agona West Municipal Assembly (AWMA) through the Ghana Water Company Limited (GWCL), private suppliers, communities, and individual households. Water supplied by the GWCL maintains quality standards within the prescribed limits of the National Drinking Water Quality Management Framework. The quality can be retained until the households receive water inside their house. However, with one-third of the population receiving water through public taps, contamination of water during collection and storage is high. Another one-third consume unimproved water from sachets, dug wells, bore wells, and other sources, making them vulnerable to infectious diseases in the Municipal Assembly. As the water is supplied for a few hours, many households, especially upper- and middle-class households have storage water tanks to cope with an interruption in the water supply. Old pipes, poor quality of transmission and distribution, a large part of the population does not rely on piped water for drinking water and does not trust the quality of the water. Moreover, boreholes in the Municipality have salinity problems, resulting in less dependency on this type of infrastructure. In addition to providing water through a piped network, tankers also supply water to non-piped areas and to industries for packaged and sachet water. The GWCL also contracts out tankers to supply treated water to these areas. However, there are many private players, who cover the uncovered areas in the Municipality. These players draw water either from GWCL pipes or even ground aquifers to supply water to households directly or through packaged and sachet water. The tankers are limited to providing water during the season of the water crisis, in unconnected areas, and for the construction sites. The packaged and sachet water is increasing in recent years. The microbiological quality of sachet water has been found to be contaminated during and/or after the production, and due to failure of some of the production facilities to adhere to standard manufacturing practices. The contamination of the water through private suppliers are high due to exposure and poor regulation of water quality standards for private suppliers. The community water supplies through the Community Water and Sanitation Agency (CWSA) are limited to rural areas of the Assembly. However, individual households living in independent houses, large apartments and institutions (such as Church missionaries, educational institutions, and others) apportion water from aquifers through bore wells and dug wells. In recent years, there is an increasing number of bore wells in the Assemblies, which worries the quality and quantity of aquifers. Nevertheless, the Assembly has been relentless in her efforts over the years to provide this basic essential service but the major constraint of finance has impeded efforts to fully achieve stated objectives.

Figure 16: Pipeline Density

Source: MLGRD, 2019.

It is gleaned that the pipeline density is highest in the city centre.

1.5.5 Gender Equality and Analysis

1.5.5.1 Female and Male Gender Roles

Women's gender roles in the Agona West Municipality have been stretched beyond traditional limits to meet the new domestic, social and economic needs of the family and local community. Many women are now taking the main role in domestic decision-making and working in whatever way they can to provide an income for their families, even where men are present in the household. Women have been at the forefront of emergency care and social recovery efforts at community level, often playing active public roles to influence and mobilise support. Individually and collectively, women have with some notable successes, fulfilled their customary peace-building role, using their multiple relationships within the cultural system of social organisation to influence the traditional power structures in the Municipality. It has also been realised that including women in political decision-making leads to more effective governance, since women's presence in government brings greater diversity and different experience to the process. This makes the issue of women empowerment more pressing and important.

Men's gender roles have tended to contract along with their responsibility for family upkeep. Overall, men dominantly remain in control of the political domain and women remain excluded although they are making some inroads in recent times. Men have reduced economic and decision-making power in the home. There is still inequality in work and wages. A greater number of women remain in a lot of unpaid women's work such as child care and domestic

work. In spite of these, there are great hope. More girls are in school now compared to 2000s. The percentage of women getting paid for their work is on the increase. Many men are no longer the only breadwinners but their wives as well.

1.5.5.2 Gender Challenges for Women

Although some changes to gender roles have occurred, the basic values attached to gender identities remain unchanged. Women and girls continue to be considered legal minors (in customary law) and generally inferior to men and boys. Women and girls are largely vulnerable to domestic violence and human trafficking. Outside the household, there has been little, if any, transformation in the gendered dimensions of social institutions. Despite their increased economic role, their valued peace-building strategies and contributions to cultural activities, women have not gained much membership of community or cultural institutions involved in political decision-making in the Municipality. Also, girls will not stay in school if they are not receiving quality education, and even if they do remain, their chances of competing for university entrance or jobs on a national level are fairly limited. Ironically, some of these girls who have great future and are to be in school are found mostly in the business centre of Agona Swedru busily engaged in prostitution due to economic hardship. In February 2017, a team of security personnel led by the BNI in Agona Swedru rescued fourteen (14) girls from child trafficking activities to Kuwait interestingly engaged in by three (3) women who ought to champion the course of gender mainstreaming and fight against child trafficking / labour. It is an undeniable fact that most women in the municipality and the country at large contribute in various ways towards food security and poverty alleviation through farming and small-scale enterprises. Yet, most agricultural and economic policies are not visibly inclusive of women. For example, micro-credit opportunities require collateral which women often cannot afford. Again, the absence of comprehensive social security protection schemes for women in the informal sector leave a greater section of the populace out of an important initiative to support the private sector.

Furthermore, there are still several discriminatory social practices in prevailing cultural attitudes and societal codes evoked in the name of traditions and religion, which undermine the dignity and rights of women. Examples of these include witchcraft, widowhood rites, forced marriage, widow inheritance, girl child betrothals and unintended consequences of dowry, etc which do not guarantee the liberty/freedom of women and render females secondary humans mostly within rural settings of the municipality.

The existing gender ideology remains within which politics is exclusively male dominated. Women's desire to be taken seriously as political players is undermined by the scarcity of women who have the time, resources and forbearance to attempt a career in politics.

In the area of Agriculture, although WIAD programme led to a training of 350 and 100 women in food nutrition and cassava processing respectively, there are some challenges being faced by women. Key among them include limited or small land holdings in the agricultural sector which limits their economic potential.

Currently only 34% of staff of the Agona West Municipal Assembly are women, indicating a wide gender gap in the staff. The Member of Parliament is a woman, and it is expected that the situation would improve with time when concrete gender policies are formulated and implemented.

1.5.5.3 Gender Analysis

This section highlights the analysis of gender inclusiveness in administration.

Table 8: Departmental Staff in Agona West Municipal Assembly (Gender Distribution)

No	Department	Distribution		Total	Percentage %
		MALE	FEMALE		

1	Central Administration	55	39	94	43.52
2	Human Resource	3	-	3	1.39
4	Environmental Health Department	25	20	45	20.83
5	Physical Planning Department	5	1	11	5.1
	Spatial Planning				
	Parks & Gardens	3	2		
6	Works Department	9	-	9	4.2
7	Social Development	2	6	16	7.41
	Social Welfare				
	Community Development	2	6		
8	Urban Roads	1	-	1	0.46
9	Department of Agriculture	20	7	27	12.5
10	Trade and Industry	1	3	4	1.9
11	Finance Department	4	2	6	2.8
	Total	130	86	216	100

The total staff strength of the Eleven Departments as at 31st December, 2020 was Two Hundred and Sixteen (216). It consists of One Hundred Thirty males (130) and Eighty-six females (86).

2. a Ratios

The analysis of the ratio is indicated below:

Total Male	130	0.602	60.2%
Total Female	86	0.398	39.8%
Total	216	1.00	100%

SENIOR STAFF

Senior Male	55	0.591	59.1%
Senior Female	38	0.409	40.9%
Total	93	1	100%

JUNIOR STAFF

Junior Male	76	0.618	61.8%
Junior Female	47	0.382	38.2%
Total	123	1	100%

The analysis revealed that, out of the total Ninety-Three Senior staff, 40.9% are females and 59.1% are males' whiles the One Hundred and twenty-Three Junior Staff consisted of 38.2% females and 61.8 % males.

1.5.6 Poverty, Child Protection, and Social Protection

1.5.6.1 Poverty

The poor in Agona West Municipality are:

- Subsistence farmers with land holdings of between one-quarter of an acre and two acres.
- The Destitute: Mainly street children who are always spotted in the Central Business District of Agona Swedru and other bigger communities.
- The unemployed and the under-employed
- The vulnerable: women, children, the aged, the illiterate, orphans, and the disabled who are vulnerable to risk and other social upheavals like chieftaincy conflicts and domestic violence.
- Those displaced by the Nyakrom communal conflict. This affected mostly the settler Moslem community and a few indigenes.
- The victims of the 2010 flooding in the Municipality.

Figure 17: Poverty Map



Source: PPD, 2021

1.5.6.2 Causes of Poverty in Agona West Municipality

- High rate of unemployment:
- Inaccessible credit facilities due to inadequate information on such credits and high lending rates
- Other factors include non-existence of well-established associations, cooperatives or groups to serve as sources of loans and credit
- Problems of accessibility to the hinterland
- Mismanagement of the available resources

- Lack of storage facilities
- No irrigation system
- Ignorance and strong adherence to negative traditional and religious beliefs and practices
- Low level of family planning and reproductive health practices
- High illiteracy levels.

The poverty rate of Agona West is incidence of poverty in the Municipality is manifested in the following areas:

- Child labour in the area of trading to support family budget;
- School dropouts;
- Environmental degradation;
- Collapse of the cash crop industry;
- Inappropriate technology resulting in the use of all forms crude mode of production and
- Subsistence farming.
- Urban Slums
- Housing types (Hamlet, tents, sleeping at workplaces, homelessness, and overcrowded rooms).

1.5.6.3 Coping Strategies

The poor in the Municipality cope with their harsh conditions through:

- Resorting to child labor to support the family budget;
- Illegal exploitation of natural resources;
- Resorting to high interest rate loans such as money lenders who at times charge 100% interest rate.
- Incidence of arm robbery, theft, cyber fraud (sakawa)
- Prostitution: This is very rampant in an area called 50-50 in Dwenewoho at Agona Swedru.

1.5.6.4 Child Protection

The rate of decline in the numbers of children in child labour has been increasing over the years in the Municipality. This indicates a rise in the rate of progress or efforts by stakeholders. The Municipality has thus witnessed a drop both in relative and absolute terms for child poverty, child abuse, children in conflict with the law, child trafficking, child labour as well as vulnerable children. The Municipal Assembly is stepping up efforts by collaborating with all interest groups to help sensitize the people of the Municipality about negative impacts of child labour. Various actions are taken for the total development of children in the Municipality and even beyond.

1.5.6.5 Social Protection

The Agona West Municipality continues to enjoy the benefits of various social protection interventions in Ghana. The core poor continue to enjoy the Livelihood Empowerment against Poverty (LEAP) through the disbursement made by the Department of Social Welfare in collaboration with the Ghana Post. The National Health Insurance Scheme (NHIS) is operational in the Municipality. Again, Persons with Disabilities (PWDs) have access to their share of the District Assembly Common Fund (DACF). The availability of such social insurance systems, safety nets and social protection infrastructure as well as the adherence to appropriate institutional and legislative arrangements have reduced the risk faced by the poor, PWDs, the vulnerable and excluded among others.

1.6 The Economy of the Municipality

1.6.1 Structure of the Local Economy

The Agona West Municipality has a lot of economic potential in the form of both natural and man-made resources. The most spectacular is the presence of markets in most major towns to promote trade and commerce. The Municipality produces large quantities of cassava, maize, plantain, cocoyam and vegetables. Cocoa, and oil palm are also produced.

Winning of sand occurs in several parts of the Municipality, particularly, Swedru, the Municipal Capital. Palm kernel oil is also processed into local soap in several of the large communities. Distillation of local gin is predominant in the Abodom and Kukurantumi areas as well as the processing of cassava into gari. Swedru is home to a number of hotels where workshops and conferences are held as well as a hub for financial institutions within the Municipality. The Municipality is well served by major trunk roads. The resource base of the Municipality is determined by the natural resources of the area. The climate, soil and labour base of the Municipality is agriculturally biased. As a result of this, all the products of the Municipality are mainly agriculture outputs. Cash crop production dominates all farming activities of the Municipality e.g. cocoa, citrus, oil palm and coconut.

1.6.2 Economic Activity Status

About 72.2% of the population aged 15 years and older are economically active while 27.8 percent are economically not active. Of the economically active population, 94.6% are employed with 5.6% unemployed. For those who are economically not active, a large percentage of them are students (50.3%), 18.5% perform household duties and 6.3% are disabled or too sick to work. Almost seven out of ten unemployed are seeking work for the first time. (2010 Population and Housing Census.)

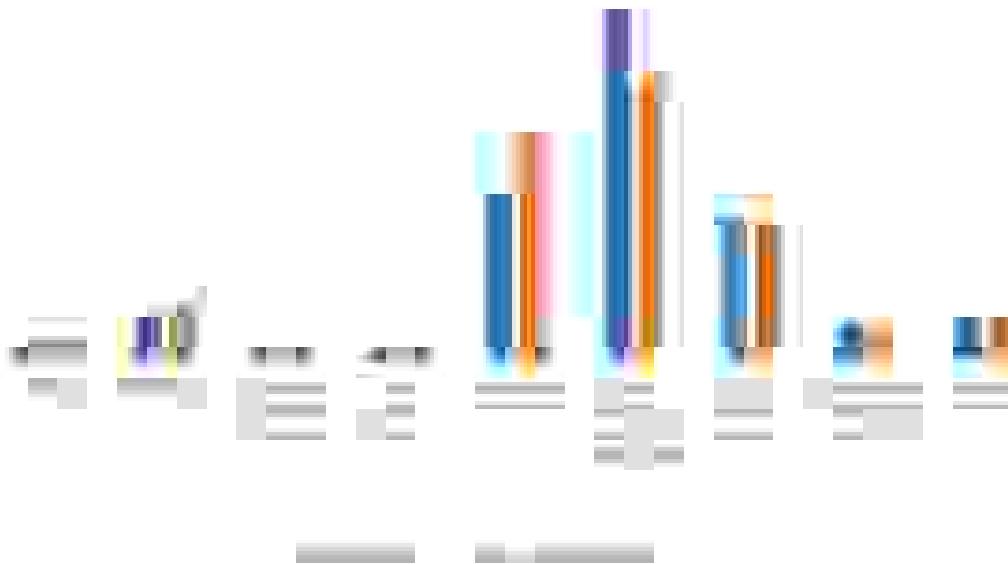
1.6.3 Occupation

The dominant occupation in Agona West Municipality is skilled agricultural, forestry and fishery workers (33.9%). This is followed by service and sales workers who comprise 27.3%, craft and machine operators who represent 16.9% and professionals who account for 6.5% of those in active employment (GSS, 2014). Of the population 15 years and older, 66% are self-employed without employees, 8.2% are contributing family workers, 1.3% are casual workers and 0.5% are domestic employees (house helps). Overall, men constitute the highest proportion in each employment category except the self-employed without employee(s) and contributing family workers. The Employment by occupation clearly tows the line of the region as can be seen in Figure 18.

Applying a location quotient analysis to determine concentrations of occupation reveals that Agona West has a concentration of clerical support workers (LQ 1.5), service and sales workers (LQ1.3), managers (LQ 1.3) professionals (LQ 1.2) and technicians and associate professionals (LQ1.2) as seen in Figure 18. Skilled agricultural workers and plant machine operators however had a relatively lower concentration in the municipality.

The low LQ score of the agriculture sector does not undermine its importance as the sector still remains important for food security and a major supply of produce that feeds the major markets in the trade sub-sector.

Figure 18: Occupational Distribution



Source: AWMA, 2021

1.6.4 Employment by Sector

The economy of Agona West Municipality has a high share of the service sector that contributes 52% of total employment (GSS, 2014). Agriculture comes next with a contribution of 34% to employment followed by Industry (14%). Comparatively, the Municipal sectors slightly differ from that of the region except the ranking for the industry sector. The Central Region has a high share of Agriculture (43%) followed by Services (41%) and Industry (16%). The private informal sector is the largest employer in the Municipality employing 88.1% of the population followed by the public sector with 6.7%. (2010 Population and Housing Census.)

1.6.5 Local Economic Development

1.6.5.1 Small and Medium Scale Enterprises.

In a bid to promote industrial activities and upgrade the skills of industrialist, the Business Advisory Centre and the recently established Business Resource Centre of the National Board for Small Scale Industries (NBSSI) in collaboration with the Agona West Municipal Assembly have organized and trained a number of artisans and apprentices on group development and financial management to help improve their skills and also prepare them to adequately source for funds from the Municipal Assembly and other donors.

A complementary effort is to strategise effectively to use available local resources and diversify the local economy, especially in the countryside, to reverse the trend of migration to the urban areas. Undoubtedly, the prominence of micro and small establishments indicates the vital component they play to the local economic development process in terms of employment, income and poverty reduction. This is explained by the fact that majority (84%) of establishments are managed through sole proprietorship and 88.1% of the employed labour force are in private informal activities (GSS, 2014;2016). The engagement in small and micro economic activities albeit providing appreciable incomes for subsistence living, keeps the teeming youthful labour force away from vices and social unrest compared to a situation where they would have been unemployed. However, graduating micro establishments into the next higher category to further yield positive economic gains for the municipality is beset with a number of challenges as generally the mindsets of the owners are not aimed at business growth because they are content with making steady income.

Hence, Agona West will need to develop strategies targeted specifically at assisting small and micro businesses to deepen and grow. In appreciation of the fact that this category of business actors in the Municipality are observed as one of the key pivots around which the Municipal Economy revolves, an analysis was conducted to identify the strengths, weaknesses, opportunities, and threats which can be found in the 2022-2025 Strategic Local Development Plan of the Assembly.

1.6.5.2 The Agricultural Sub-Sector

Agriculture is the major economic activity in the Agona West Municipality with almost half (49.4%) of households being engaged in the sector so it is necessary to separate the sector for further analysis.

In the rural localities, more than eight out of ten households (86.1%) are agricultural households while in the urban localities, 39.4% of households are into agriculture. Most households in the Municipality (97%) are involved in crop farming. Poultry (chicken) is the dominant animal reared in the Municipality. (2010 Population and Housing Census.)

The high soil fertility in the Municipality favours farming, especially the cultivation of tree/cash crops such as cocoa, citrus, oil palm and coconut and the cultivation of food crops such as rice, maize, cassava, cocoyam, plantain and vegetables. Average yields in 2018 were as follows: Cassava (39mt), Vegetables (17mt), Maize (12mt) and Rice (9mt). Despite the high patronage of crop farming, commercial animal farming is on the low with only a few poultry and livestock rearing being done for domestic consumption. The few poultry farms are located on the outskirts. Farmers mostly prefer other more rural districts, isolated from human settlements due to observance of animal health safety protocols, availability of relatively cheaper lands and constant supply of water.

In addition, agro processing is carried out in dotted communities that promote value chain processing of some products such as cassava into gari and palm into oil and local gin. On average 60% of food crops are sold on the local markets while 40% are exported to locations outside the municipality such as Winneba, Kasoa, Mankessim, Bawjiase and Accra.

However, crop yields are mostly low due to outmoded agricultural practices, declining soil fertility, small farm holdings, use of very simple technology and dependence on the weather. This notwithstanding, the Municipality still has enormous potential to increase overall output because agricultural practice is still not intense. Agricultural technology in the Municipality is mainly traditional and subsistence, employing farming implements like hoes, cutlasses and axes and this partly explains the low productivity. Though a considerable number of farmers use improved seed varieties and agro-chemicals, these have not made a significant impact on production because farmers lack the capital to enable them use these inputs on a sustainable basis. Most farmers also find it difficult to adopt new farming methods. The use of hired farm labour is important during peak farming periods for land preparation and weeding. Farmers use own or family or hired labour for these tasks.

Modern Storage systems are virtually non-existent. Traditional barns and improved cribs are however employed to store maize. Solar drying methods have been applied on a limited scale for cocoa and recently pepper. The absence of storage and preservation facilities compels farmers to sell their produce especially vegetables at low prices during bumper harvest. Though there are markets centres fairly distributed around the Municipality, the greater volume of trade takes place at Swedru and Nyakrom.

Financing of farming activities is mainly through farmers' own savings. Informal lending from family members and moneylenders are also patronized. Though the interest charged is very high in most cases (up to 70% and more), the unavailability of formal credit facilities compels some farmers to resort to this source of finance. Despite the presence of farmers'

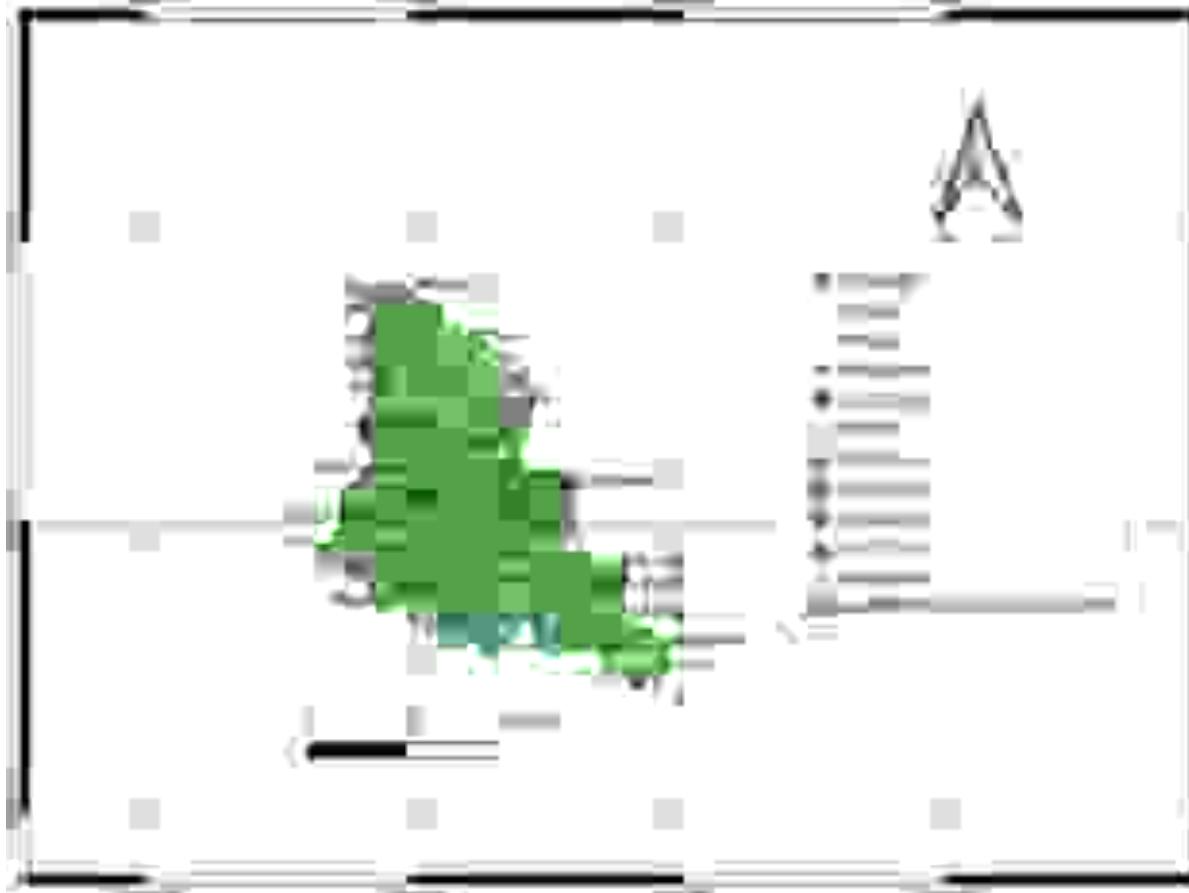
associations or co-operatives, farmers still find it difficult to present a common front to raise credits and to protect their own interests.

Most of the existing forests in the Municipality are secondary and contain species like odum, Wawa and mahogany. The major forest products of commercial value include timber, firewood, charcoal and wooden poles which are processed and sold. The forest resources have not been sustainably exploited for the economic prosperity of the populace.

Commercial Livestock production is on a limited scale. Apart from a few cattle and poultry kept on the outskirts of the major towns, all other animal rearing activities are for domestic consumption only. Fishing is done on subsistence basis along the Akora River. This is economically insignificant linked to industry is the emerging opportunity and suitability offered by the natural vegetation and drainage to promote other produce such as rice production and diversify agriculture production. Nationally, rice has a high demand of which the country's local production is unable to meet. Though some farmers are making use of the riverbed to grow rice, the cultivation is rather on a small-scale. Meanwhile, the low elevated areas of the Municipality offer the opportunity for commercialisation of rice cultivation within the framework of the right investment and enabling environment. Moreover, across rural areas in the Municipality, there are still opportunities to increase agriculture production through improved seeds, mechanisation, irrigation, storage infrastructure, enhanced extension service and stronger collaboration with researchers.

With job creation, programmes such as PFJ, PERD, RJF, and others have been able to create jobs for a total number of 10,025 farmers between 2017-2020 in the Municipality.

Figure 19: Distribution of Agricultural Areas



1.6.5.3 Trade and Commerce

Trade and commerce in Agona West receive a major boost from the two major markets and smaller satellite markets. The markets provide an avenue for the sale of farm produce grown in the Municipality, supplemented by produces and other items imported from other jurisdictions within and outside the country. Trade and commerce are not only patronised by residents in the municipality but also customers from outside. External patrons purchase in wholesale and retail due to proximity and relatively lower prices in Agona West compared to other commercial centres such as Cape Coast and Mankessim. On the other hand, due to low levels of industrialisation in Agona West, most processed food and non-food items (clothing, electronics, drugs, cement, hardware) are mainly sourced from Accra and resold in the municipality. This makes goods needed by households and businesses easily available on the market. Consequently, majority of households and establishments (62%) source inputs locally while 18% and 20% source inputs outside and from both respectively.

According to Ghana Statistical Service (2016), Agona West has over 3913 establishments of which 86.92% are micro, small (12.01%), medium (0.84%) and large (0.23%). Micro enterprises employ between 1 to 5 people, small employs between 6 to 29, medium employs between 30 to 100 and large employs over 100 people. The growth in population has concurrently been accompanied by an increasing number of establishments as the active labour force seek to find means of livelihood. Accordingly, 68% of MSMEs were established in 2005-2014, 19% in 1995-2004 and 12% before 1995. The trade and service sector is highly competitive as a result of high concentration of people due to absence of barriers of entry.

Figure 20: Distribution of Markets

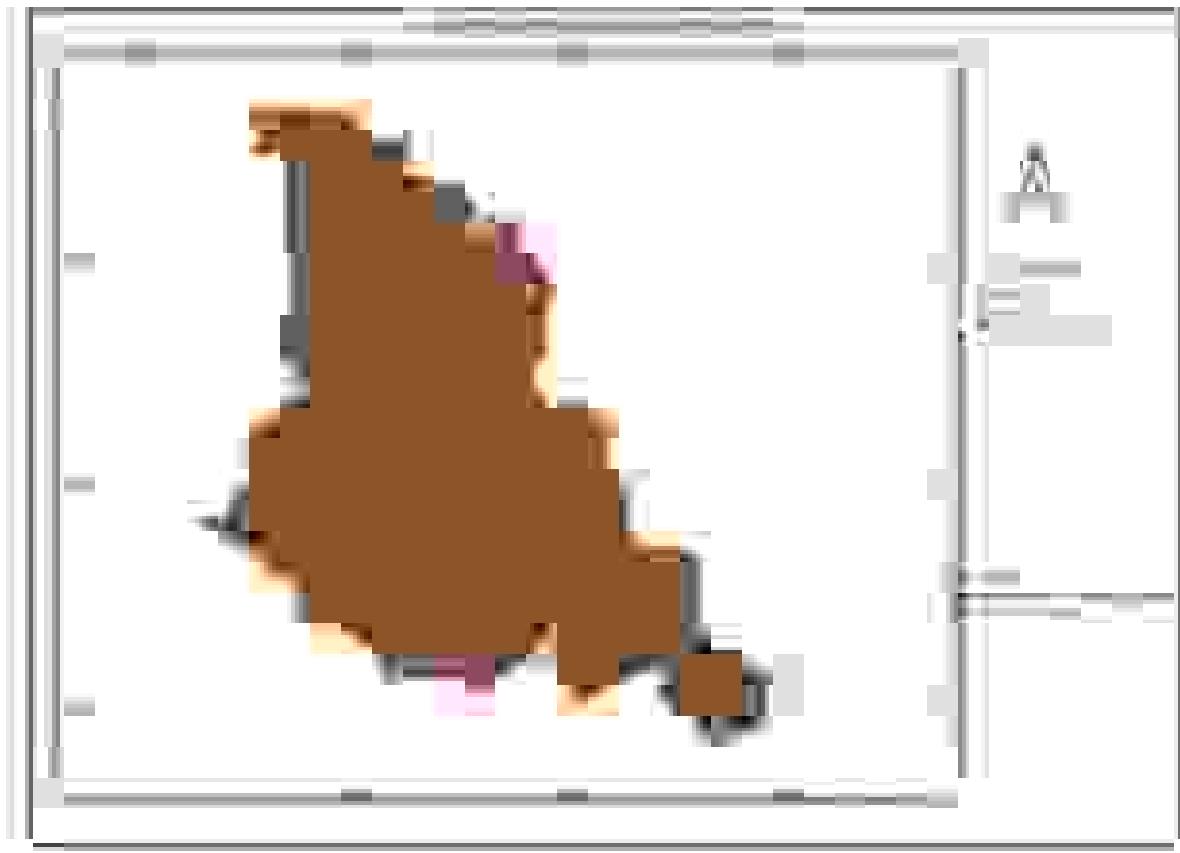
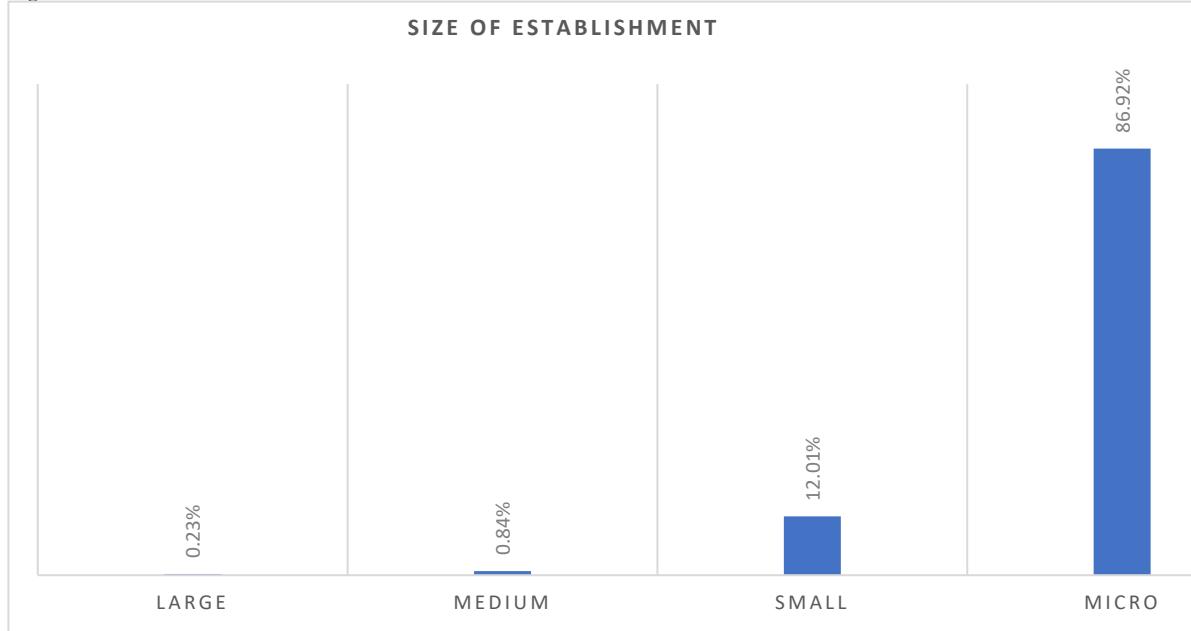


Figure 21: Size of Establishment

Source: GSS,2016

1.6.5.4 Transportation

Transportation serves as a pivotal point providing linkages for the other sub-sectors in the economy. Seen as a means and not an end in itself, transportation services keep the economy in motion. In Agona West, both passenger and freight movement are mainly handled by trotros, taxis and trucks. The demand further gives rise to use of energy that is supplied by fuel stations as well as services of mechanics, vulcanizers and vehicle part dealers who are clustered mainly in the urban areas.

1.6.5.5 Construction and Real Estate

With the rapid expansion of the built area comes the need for real estate and construction which appears to be a burgeoning sub sector contributing to the growth of the economy of Agona West. The surge in demand for construction and real estates has led to a corresponding demand in construction materials, roofing, wood and artisans. Related industries such as block moulding, wood works and processing as well as metal fabrication have witnessed positive spill over benefits in demand.

1.6.5.6 Tourism

Tourism is branded a “virgin sector” that has not been developed in the Municipality. What appears lacking in the Municipality is a developed attraction that will appeal to tourists, contribute to the uniqueness of the place and make the experience of the trip memorable. The tourist attraction is important in tourism as that will serve as a pull factor that offers leisure and amusement values to patrons; for which they would want to spend money on. By supporting the development of a tourist attraction, fresh spending from outside the Municipality accompanies each visitor’s arrival and helps to increase local revenue. Already, Agona West has a hospitality industry made up of hotels, guest houses, restaurants and pubs dotted across the Municipality which are still developing that can support the tourism sector. Opportunities for tourism exist and can be developed from sites such as the urban forest that has been reserved by the Municipality, Dapan Hill, Nkubem River Bank, and the Sacred Fish Pond on the Peprah River. Certainly, Agona West stands to benefit by tapping into the traffic of tourist who patronise various attractions in the Central Region to stimulate the local economy.

Figure 22: Forest Reserve and Dapan Hill

Source: AWMA (2021)

1.6.5.7 Agro Processing & Industrialisation

Agro processing and industrialisation also offers opportunities to expand the value chain of produce in Agona West, thereby creating sustainable long-term jobs and incomes for residents. In the Municipality, a sense of value addition through processing is a common attribute shared by farmers and residents alike. Yet, agro processing sites currently in the Municipality are deemed inadequate and substandard to enable farmers add value to their produce. Also, agro processing is perceived as a domestic activity carried out in the vicinity of homes of individual processors and mainly dependent on the agriculture production of the processor which are often low.

Currently, the major agro processing activities are the use of cassava to produce gari and the production of palm oil from palm nuts. Considering the nature of the commonest farm outputs especially, coconut and palm oil, there should be opportunities that could explore the full value chain and use of by-products to formulate innovative products that can even create a chain of symbiotic industries. An extension of the value chain can be seen in Annex.

Again, the existing internal markets and proximity to external markets such as Kasoa, Mankessim, Accra among others as well as availability of technology provide a potential market for the output of these rural industries and makes this feasible in the short to medium term. Aside facilitating integration of local supply chains to larger markets, efforts will be made to ensure linkages to international markets through effective packaging and labelling.

1.6.5.8 Number of Businesses

The total number of businesses within the Municipality sums up to 4,484, as at May, 2021, comprising of the industry, services and agricultural sectors.

Table 9: Financial Institutions in the Municipality

BANK	SAVINGS AND LOANS	MICROFINANCE
Nyakrom Rural Bank	Sinapi Aba Trust	J.H. Micro Finance
Ghana Commercial Bank	Bayport Financial Services	Globafin Finance Service
Agricultural Development Bank	Adehyeman Savings and Loans	R&G Gateway Micro Finance
Consolidated Bank Ghana	Multi- Credit	
Gomoa-Ajumako Rural Bank	Abbi National	

Agona Rural Bank	Best Point Savings And Loans	
Union Rural Bank		
Akyempim Rural Bank		
National Investment Bank		
Republic Bank		
FBN Banks		
HFC Bank		

Source: AWMA Statistics Department, 2021

1.6.6 Food Security

The sustainability of food security in the Municipality is fairly stable due to the significant increases in the production outputs of key staple foods. With the introduction of government flagship programme namely: PFJ, RFJ, and PERD the food situation in the Municipality has increased thereby ensuring adequate food security in the area. For instances, percentage change in yield per unit area (Mt/Ha) increased from 23% in 2017 to 30% as at 2021. There has also been an increase in percentage change in output of livestock production with cattle 52.48%, sheep 33.4%, goat 59.72%, pig 73.23%, and poultry 46.41%.

Chemicals were distributed to farmers to help control the outbreak of pest attacking the maize crops in the Municipality. This helped farmers to have a higher yield after harvesting and improved their standard of living. Women were trained on food processing, preservation and storage. The training has helped the farmers to improve their nutrition status and help reduce post-harvest losses.

The prices of staple foods and livestock in the Municipality are relatively cheaper. Agona Swedru, the Municipal capital has a weekly market and thereby attracts traders from all corners of the country. The availability of the staple foods and livestock during market days on Mondays and Thursdays make the prices of the food items and livestock cheaper. The commercial nature of the Municipality rakes in a lot of revenue from the market centres which contributes to the development of the Municipality.

However, agricultural land fragmentation tends to be a great challenge in the Municipality, particularly in Agona Swedru, due to urbanization and increasing demands for housing. Most lands designated for agricultural uses are being used for development. To this end, the Assembly intends to devise strategies to manage urbanization also strictly enforce compliance to local and structure plans.

1.7 Infrastructure

In terms of infrastructure and service delivery, majority (49.4%) of establishments were of the view that in general, service delivery and the quality of infrastructure could be rated as good (Figure 7). However, calculations based on averages of the overall scores which was based on a scale of 1 to 5 (1 – poor, 2- fair, 3-average, 4-good, 5-very good) drifted the scale bar to an average performance (3.33/5). (LED Plan Preparation Survey Data, 2021).

1.7.1 Road Infrastructure

Roads in the capital of the Municipality have good surface condition but are narrow and have little pedestrian space. As a result of narrow roads, heavy traffic congestion is a usual occurrence in the central business area as pedestrians, traders and vehicles compete for space leading to loss of productive time. Again, the farther one went from the capital and zonal centres, the poorer the road surface condition became. This negatively hinder farmers who could not easily transport their farm produce to market centres after harvest, especially in the

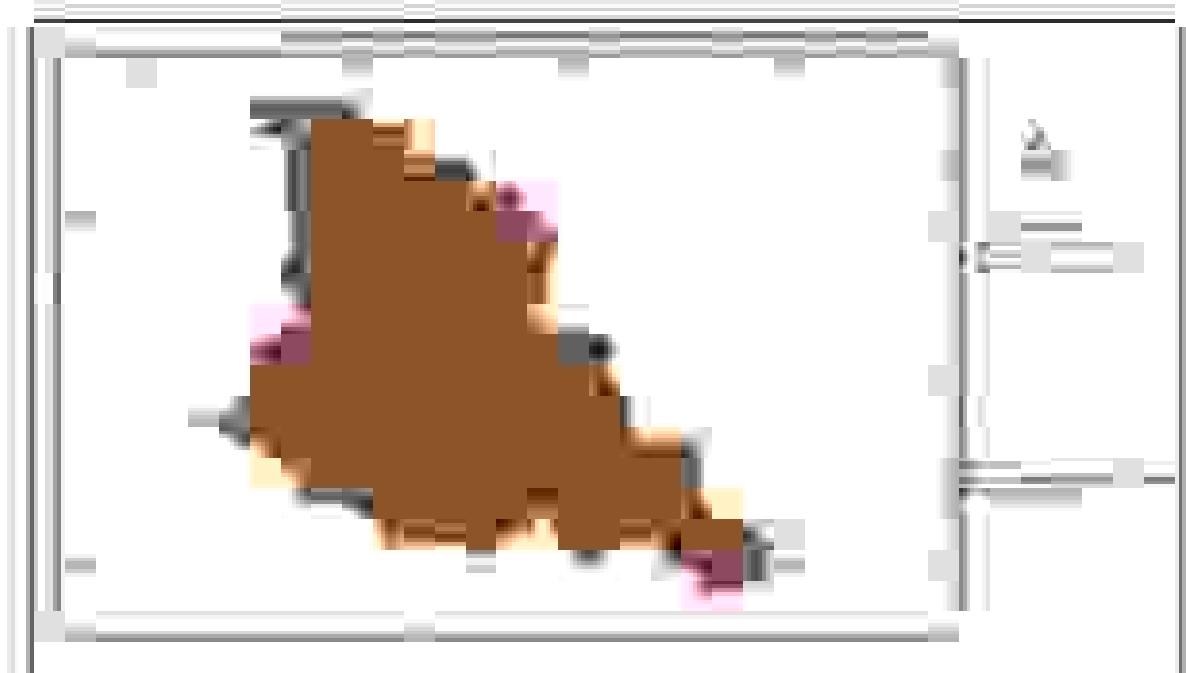
raining season. It must be acknowledged that the Municipal Assembly deems accessibility to be important to the local economy and is making adequate efforts to improve road conditions.

Figure 23: Road Map



Source: Physical Planning Department, 2021.

Figure 24: Transport Terminals



1.7.2 Communication

Three communities (including the Municipal capital) are served by Post Offices. The main function of these facilities is delivery of letters and of late the transfer and payment of LEAP beneficiaries. Their operations are currently challenged as the result of internet facilities and text messages being offered by cell phones. Hence Ghana Post needs to diversify its operations. Almost all the Major Towns in the Municipality are now hooked to the cellular networks operating in the Municipality such as Vodafone, MTN, Airtel-Tigo and Globacom.

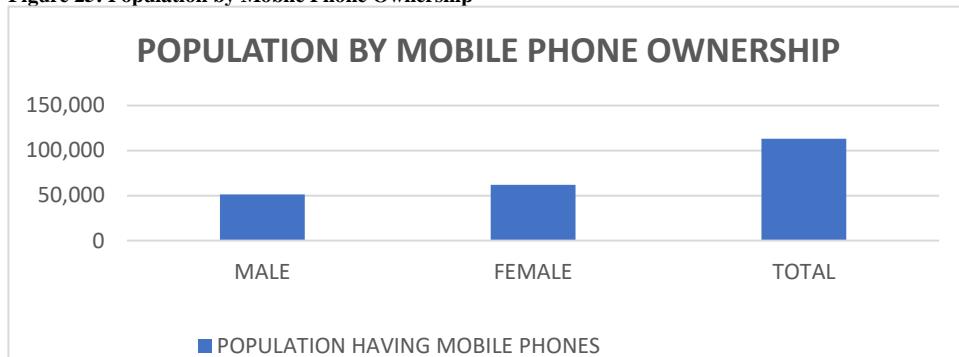
1.7.2.1 Information Technology

1.7.2.1.1 Telecommunication Network

Telecommunication network quality decreases in proportion to the distance one is from the capital. Some communities only have reach of Airtel-Tigo albeit constrained by poor call quality. Telecommunication which is handled by private network providers is important to an active participation in the local economy, especially in promoting the forward and backward linkages among the sectors of the economy and enhancing access to productive information. Hence, enhanced network coverage across the Municipality is vital to socio-economic development.

1.7.2.1.2 Ownership of Mobile Phones

Figure 25: Population by Mobile Phone Ownership



Source: 2010 Population and Housing Census

Table 10 shows the proportion of the population 12 years and older owning mobile phones and internet facility usage by sex. The table reveals that the proportion of the population 12 years and older who own mobile phones is 50.9 percent. More males (55.9%) own mobile phones than females (56.5%). In relation to the use of mobile phone is the internet facility. Internet is increasingly becoming a market information tool and is helping to change people's lives in considerable ways with the combination of the mobile usage in the Municipality lately. Table 5.1 further reveals that a lower proportion of the population 12 years and use internet (6.2%). More males (9.4%) compared to females (3.6%) use internet in the Municipality.

Table 10: Population of 12 Years and Older by Mobile Phone Ownership, Internet Facility Usage and Sex

Sex	Population 12 years and older		Population having mobile phones		Population using internet facility	
	Number	Percent	Number	Percent	Number	Percent
Total	79,442	100.0	40,449	50.9	4,952	6.2
Male	35,959	45.3	20,216	55.9	3,394	9.4
Female	43,486	54.7	20,233	46.5	1,558	3.6

Source: Ghana Statistical Service, 2010 Population and Housing Census

1.7.2.1.3 Information and Communication Technology (ICT) for Data Management

ICT has facilitated communication and data management in the Municipality. It has again provided a vast array of new communication capabilities as well as greater access

to information, communication and fast business transactions in the Municipality. To this end, various departments and units in the Municipality have management information systems for data management. This has enhanced information storage, retrieval and sharing among various departments/units in the Municipality and beyond. Data entries has been decentralised among the various departments/units. This usually facilitates data quality, data validation, data analysis, timely data transmission, reporting and dissemination of information.

The advent of mobile money interoperability has been one that has expedited transactions and promoted businesses in the Municipality. The advent of mobile money has reduced banking activities within the municipality and has caused financial institutions to adopt the model. Although the mobile money interoperability is wide-spread in the Municipality, it is predominant in the major settlements within the Municipality.

1.7.3 Energy

On power, electricity coverage and supply in Agona West Municipality is perceived to be good as testified by majority (76%) of business establishments (LED Plan Survey, 2021). This in part can be attributed to the Rural Electrification Program which has helped for rural communities to be connected to the national grid. However, 181 areas are yet to be electrified according to the Statistics Department of the Municipal Assembly.

1.7.4 Settlement Systems

1.7.4.1 Human Settlement Patterns

Agona West consists of 231 settlements and has the 11th highest population in the Central Region. The most densely populated town is Agona Swedru, which alone accounts for about 47.88% of the total municipal population (2010 Population and Housing Census). Other major towns in the Municipality are Nyakrom and Bobikuma.

Table 11: Location and Distribution of Services

Community	Population	Education				Governance				Social Services								Water and Sanitation				Health				Number of functions	Total Centrality Score	Hierarchy																	
		Tertiary	SHS/VOC/TEC	IHS	Primary	School feeding	Teachers	Humanaw	District Court	Police Station	Zonal Council	Fire station	Community Centre/Town Hall	Post Office	Agric Extension	Library	Market	Banks	Stores	Electricity	Hotels/Guest	Lorry Parks	Bridge	Roads	Culvert	ICT Centre	Pipe Borne	Bore hole	Hand Dus Well	KVIP/Aqua Privy	Dump site	Hospital	Health	Clinic	CHPS	Pharmacy/Drug	Cemetery	Nurses'	Mortuary						
		Weight	4	3	2	1	3	4	4	4	4	4	4	4	4	4	4	2	4	1	2	1	4	1	2	4	3	2	4	3	4	4	4	3	2	1	2	2	2	1					
Swedru	68,080																																				34	1125.3	1 st						
Nyakrom	23451																																				24	380.1	2 nd						
Bobikuma	10580																																				23	397							
Abodom	8422																																				18	205.4							
Kwaman	5031																																				16	185.3	3 rd						
Nkum	4000																																				17	174.4							
Wawase	1765																																				14	148.8							
Otsenkorang	1544																																				15	153.5							
Oteprow	1152																																				9	63.3							
Ahomadonko	1101																																				12	86.1							
Edukrom	962																																				6	35.1	4 th						
Odomu	962																																				9	55.2							
Dadzie	920																																				3	15.6							
Nsonan	887																																				9	55.2							
Nkwantanando	761																																				3	15.6							
Bosompa	749																																				6	51.8							
Kukurantumi	751																																				11	71.8							
Jukwafum	691																																				10	70.7							
Amponsahkrom	633																																				8	48.5							
Nkranfo	584																																				10	63.5							
Number of Seattleites		1	4	1	1	1	2	6		1	3	6	1	2	3	1	8	2	1	2	0	1	1	2	1	4	1	5	8	1	2	5	4	5	1	8	1								
Centrality Index		1	0	1	1	0	0	0		10	0	1	10	1	100	10	0	10	0	1	0	1	0	1	1	10	1	0	1	0	1	0	1	0	1	0	1	0	10	0					
Weighted Centrality Score		1	0	2	8	6	5	3		10	0	2	6	7	1	50	33	.3	5.	6	3	1	3	8	16	5	1	5	7	10	1	2	5	6	7	5	1	6	0	2	5	20	5	10	0

1.7.4.2 Hierarchy of Settlement and its Implications

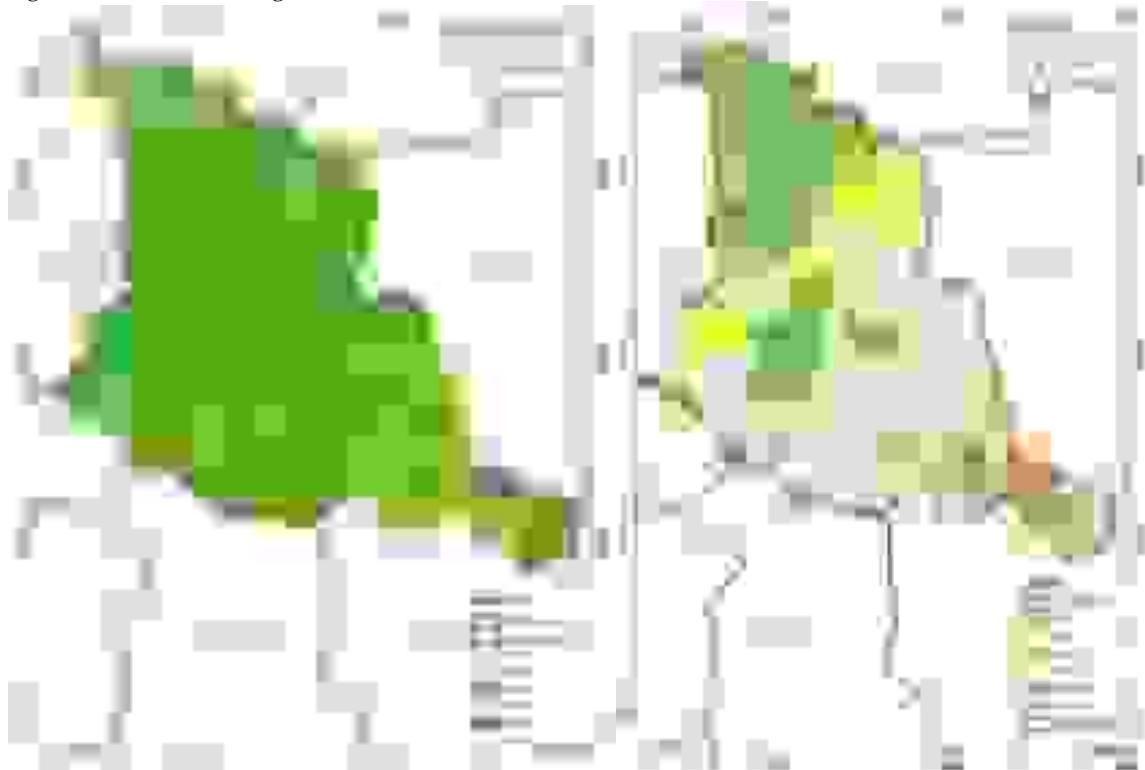
The selection of the communities for the Scalogram analysis was based strictly on the population of the communities. Here, the top twenty (20) communities in terms of population in the Municipality were used. Table 1.12 shows the presence of facilities in the selected towns with their respective weights based on their level in their respective sector. The Table only shows the presence of the facilities in the communities but not the number of the facilities in the communities. The Scalogram Analysis shows four levels of settlements with the Municipality. Swedru, the Municipal Capital is the highest order settlement with Nyakrom, Bobikuma and Abodom as the second order settlements. The third and fourth order settlements are shown in the Municipal Scalogram. The Municipal Scalogram Analysis in Table 11 shows spatial imbalances in the distribution of services in the Municipality with some communities' cut-off from enjoying basic socio-economic services. Currently, there is a weak link between the existing networks of settlements in the Municipality. It is therefore imperative to ensure even spread of development throughout the Municipality.

1.7.4.3 The Built Environment and Spatial Analysis

The population of the Municipality in 2010 was 115,358 and currently projected at 164,029, showing a modest increase. However, the built-up density area has grown disproportionately to population growth, going from 11.18 km² in 2010 to 37.03 km² in 2018 resulting in low population density. The land use cover in Agona West has changed from primarily forest in 2000 to becoming a mix of forest, grassland, cropland, and settlement See Figure 26. The settlement area has significantly grown overtaking many of the former croplands, although most urban areas in the Municipality were converted from forest areas. Most dwelling units (67.4%) are rooms in compound houses, where the households face an interior court. Separate houses come in far second with 19% of the total dwelling units. Flats or apartments make up 4%, and huts, tents, improvised homes, uncompleted buildings, those living in their workplaces, and others making up the remaining 5%. The areas close to the Central Business District are experiencing massive changes due to demand for housing for the use of commercial purposes. Houses near the roadsides are being sold and redeveloped into multi-story buildings to meet increasing commercial demand for space. Almost all the residential facilities in these areas are being converted into stalls for commercial use. The loss of agricultural land due to the increasing demand for housing, commercial, and other land uses will increase as wholesale and retail services remain the easiest means of livelihood. Many of these commercial buildings are being developed without proper permits, further exposing flood risk. Housing complexes are crowded with over 60 percent of households occupying a single room. This has various implications for public health, including the spreading of diseases. Furthermore, traffic congestion particularly during market days at the Municipal Capital of Agona Swedru has negative economic consequences, while the city lacks other modes of transport such as pedestrians and bikes and has a shortage of parking spaces.

Growth has been concentrated in the south-eastern part of Agona West surrounding the Municipal Capital with all its economic vibrancy, economic linkage, and spatial connectivity to other major towns.

Figure 26: Land Cover Change



Source: AWMA, 2021

1.7.5 Biodiversity, Climate Change, Green Economy and Environment in General

This section highlights environmental sustainability issues in Agona West.

1.7.5.1 Natural Resource Endowment and Utilization

The Agona West Municipality has been blessed with a plethora of natural resources which is biased towards agriculture. The Municipality boasts of tree and cash crops, rivers, forest, and hills. Natural resources which are yet to be tapped include the forest reserve, rivers, and hills which have great potentials to improve the local economy of the Municipality. The optimization of these potentials could also impact the tourism sector which still remains a virgin sector in Agona West.

Logging is being done in the Municipality due to the endowment of timber. As a result of extensive and uncontrolled logging activities, most of the timber trees are virtually absent in the Municipality. The predominant trees left now is the silk cotton. The massive harvesting of the timber has led to ecological challenges and this calls for effective and efficient strategies at afforestation. This is to be done mainly in the areas of teak cultivation and other forest trees to protect the degraded forests.

1.7.5.2 Climate Change and The Economy of Agona West Municipality

a. Vision of National Climate Change

Climate change has been a critical issue which has called for a global response. A lot of legal frameworks and institutional arrangements have been established in relation to this phenomenon. Notable among them is the Paris Agreement which the Government of Ghana has signed unto. In view of this, Agona West intends to incorporate the NDCs into its 2022-2025 MTDP as it shares both the mitigation and adaptation goals of lowering greenhouse gas emissions by 15% by 2030 and also increase climate-resilience and decrease vulnerability for enhanced sustainable development.

The Municipality envisages a green economy that will take advantage of the opportunities in addressing climate change while, simultaneously, reducing the impacts of climate. What Agona West sought to do is to raise the awareness on the management of climate change impacts backed by accurate, timely and relevant information, also to link and harmonize existing climate change initiatives and opportunities, improve knowledge and understanding of climate change issues in order to obtain broad based support for, and participation in climate change activities. Both mitigative and adaptive strategies are adopted by the Assembly in relation to climate change. Activities put in place include;

- i. Reducing logging and intensify tree planting to create afforestation
- ii. Protecting Ramsar sites in water log areas and prohibition of logging and farming activities in such areas. Activities include tree planting along rivers and major roads.
- iii. Protect water sheds by planting trees in such areas.
- iv. Modernization of agriculture as a way to increase yield requires a transformation of current agricultural practices and, for example, application and development of new crop varieties that are better suited to the changing climate conditions.
- v. Undertaking climate awareness programmes.

b. Environment, Climate Change and Green Economy

Nyakrom and Swedru townships are not the only sources of dumping liquid and solid wastes in the Municipality. Other towns have their unapproved dumping sites. With the support of Ministry of Local Government, Decentralization and Rural Development, many litter bins have been placed at vantage points in the Municipality to facilitate refuse collation. The Assembly in collaboration with Zoom Lion and other relevant waste management companies have placed communal refuse containers and other sanitary facilities at vantage areas. This has slightly reduced the pile of refuse in the Municipality.

The absence of spatial plans of most communities deny communities in the Municipality of elaborate drainage systems. The result has contributed to inadequate drainage systems for the disposal of waste water which has contributed to unsanitary conditions in some areas. Again, the illegal activities of chain saw operations continue to exist. The operations of charcoal and fire wood merchants have resulted in deforestation, posing a threat to the environment. Farmers in the Municipality continue to adopt slashing and burning as a major practice and management of farming. The absence of agro-forestry practices among others has resulted in erosion on farm lands.

Climate change and disasters serve as one of the greatest threats to local economic development. However, a well-coordinated intervention could ensure adaptation and quick recovery that are deliberately fashioned to maximize economic returns to society.

Though agriculture is one of the mainstays of the Municipality, the sector is vulnerable to climate change and its impact. Currently, the deviation of the weather patterns from the normal forecast is leading to unpredictable seasons by farmers. Rain intensity has increased leading to frequent flooding. This leads to inundation of farmlands near the waterbodies after heavy downpours causing loss of crops and income; and posing challenges for food security. Such was the case in January 2015 when the Ankora and Yaa Fitaa streams overflowed its banks causing flooding in Ahamadonko in the Nkum Area Council. In addition to flooding, increased heat and drought will likely reduce crop yields. Urban areas are also not spared as intense rainfalls from rainstorms lead to inner city flooding causing economic loss and damages to life, livelihoods and property.

Malaria, upper tract infections, and pneumonia are ranked as part of the top 10 prevalent disease in the Municipality and these diseases are attributed to climate change impacts. The Assembly is therefore devising strategies to reduce the health impacts of climate change by dealing with the causes of climate variability itself and also devise adaptive strategies to assuage the impacts.

To this end, the Assembly intends to build a climate-resilient society; a society that can rely on effective early warning and response systems, where everyone has a broad understanding of climate hazards, and where the emphasis is on disaster preparedness and prevention rather than on disaster response.

1.7.5.3 Waste Generation, Management, and Sanitation

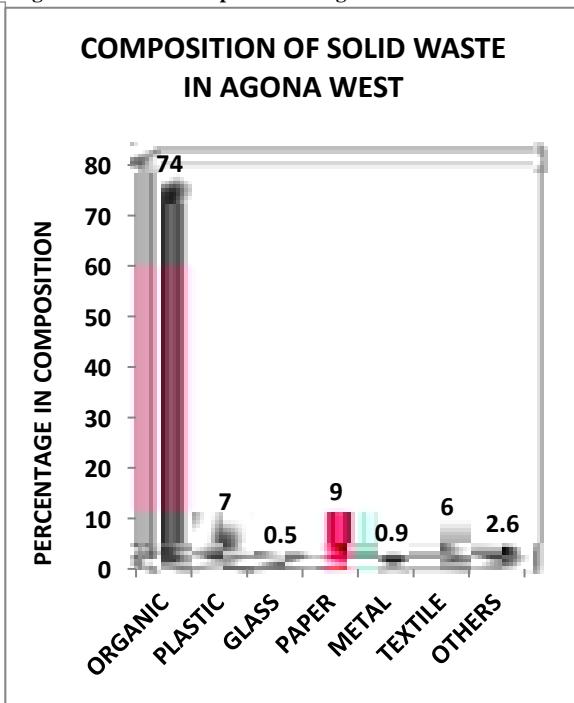
1.7.5.3.1 Waste

The estimated waste generated within the Municipality stands at 113,090 tonnes/annum with the commonest type of waste generated being organic, plastics, glass, papers, metals, and textiles. Out of the 113,090 tonnes/annum of waste generated, only 27,280 tonnes/annum are collected. This indicates that only 1 tonne of solid waste is collected from every 24.94 tonnes generated.

Figure 27: Waste Generation and Collection Rate



Figure 28: Waste Composition in Agona West



Source: EHSD, 2020

The identified current methods of the waste collection include communal container sites (skip loader and roll-on/roll-off trucks, door-to-door refuse collection services, use of tricycles, and use of a wheelbarrow. The identified pre-collection methods include the use of litter bins, use of baskets, hard paper boxes, and polythene bags. A survey by ISSER in 2019 in Agona West revealed that more than 45% of households in the AWMA dispose of their solid waste in a public dump container and another 40% in open spaces. 8% of households burn their trash, and only about 3% of households' waste is collected. The AWMA does not own an engineered landfill that collects and recycles solid waste. The municipality does own a six-hectare open landfill with no fence.

1.7.5.3.2 Sanitation

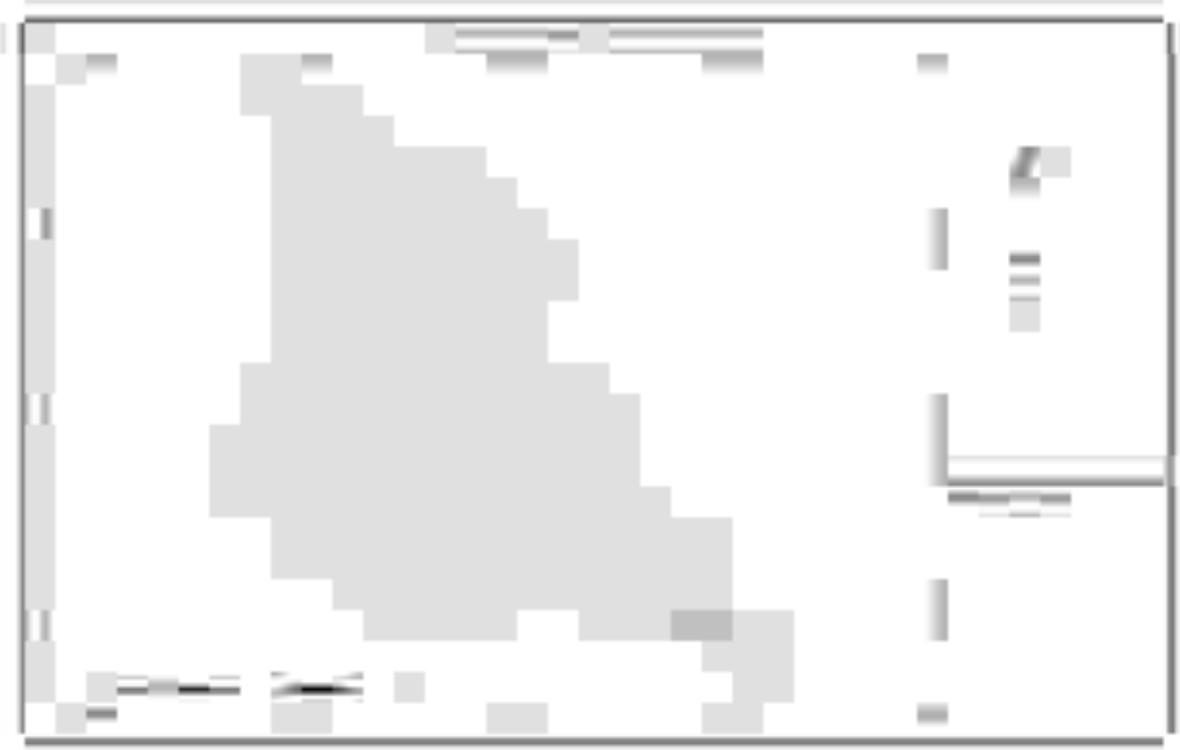
Sanitation facilities of critical concern in the built environment of the Municipality include:

- Excreta or human waste disposal,
- Garbage disposal, and
- Liquid household waste and storm water disposal.

A study by ISSER in 2019 in Agona West revealed that about 40% of the urban and rural population depend on public toilets. Most of the public toilets (88%) are made up of pit latrines,

and many are broken. The public toilets are overused and the queues are particularly long, usually taking about 10-15 minutes. Few public toilets are managed by the Assembly members. Fees for the toilets are 50 pesewa for children and ten pesewas for adults. Despite this, the maintenance of public toilets are very poor and create unhygienic conditions. Wastewater in the municipality is largely (85%) disposed of in inappropriate and unhygienic manners, such as thrown in the street or gutter. Households disposing of through appropriate methods such as sewer systems or some drainage make up only 17 percent of households. The practice of disposing of in gutters is most prevalent in Swedru and Nyakrom while disposing of in ditches are more common in Abodom, Nkum, Bobikoma Kwaman, and Osten-Korang. Only one percent of households have direct access to a sewage network. Unhygienic disposal practices lead to the overflowing of collectors and flooding of streets, courtyards, and private houses. Many collectors are blocked due to garbage being dumped in them, which creates a breeding ground for flies, mosquitos, and other vermin. Grey water, largely from bathing and cooking, is normally discharged in streams and open grounds. Black water (from excreta and urine) are collected in septic tanks, soak pits, or sometimes disposed of in open gutters. The septic tanks and soak pits are unlined or concrete pits. Ideally, the septic tanks consist of various chambers in order to separate the solid and liquid waste, but many times these standards are not maintained and wastewater percolates and pollutes the aquifer.

Figure 29: Sanitation Map



Source: PPD & EHSU, 2021

Figure 30: Methods and Organization of Basic Sanitation Services



Source: PPD & EHSU, 2021

1.7.6 Governance

1.7.6.1 Establishment

Agona West Municipal Assembly (AWMA) was created out of the former Agona District Assembly (ADA) on 25th February, 2008 by LI 1920. Agona West Municipal Assembly is one of the twenty (20) political and administrative districts in the Central Region of Ghana.

1.7.6.2 Sub-District Structures

The Municipal Assembly has 6 zonal councils namely;

- Swedru Zonal Council
- Nyakrom Zonal Council
- Abodom/Kukurantumi Zonal Council
- Nkum/Ahmadonko Zonal Council
- Bobikuma/Kwaman Zonal Council
- Otsenkorang/Edukrom Zonal Council

1.7.6.3 List of Departments, Agencies and Services

A. Departments of the Assembly (Integrated)

- ✓ Central Administration
- ✓ Department of Agriculture
- ✓ Works Department

- ✓ Physical Planning Department (Parks and Gardens Unit)
- ✓ Social Welfare and Community Development
- ✓ Trade and Industry (Co-operatives)
- ✓ Health Department (Environmental Health and Sanitation Division)
- ✓ Department of Urban Roads
- ✓ Human Resource Department

B. Departments of the Assembly (Not Integrated)

- Finance Department (Controller and Accountant Generals' Department)
- Health Department (Ghana Health Service)
- Education, Youth and Sports Department (Ghana Education Service)
- Physical Planning Departments (Town and Country Planning)
- National Disaster Management Organization

C. Departments of the Assembly (Not Yet Established)

- Transport Department
- D. Civil Service Departments
- Information Service Department
- Non- Formal Education Division
- Department of Labour
- Department of Rent Control
- Office of Stool Lands Administrator

E. Services

- ✓ Audit Service
- ✓ Ghana Police Service
- ✓ Ghana Immigration Service
- ✓ Ghana National Fire Service
- ✓ Judicial Service

F. Sub vented Agencies/Commissions

- Centre for National Culture
- National Commission for Civic Education
- Commission on Human Right and Administrative Justice
- Electoral Commission
- District Mutual Health Insurance Scheme
- Ghana Revenue Authority
- Lands Commission (Land Valuation Division)
- National Board for Small Scale Industries (NBSSI)

G. State Owned Companies/Corporations

- Electricity Company of Ghana
- Ghana Water Company Limited
- Ghana Postal Services
- Ghana COCOBOD
- Social Security and National Insurance Trust
- State Insurance Company (Agency)

1.7.6.4 Number of Members of Unit Committees and Gender Breakdown

153 members makes up unit committees of Municipality with 118males and 35 females.

1.7.6.5 Number of Assembly Members and Gender Breakdown

There is a total of 44 Assembly members with 39 males and 5 females

1.7.6.6 Members of Assemblies Sub-committee include

- i. Finance/Administration
- ii. Development planning
- iii. Works department

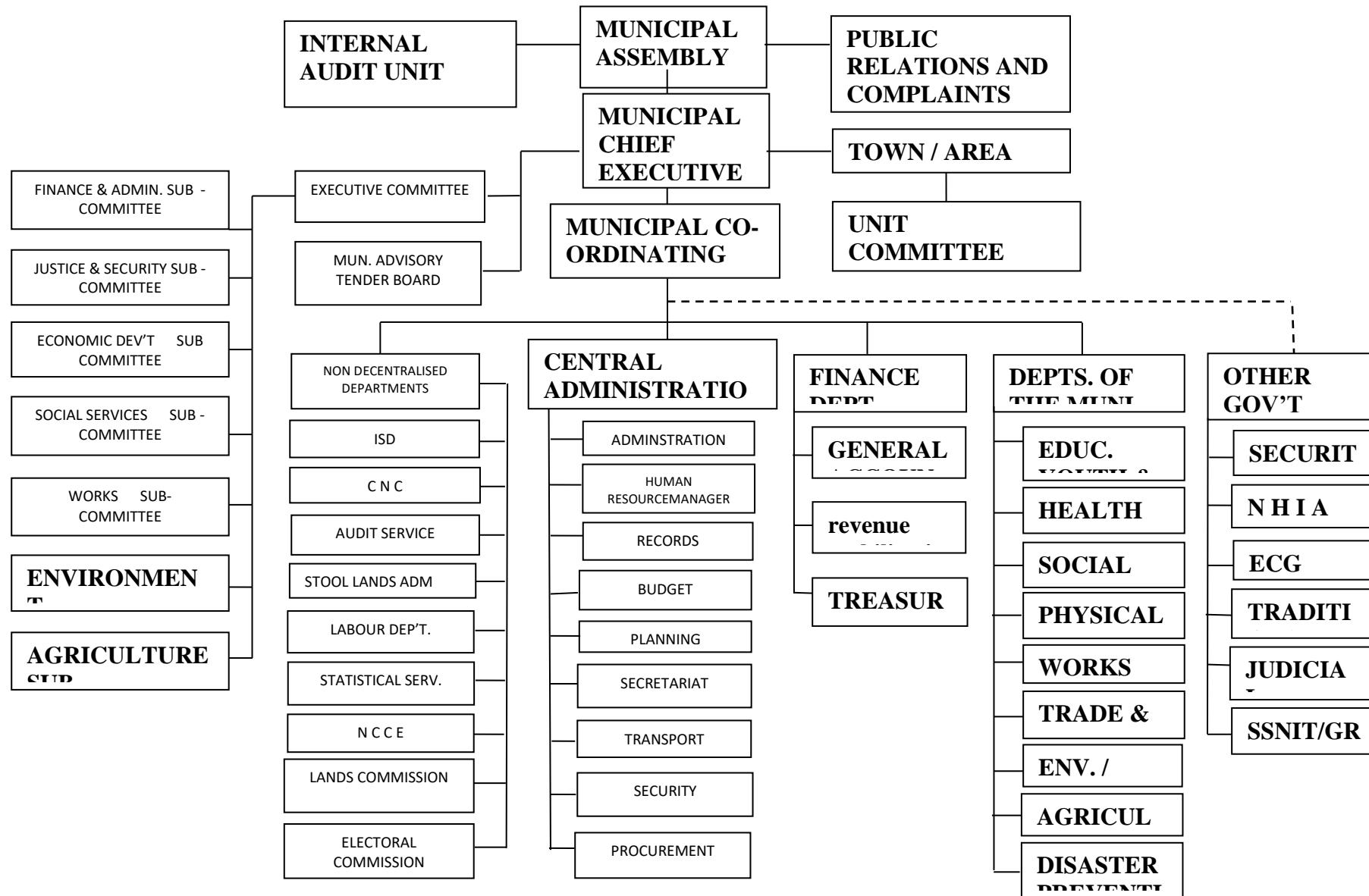
- iv. Justice and security
- v. Social services
- vi. Agriculture
- vii. Environment
- viii. Medium and Small-Scale Enterprise (MSE)

Figure 31: Public Institutions in Agona West Municipal



Source: Physical Planning Department, 2021

Figure 32: Organogram of Agona West Municipal Assembly



1.7.7. Hazard, Disaster, and Security

1.7.7.1 Hazards

Human activities are changing the natural balance of the landscape and interfering with the atmosphere, water bodies, and forest cover of the Municipality. Land developers have put up buildings on waterways and other unauthorized areas. Population growth and associated pressures have caused more people to live in flood plains or in areas prone to landslides especially those communities along the Akora River. Inadequate land-use planning in the Municipality and poor environmental management are some of the risks/shocks faced by the people in the Municipality that predispose them to vulnerability. In addition to the above, there are weak early warning systems to disasters in the Municipality.

People in disasters prone areas are found in communities that have overbuilt along the Akora River in Agona Swedru, Fraku and Puni Rivers in Agona Nyakrom. These communities were the most affected during the 2010 devastating floods that hit the Municipality killing 11 people at Agona Nyakrom and causing extensive damage to moveable and immovable property at the affected areas and beyond. The flooding left a total of 15,670 of residents in Agona Nyakrom and Agona Swedru displaced, collapsing two major bridges connecting the Municipality to other neighbouring communities. Since then, there has not been any serious flood of such magnitude but the sustainable reestablishment of livelihood systems and the provision of basic infrastructure are still being addressed.

1.7.7.2 Natural and Man-Made Disasters

The Municipality has experienced some levels of both natural and man-made disasters. Notable among them are flood, rainstorm and fires. According to NADMO, Otsenkorang was the zone which seldom experienced disaster of any sort as shown in Fig 33.

Figure 33: Disaster Affected Areas



Figure 34: Density of Affected Persons/Items by Disaster



Source: Development Planning Unit, 2021.

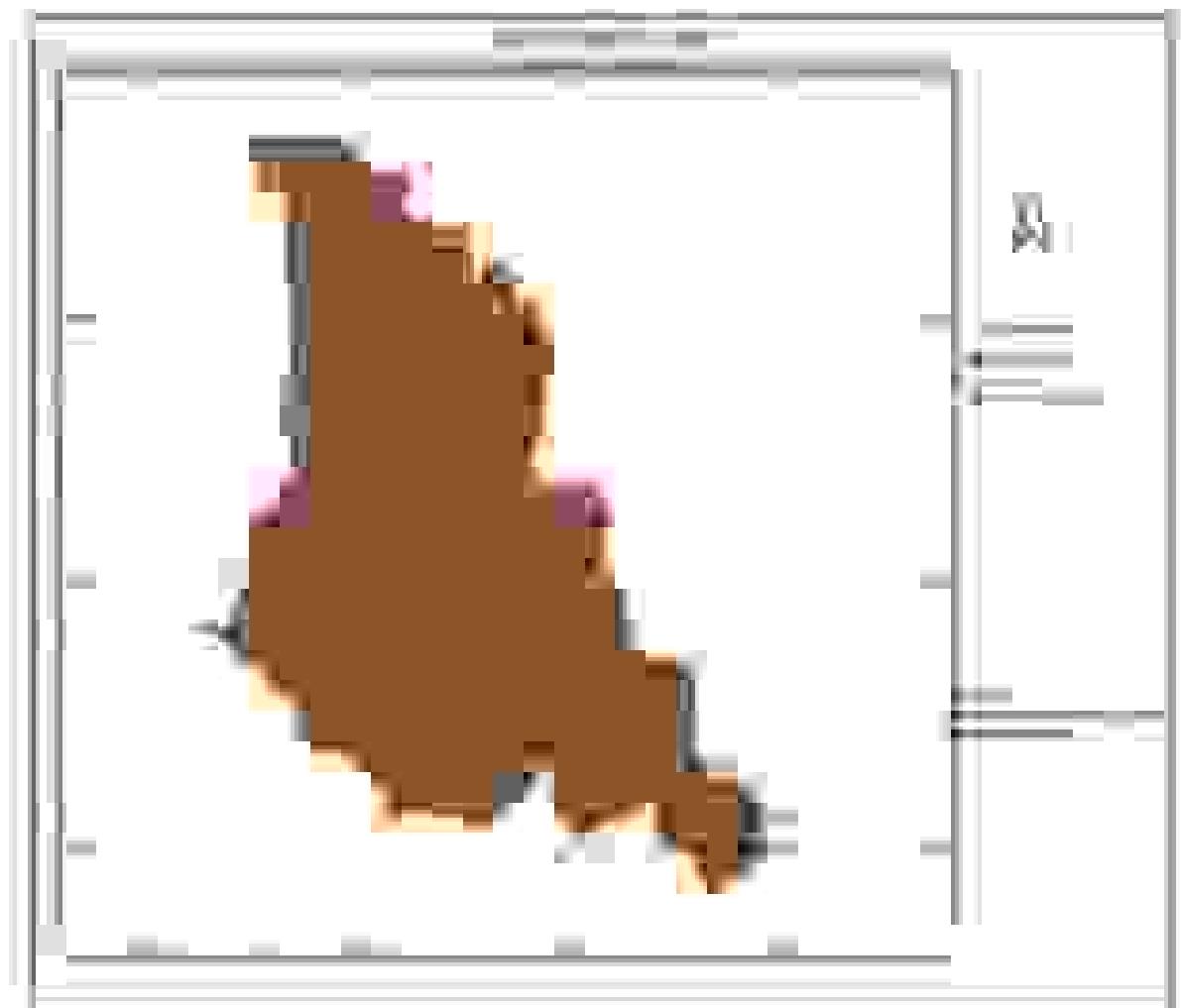
1.7.7.3 Security

It is generally felt that crime and insecurity can constrain the growth of a territory. Aside the cost of prosecution and punishment that crime imposes on citizens and local governments, it could tarnish the city's image, especially, when certain crimes dominate such as, armed robbery, corruption, kidnapping or even terrorism.

In Agona West, though data on crime rates were not readily available some cases which had been reported included, armed robbery, human trafficking, cyber fraud, narcotics, land litigation among others. The negative impact of these crimes especially that of internet fraud on development is the stigmatisation of locals, discouragement of youth to attain higher education and unsustainable wealth creation.

Nonetheless, the Municipality has the major national security agencies including: the Police Service Immigration Service, Ghana National Fire Service, and the National Disaster Management Organisation. The Municipality also host the Divisional Police Headquarters comprising of outstations such as Bobikuma, Nsaba and Nyakrom. The police through its periodic patrols and visibility program aim to ensure safety and prevalence of peace to create the enabling environment for successful business promotion and growth.

Figure 35: Security Services Map



Source: Physical Planning Department, 2021

1.8 Summarized Lists of Key Development Issues

A summary of the key development problems identified under each of the development dimensions under the “Agenda for Jobs” from the performance review, situational analysis, and community needs and aspirations is provided in table 13;

Table 12: Development Issues Identified from Performance Review and Situational Analysis

Development Dimensions under “Agenda for Jobs” 2018-2021	Harmonized Key Development Issue under “Agenda for Jobs” 2018-2021
Economic Development	Lack of credit facilities for SMEs and farmers. Inadequate market infrastructure Poor tourism development Low levels of modernized agriculture Unemployment among the youth Low-income levels Post-harvest losses Economic shocks
Social Development	Vulnerability and Gender Issues Inadequate knowledge on reproductive health and nutrition. Migration issues
Infrastructure, Environment, and Human Settlement	Extension of electricity required in remote areas. Extension of potable water required in remote areas. Dilapidated educational infrastructures Inadequate library and ICT centres Inadequate health equipment and facilities Poor drainage systems Poor road network and conditions Climate change and variability issues Poor waste management and sanitation Agricultural land fragmentation and loss of forest cover Inadequate local plans
Governance, Corruption, and Public Accountability	Inadequate staff accommodation Incapacitated sub-district structures Logistical challenges for offices

- a. A summary of key development issues identified from the performance review and situational analysis are provided below;
 - i. Agricultural land fragmentation
 - ii. Unregulated urban sprawl
 - iii. Non-conformity to planning schemes
 - iv. Low level of knowledge on climate change issues
 - v. Lack of engineered landfill site
 - vi. Loss of forest cover
 - vii. Underdevelopment of agro-processing
 - viii. Low development of tourism
 - ix. low level of application of agricultural technologies.
 - x. Unhygienic sanitation practices
 - xi. Post-harvest losses
 - xii. Limited coverage of electricity to some developing and remote areas
 - xiii. Low women participation in decision making
 - xiv. Inadequate office spaces and equipment
 - xv. Urban poverty
 - xvi. Logistical challenges of sub-district structures
 - xvii. Untapped youthful populace
 - xviii. Climate variability issues

- xix. Poor conditions of roads coupled with lack of pedestrian walkways and cycling paths.
- xx. Demand shocks, supply shocks, and financial shocks of business due to covid.
- xxi. Dilapidated educational infrastructure
- xxii. Inadequate health equipment and facilities.

b. A summary of key community needs and aspirations

The needs and aspirations of the people of Agona West through a community-technical interface are summarized below. The details for each zonal council are found in appendix.

- i. Deplorable nature of roads.
- ii. Inadequate training for SMEs.
- iii. Lack of credit facilities for SMEs and farmers.
- iv. Inadequate market infrastructure.
- v. Extension of electricity to some remote areas.
- vi. Extension of water to some remote areas.
- vii. Inadequate waste management facilities.
- viii. Dilapidated school buildings.
- ix. Low level of awareness on tourism potentials.
- x. Low level of awareness on reproductive health issues.
- xi. Vulnerability and gender issues.
- xii. Inadequate library and ICT centres.
- xiii. Lack of accommodation for teachers and nurses.
- xiv. Low level of knowledge on modernized agricultural practices.
- xv. Lack of zonal council offices.
- xvi. High rate of rural urban migration
- xvii. Unemployment
- xviii. Inadequate number of local plans

1.8.2 Harmonization of Community Needs and Aspiration with Identified Development Issues from Performance Review and Situational Analysis.

To determine the relationship between the issues identified from community needs and aspirations, and performance review and profiling, the issues were linked together based on a scale. The scale used for the harmonization include; 2 = strong linkage, 1 = medium linkage, and 0 = no linkage

Table 13: Harmonized community aspirations with performance review and situational analysis

Community needs and aspirations	Identified Key Development Gaps/ Problems/ Issues from Performance and Profile																		Total Score	Average Score		
	Agricultural land fragmentation	Unregulated urban sprawl	Non-conformity to planning schemes	Lack of engineered landfill site and recycling practice	Loss of forest cover	Underdevelopment of agro-processing	Low development of tourism	Low level of application of agricultural technologies	Unhygienic sanitation practices	Post-harvest losses	Limited coverage of electricity to some developing and remote areas	Low women participation in decision making	Inadequate office spaces, equipment, and accommodation	Dilapidated educational infrastructure	Low income levels	Logistical challenges of sub-district structures	Inadequate health equipment and facilities.	Poor conditions of roads coupled with lack of pedestrian walkways and cycling paths	Climate variability issues	Demand shocks, supply shocks, and financial shocks of businesses and livelihoods due to covid.	Untapped youthful populace	
1. Deplorable nature of roads	1	1	2	0	1	2	2	1	0	2	0	0	0	1	2	1	1	0	1	2	1.2	
2. Inadequate training for SMEs	0	0	0	2	0	2	2	2	2	2	1	0	0	0	2	1	0	0	1	2	23	1.2
3. Lack of credit facilities for SMEs and farmers	2	0	0	2	1	2	1	2	1	2	1	1	0	0	2	1	0	0	1	2	23	1.2
4. Inadequate market infrastructure	1	1	1	1	0	2	2	1	1	2	0	1	0	0	2	0	0	1	1	2	23	1.2
5. Extension of electricity to some remote areas	1	2	1	2	1	2	2	1	1	2	2	0	0	1	2	1	1	0	1	2	27	1.4
6. Extension of water to some remote areas	1	2	1	1	1	2	2	1	2	2	1	0	0	1	2	0	2	1	1	2	27	1.4
7. Inadequate waste management facilities	0	2	1	2	0	2	2	2	1	1	1	0	1	2	0	1	0	2	2	2	26	1.3
8. Dilapidated school buildings	0	0	0	1	0	0	0	0	1	0	1	0	1	2	1	1	0	0	0	0	8	0.4
9. Low level of awareness on tourism potentials	0	0	0	0	1	0	2	0	0	0	1	1	1	0	1	2	0	2	0	0	12	0.6
10. Low level of awareness on reproductive health issues	0	0	0	0	0	0	0	0	0	0	1	1	1	1	1	1	2	0	0	0	7	0.4
11. Vulnerability and gender issues	2	2	2	2	2	1	0	1	2	2	2	2	1	2	2	1	2	2	2	2	36	1.9
12. Inadequate library and ICT centres	0	1	0	0	0	0	0	0	0	0	1	0	0	1	1	1	0	0	0	0	7	0.4
13. Lack of accommodation for teachers and nurses	0	0	0	0	0	0	0	0	0	0	1	0	2	1	1	1	2	0	0	1	9	0.5
14. Low level of knowledge on modernized agricultural practices	1	0	0	0	1	2	0	2	1	2	1	1	0	0	2	0	0	1	2	2	20	1.1
15. Lack of zonal council offices	0	0	1	0	0	0	0	0	0	0	1	1	2	0	0	2	0	0	0	0	7	0.4

16. High rate of rural-urban migration	2	2	1	1	1	1	1	0	0	2	0	0	2	2	0	2	1	2	2	2	25	1.3	
17. Unemployment	2	1	0	1	0	2	2	1	1	0	1	0	1	0	2	0	0	0	2	2	2	20	1.1
18. Inadequate number of local plans	2	2	2	1	2	0	0	0	1	1	1	0	0	0	0	0	0	2	0	0	14	0.7	
19. Poor drainage system	0	2	2	1	0	0	0	0	2	0	0	0	0	0	0	1	0	1	2	0	0	11	0.6

The above exercise helped identified key issues (as linked with inputs from the performance review, profiling, and community needs and aspirations). It was gleaned that the issues were still relevant and had implications for 2022-2025 with slight modifications.

Table 14: Matrix on Key Development Issues under "Agenda for Jobs" with Implications for 2022-2025

Development Dimensions under “Agenda for Jobs”	Key Development Issues under “Agenda for Jobs” with Implications for 2022-2025
Economic Development	Inadequate access to affordable credit Inadequate development and investment in processing and value addition Low application of technology in agriculture Poor storage, marketing, and transportation systems Poor tourism development Limited insurance for business and farming activities
Social Development	Poor state of educational infrastructures Gaps in physical access to quality health services Inadequate nutrition education Inadequate coverage of reproductive health and family planning services Untapped benefit of the youth bulge Absence of relevant data on migration Gender and Vulnerability issues
Infrastructure, Environment, and Human Settlement	Loss of forest cover Improper disposal of solid and liquid waste Lack of engineered land fill sites and waste water treatment Vulnerability and variability to climate change Poor quality and inadequate road network Extension of electricity to remote, rural and isolated communities. Extension of water to remote, rural and isolated communities. Poor drainage system Inadequate spatial plans and rapid urbanization
Governance, Corruption, and Public Accountability	Ineffective sub-district structures Inadequate office equipment and staff accommodation

1.8.3 Harmonization of key development issues under “Agenda for Jobs” 2018-2021 with Implications for 2022-2025 with NMTDPF 2022-2025

The key identified issues under “Agenda for Jobs” 2018-2021 with implications for 2022-2025 were aligned with the NMTDPF 2022-2025 to generate the matrix in table. The sets of the two issues in the table overleaf were matched to determine their relationships in terms of similarity for adoption. Where there are similarities, the similar issues from Agenda for Jobs were replaced with those of the NMTDPF 2022-2025 together with their corresponding goals, sub-goals and focus areas. In addition, some new developmental dimensions and issues under the NMTDPF 2022-2025 were also identified in addition to others already identified and matched.

Table 15: Matrix on Harmonizing Issues under "Agenda for Jobs" 2018-2021 with Implications for 2022-2025 with NMTDPF

Agenda for Jobs (2018-2021)		NMTDPF (2022-2025)	
Development Dimensions	Key Development Issues Under Agenda for Jobs (2018-2021)	Development Dimensions	Issues
Economic Development	Inadequate access to affordable credit Inadequate development and investment in processing and value addition Low application of technology in agriculture Poor storage, marketing, and transportation systems Poor tourism development Limited insurance for business and farming activities	Economic Development	Inadequate access to affordable credit Cumbersome procedures and processes, including cost of establishing businesses Low application of technology especially among smallholder farmers Poor storage, marketing, and transportation systems. Limited insurance for businesses and farming activities Inadequate agribusinesses along the value chain Low level of tourism development
Social Development	Poor state of educational infrastructures Gaps in physical access to quality health services Inadequate nutrition education Inadequate coverage of reproductive health and family planning services Untapped benefit of the youth bulge Absence of relevant data on migration Gender and Vulnerability issues	Social Development	Inadequate school infrastructure Gaps in physical access to health infrastructure and services High covid-19 risk factor Inadequate nutrition education Incidence of post-harvest losses and waste especially of fruits and vegetables Untapped benefits of the youth bulge Inadequate culturally appropriate sexual and reproductive health education for young people Low transparency and consumer protection Weak coordination of migration issues High incidence of multi-dimensional poverty Low participation and representation of women and PWDs in public and political offices Poor sanitation and waste management Inadequate access to water services by some rural, remote and isolated areas Limited community-level sports and recreational activities.

Environment, Infrastructure, and Human Settlement	<ul style="list-style-type: none"> Loss of forest cover Improper disposal of solid and liquid waste Lack of engineered land fill sites and waste water treatment Vulnerability and variability to climate change Poor quality and inadequate road network Extension of electricity to remote, rural and isolated communities. Extension of water to remote, rural and isolated communities. Poor drainage system Inadequate spatial plans and rapid urbanization 	Environment, Infrastructure, and Human Settlement	<ul style="list-style-type: none"> Loss of trees and vegetative cover Low institutional capacity to adapt to climate change and undertake mitigation actions Poor quality of roads and inadequate road infrastructure Inadequate spatial plans and rapid urbanization Poor drainage system Inadequate connectivity of remote, and isolated communities to electricity grid
Governance, Corruption, and Public Accountability	<ul style="list-style-type: none"> Ineffective sub-district structures Inadequate office equipment and staff accommodation 	Governance, Corruption, and Public Accountability	<ul style="list-style-type: none"> Ineffective sub-district structures Parallel implementation of interventions by Development Authorities and other bodies Weak research capacity of MMDAs Inadequacy of and delays in central government transfers Untapped revenue sources
		Emergency Planning and Response (including covid-19 recovery plan)	<ul style="list-style-type: none"> Human induced events Poor early warning systems Logistical management challenges Revenue losses by businesses Inequity in digital platforms of education Weak observation of covid-19 protocols
		Implementation, Coordination, Monitoring and Evaluation	logistical and financial challenges of M&E

CHAPTER 2: PRIORITIZATION OF DEVELOPMENT ISSUES

2.0 Introduction

This Chapter covers the prioritisation of development needs of the Assembly which are based on stakeholder involvement. Here the issues for the plan were developed through the analysis of the synergy between the development dimensions, and harmonized issues which were analysed in terms of the Potentials, Opportunities, Constraints and Challenges (POCC) of the Municipality. In other words, the various problems identified in the course of the survey were subjected to POCC analysis. The POCC analysis was conducted to assess the Municipality's readiness to deal with the identified issues. The POCC was examined under the NMTDPF 2022-2025 development dimensions. The analysis involved strategy development where the various SDG strategies were adopted in order to meet international standards.

The issues that were aligned to the issues under the NMTDPF (2022-2025) and subjected to POCC analysis were prioritized based on their impacts on the following criteria;

- Severity of the problem
- Diversity of the problem
- Intended benefits of addressing it
- Significant multiplier effect on the local economy – attraction of enterprises, job creation, increases in incomes and growth, etc.
- Significant linkage effect on meeting basic human needs/rights – e.g. immunization of children and quality basic schooling linked to productive citizens in future, reduction of gender discrimination linked to sustainable development, etc.;
- Significant effects in the sustainable spatial development of designated spaces and corridors.

2.1 Impact Analysis

The scale used for the analysis is as below;

0	-	No impact
1	-	Low impact
2	-	Moderate impact
3	-	Significant impact

2.2 Lists of Prioritized Issues

From the impact analysis, the following issues had appreciable impacts and hence are considered as the prioritized issues for Agona West in order of rank.

- i. Poor storage, marketing, and transportation system
- ii. Inadequate spatial plans
- iii. Lost of tree and vegetative cover
- iv. Inadequate connectivity of remote, and isolated communities to electricity grid.
- v. Poor quality of roads and inadequate road infrastructure.
- vi. Inadequate access to affordable credit.
- vii. Cumbersome procedures and processes, including cost of establishing businesses.
- viii. Low application of technology especially among smallholder farmers.
- ix. Inadequate agribusinesses along the value chain.
- x. Low level of tourism development.
- xi. Inadequate educational infrastructure.
- xii. Incidence of post-harvest losses
- xiii. Inadequate opportunities for persons with disabilities to develop and utilise their potential

- xiv. High incidence of multi-dimensional poverty.
- xv. Inadequate access to water services by rural, remote, and isolated areas.
- xvi. Low institutional capacity to adapt to climate change and undertake mitigation actions.
- xvii. Poor sanitation and waste management.
- xviii. Poor drainage system.
- xix. Inadequacy of and delays in central government transfers
- xx. Logistical and financial challenges of M&E..
- xxi. Revenue losses by businesses.
- xxii. Untapped revenue sources.
- xxiii. Ineffective sub-district structures.
- xxiv. Limited community-level sports and recreational activities.
- xxv. Untapped benefits of the youth bulge
- xxvi. High covid-19 risk factor.
- xxvii. Low participation and representation of women and PWDs in public and political offices.
- xxviii. Limited insurance for businesses and farming activities.
- xxix. Poor early warning systems
- xxx. Human induced events

CHAPTER 3: DEVELOPMENT PROJECTIONS, GOALS, OBJECTIVES, AND STRATEGIES

3.0 Introduction

This chapter covers the development proposals for 2022-2025 as well as the aligned development issues, goals, objectives, and strategies from the NMTDPF, 2022-2025.

3.1 Development Projections for 2022-2025

The development projections serve as a prelude to know the future populations for each year in the four-year medium-term planning period. It represents the overall scope within which the development of the Municipal would take place since it provides information on the expected needs or services such as health, education, water etc. with respect to established population thresholds.

i. Population Size and Growth Rate

The population of Agona West according to the 2010 PHC stands at 115,358 with males constituting 49.7% and females 50.3%. As at 2021, the growth rate stands 3.2%.

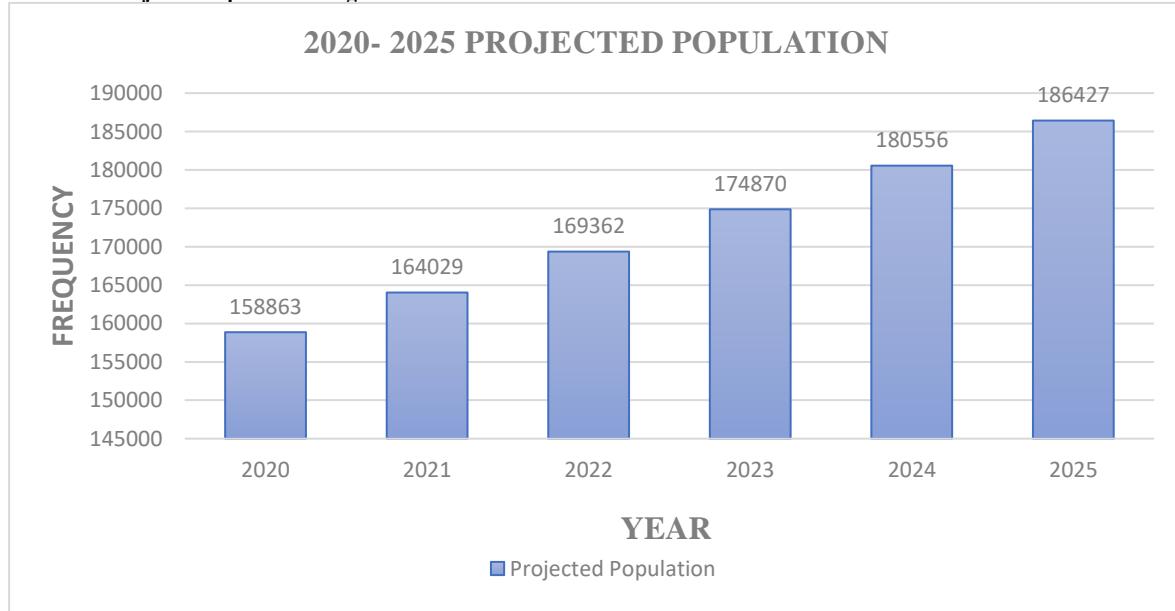
ii. Population Projections

The yearly projection of Agona West have been projected for the next 5 years based on the formula; $P_t = P_0 e^{rt}$ where P_t = Projected Population, P_0 = population of previous year, r = growth rate (0.032), e = exponent (2.718282), t = time in years.

It is assumed that the growth rate will be constant throughout the plan implementation period. Since the projection has been done yearly, the time difference for each yearly projection is 1 year and also the projections are based on national trends especially proportions of males and females.

Population is a crucial element of development planning as people are the core of development activities. As such, population and its attributes are very important in all planning endeavors. The demographic characteristics of the Municipality have therefore been projected.

Figure 36: 2020-2025 Projected Population of Agona West



Source: AWMA Statistical Unit, 2021

Table 16: Projected Population by Sex and Age for 2022

Age Cohort	Projected Figures for 2022		
	Male	Female	Total
0-4	11,236	11,372	22,608
5-9	10,466	10,593	21,059
10-14	10,884	11,015	21,899
15-19	9,297	9,410	18,707
20-24	7,102	7,188	14,290
25-29	5,967	6,038	12,005
30-34	4,982	5,042	10,024
35-39	4,681	4,736	9,417
40-44	4,075	4,125	8,200
45-49	3,443	3,484	6,927
50-54	3,331	3,371	6,702
55-59	2,254	2,280	4,534
60-64	1,865	1,886	3,751
65-69	1,296	1,310	2,606
70-74	1,356	1,371	2,727
75-79	760	770	1,530
80-84	594	601	1,195
85+	588	595	1,183
Total	84,177	85,187	169,364

Source: AWMA MPCU, 2021

Figure 37: Projection Population for Major Settlements

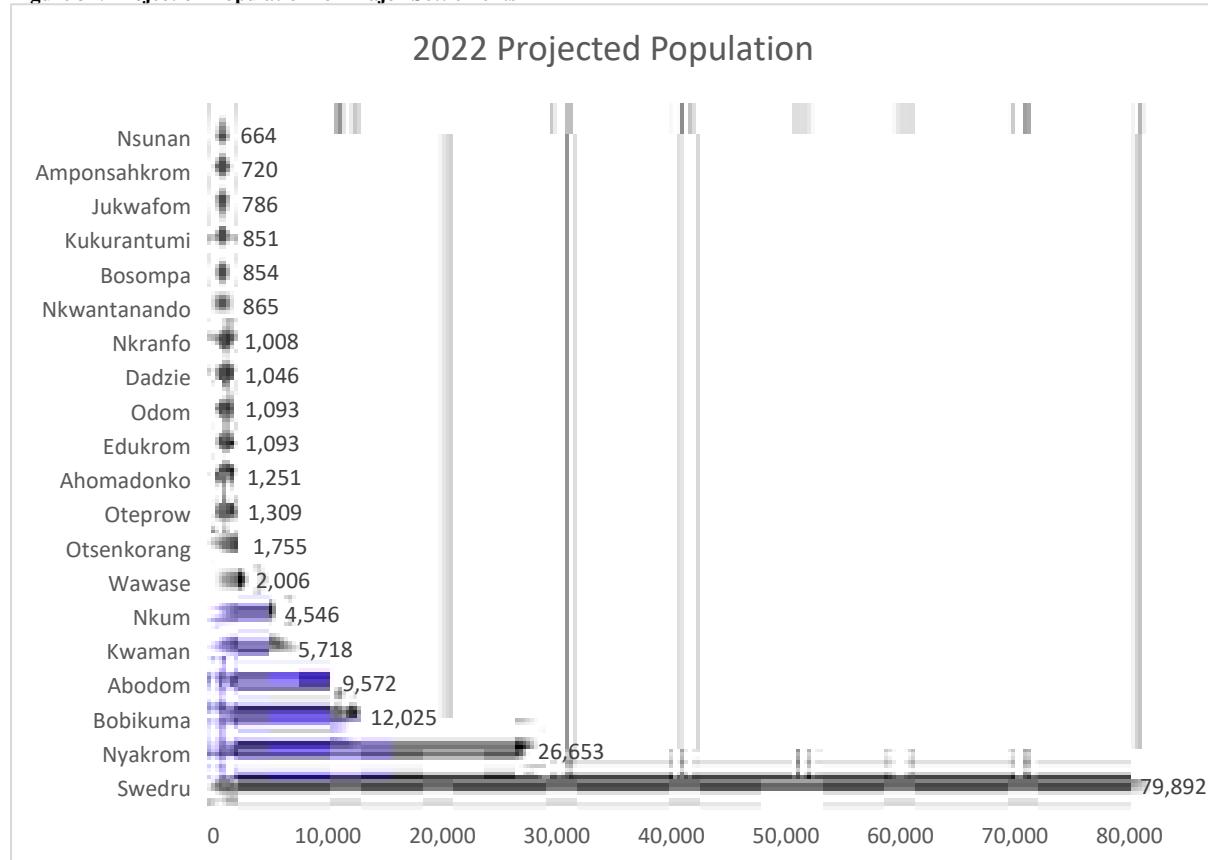


Table 17: Population by Type of Locality

Type of locality	2021	2025
Urban	104,874	119195
Rural	32008	36379

Source: (2021 PHC; MPCU, 2021)

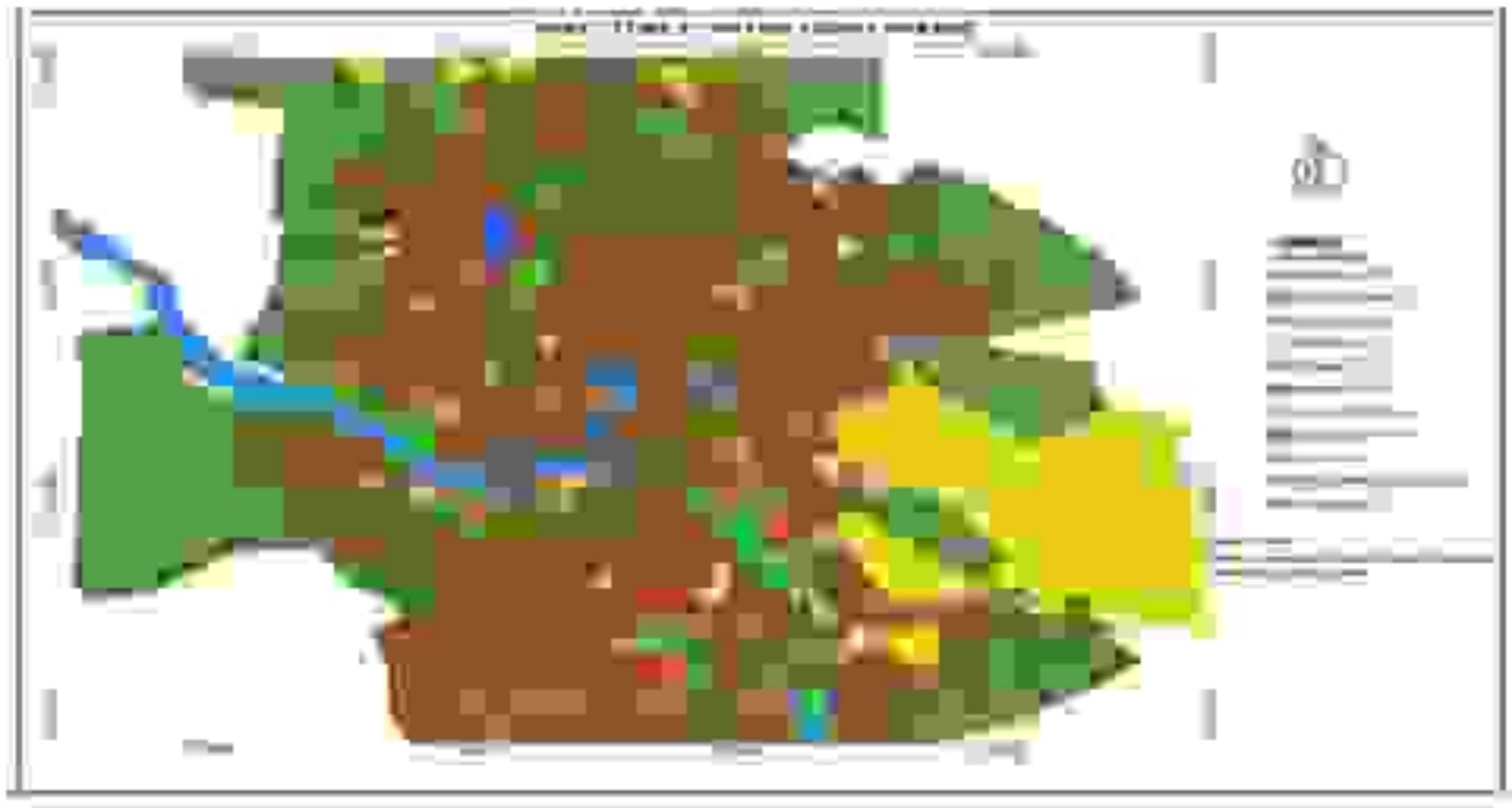
3.2 Development Implications of Projected Population

Fig 37 shows that population is anticipated to increase over the plan period (2022-2025). The population increment over the years would put more pressure on available land and other social services particularly food supply, water supply, sanitation, jobs, energy, and housing demands. Additionally, the population increment has implications for health, security, environment, and migration and thus requires equally matching social and economic facilities and services, which must be equitably distributed to stem the negative effect of increased population on the environment and human development.

Table 16 shows the expected youthful surge of the Municipality's population as well as the dominance of females within the Municipality. With the youthful surge, it is anticipated that there would be pressure for jobs and the Municipal Assembly could as well leverage the potential of the expected youthful population to galvanize local economic development within the Municipality through the promotion of entrepreneurship, skill development training, education and sports. Additionally, the anticipated female dominance calls for pro-women's empowerment due to the persistent marginalization of women in social, economic, and political spheres within the Municipality. Empowering women would have implications for the pool of human capital required for the promotion of the Municipality's local economy, reduce inequality and reduce multi-dimensional child poverty.

Table 17 shows that the Municipality is currently urbanized and urbanization is expected to increase by 13.66% in 2025. With this, Agona Swedru being the most urbanized centre is anticipated to experience a myriad of urban problems in the dimensions of social, economic, and environment. Particular development implications may include urban poverty, rural-urban migration, food supply, water, housing, security, congestion, public health, and pollution. As depicted in Fig 38, high rate of urbanization have implications for changing land use patterns as a result of urban sprawl and thus Agona Swedru is susceptible to environmental degradation and pressure on natural resource management. Further, urban sprawl would challenge the Municipality's effort to ensure a green economy. This calls for strong rural development interventions to curb the rate of rural-urban migration, robust urban development interventions, strict enforcement of spatial and land use plans and regulations, urban agriculture, and rigorous immigration policies.

Figure 38: Structure Plan for Agona Swedru



Source: Physical Planning Department, 2021

3.3 Projection Needs

The population increment over the years requires equally matching social and economic facilities and services, which must be equitably distributed. Against this background, efforts should be directed towards the provision of facilities such as schools, health, housing and employment opportunities. The following abbreviations will be used throughout the analysis'

EX – Existing Facility
 ND – Needed Facility
 BL – Backlog
 AN – Accumulated Need

3.3.1 Health Needs

Health is one of the basic inputs to human development and as indicated by the demographic projection, the population of the Municipal will grow significantly within the plan period. This situation calls from an assessment of the demand for health services and facilities. To decentralize health in the country, the Primary Health Care (PHC) delivery system was introduced. This system lays emphasis on preventive, curative and rehabilitative measures as they are needed. The system is operationalized at three levels, by which health services are made available to the people, namely: levels A, B and C. The table below indicates the required population threshold to make each level functional.

Table 18: Population Threshold for Health Facilities

Health Facility	Population Threshold
CHPS Compound	5,000
Health Centre	25,000
Poly Clinic	50,000
Municipal Hospital	200,000

Based on the above standards, the health needs of the Municipal were estimated for the plan period (2022-2025). The results are shown in the table below. It is projected that by the end of 2025, the Municipality should have additional 24 CHPS Compounds, 2 health centres, and 3 Polyclinics. It is seen that the existing Municipal Hospital is adequate for the Municipality for the plan period.

Table 19: Projected Health Needs of Agona West for the Plan Period

Year	Pop	CHPS Compound				Health Centre				Polyclinic				Municipal Hospital			
		EX	ND	BL	AN	EX	ND	BL	AN	EX	ND	BL	AN	EX	ND	BL	AN
2022	169362	13	34	21	21	5	7	2	2	0	3	3	3	1	1	0	0
2023	174870		35	1	22		7	0	2		3	0	3		1	0	0
2024	180556		36	1	23		7	0	2		3	0	3		1	0	0
2025	186427		37	1	24		7	0	2		3	0	3		1	0	0

3.3.2 Educational Needs

Education plays an essential role in the social, cultural, political and economic development of the Municipality. It provides the ability of people to read and write, and thus take initiative towards development in general. Due to its importance, the major aim of the country's educational policy is to expand and consolidate facilities for education to ensure increase in the intake of children in the school going age in order to improve the School Participatory Rate (SPR) in the country.

Manpower constitutes a potential resource, which needs to be tapped fully in order to ensure its fullest and most productive utilization. It is in recognition of this vital role that the Agona West Municipal's future educational facilities and teacher requirements are estimated to see

what sorts of interventions are needed. The projections are thus made on the following assumptions:

- i. That the factors that influence population changes, that is fertility; mortality and migration will remain constant.
- ii. With government's intention to sustain Free Compulsory Universal Basic Education and Free Senior High School Education it is envisaged that the School Participatory Rate will increase over the years for the various educational levels.
- iii. It is expected that over the plan period adequate infrastructure like staff accommodation, water and electricity would have been extended to other settlements and these would attract personnel including trained teachers into the Agona West Municipality.
- iii. That parent will encourage their children to go to school.

Table 20: School Facility and Population Threshold

School Facility	Threshold
Nursery and Primary	5,000
JHS	10,000
SHS/Vocational/Technical	20,000

Table 21: Projected Educational Needs of Agona West for the Plan Period

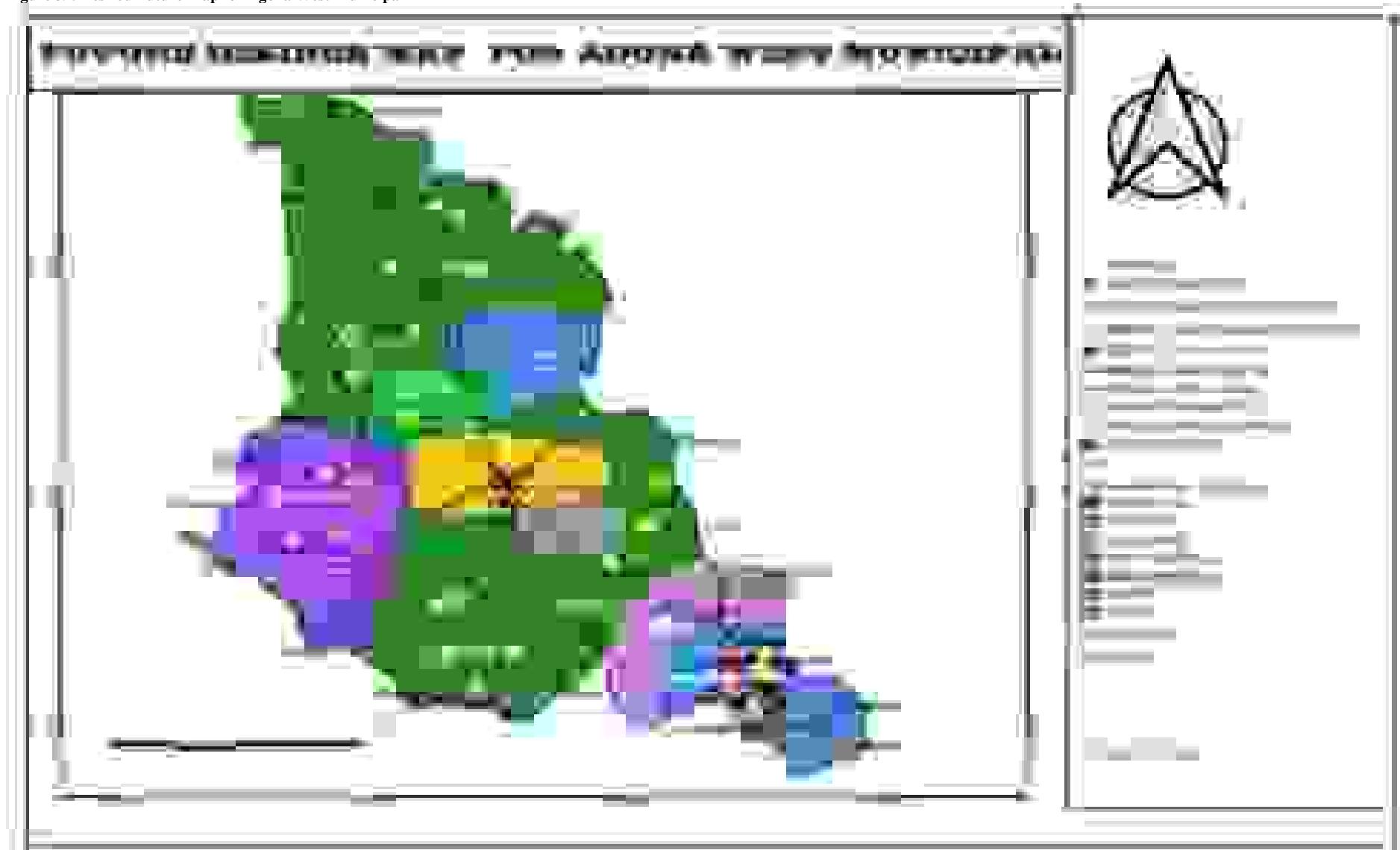
Year	Pop	Nursery and Primary				JHS				SHS/Vocational			
		EX	ND	BL	AN	EX	ND	BL	AN	EX	ND	BL	AN
2022	169362	162	34	0	0	126	17	0	0	8	8	0	0
2023	174870		35	0	0		17	0	0		9	1	1
2024	180556		36	0	0		18	0	0		9	0	1
2025	186427		37	0	0		19	0	0		9	0	1

From table 21, it would be realized that the existing number of nursery and primary schools (162) are more than enough for the plan period. The inference drawn here is that in the past, schools have been provided based on proximity to settlements but not due to population thresholds because the small settlements which make up the threshold are usually far apart thereby making commuting to the schools by the children impossible. The same principle also applies for the JHS where the existing 126 schools for 2022 are far beyond the needed 17 schools. Based on this concept the Assembly should still provide basic schools (ie nursery, primary and JHS) where necessary to cater for the needs of the communities. In terms of S.S.S/Technical/Vocational schools 1 additional school should be provided in addition to the existing 8 by the end of 2025.

3.3.3. Water and Electricity

Based on the development issues identified and the community needs and aspirations solicited from the various zonal councils, it is envisaged that electricity and water will be extended to all lacking rural, remote, and isolated communities over the plan period within the Municipality.

Figure 39: Desired Future Map for Agona West Municipal



3.4 Goals, Objectives, and Strategies

Following the previous exercise in the last chapter to harmonise key development issues under GSGDA II with implication for 2018-2021 with those of the National Medium-Term Development Policy Framework (NMTDPF, 2022–2025), a further exercise was conducted by linking the NMTDPF 2022-2025 Goals, Objectives, and Strategies to the aligned development issues under the NMTDPF, 2022-2025. The output of the exercise is shown in the matrix below (table 22).

Table 22: Aligned NMTDPF 2022-2025 Goals, Policy Objectives and Strategies

Aligned DMTDP Goal (2022-2025)	Aligned Issues (2022-2025)	Aligned NMTDPF (2022-2025) Objectives	Aligned NMTDPF (2022-2025) Strategies
Build a prosperous Municipality	Inadequate access to affordable credit	Enhance business enabling environment by 2025	Restructure the existing state-sponsored microfinance schemes to provide credit for SMEs (SDG Target 8.3)
	Cumbersome procedures and processes, including cost of establishing businesses		Optimise the registration processes and cost implications for establishment of new businesses (SDG9) Reduce regulatory constraints and institutional bureaucracies of doing business
	Limited insurance for businesses and farming activities		Promote risk management including insurance schemes in the business and farming systems (SDG Targets 8.10, 10.5)
	Low application of technology especially among smallholder farmers	Modernise and enhance agricultural production systems by 2025	Intensify and increase access to mechanization along the agricultural value chain (SDG Targets 2.3)
	Poor storage, marketing, and transportation systems		Enhance post-harvest management protocols on storage, transportation, processing, packaging and distribution of agricultural produce (SDG Target 12.3) Facilitate the provision of storage infrastructure with drying systems (SDG Targets 2.3, 12.1, 12.3, 12.a) Ensure continuous expansion and upgrading of road infrastructure connecting farms to marketing centres (SDG Targets 1.4, 2.3, 2.c)
	Inadequate agribusinesses along the value chain		Provide incentives to the private sector to invest in post-harvest activities (SDG Target 17.17) Provide support for small and medium-scale agro-processing enterprises (SDG Targets 1.2, 1.4, 2.3, 2.4, 2.a, 2.c, 8.3, 9.3, 9.4)
	Low level of tourism development	Diversify and expand the tourism industry for economic development by 2025	Develop available and potential sites to meet international standards and promote local tourism and (SDG Target 8.9)
	Limited capacity of MSMEs Limited access to credit for MSMEs Low entrepreneur culture among the youth	Support entrepreneurs and MSME development	Create an entrepreneurial culture, especially among the youth (SDG Targets 4.4, 8.3, 8.6) Optimise the provision and management of resources including infrastructure and facilities for entrepreneurship training and business development services (SDG Target 8.6, 8.3, 9.3)

Create opportunities for all Ghanaians	Inadequate school infrastructure	Enhance equitable access to, and participation in quality education at all levels by 2025	Expand infrastructure and facilities at all levels (SDG Target 4.a, 4.c)
	Gaps in physical access to health infrastructure and services	Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2025	Expand, upgrade and equip health facilities with private sector involvement (SDG Targets 3.8, 3.c)
	High covid-19 risk factor	Reduce non-communicable diseases by 2025	Increase health promotion to reduce accessibility and exposure especially among vulnerable groups i.e., children, youth, poor etc. (SDG Targets 3.4, 3.5)
	Inadequate nutrition education	Promote nutrition specific and sensitive programmes and interventions by 2025	Promote nutrition education and sensitization (SDG 2.1, 2.2)
	Incidence of post-harvest losses and waste especially of fruits and vegetables	Strengthen and sustain food systems and increase food self-sufficiency by 2025	Incentivise participation in the fruits and vegetable value chain (SDG Targets 2.1, 2.2, 2.4)
	Untapped benefits of the youth bulge	Harness the demographic dividend by 2025	Strengthen capacities of public institutions to engender youth development
	Inadequate culturally appropriate sexual and reproductive health education for young people	Improve adolescent reproductive health by 2025	Provide Adolescent corners at CHPS zones.
	Inadequate opportunities for persons with disabilities to develop and utilise their potential	Promote equal opportunities for Persons with Disabilities in social and economic development	Develop and implement productive social inclusion interventions to empower PWDs Promote effective implementation, monitoring and evaluation of the disbursement of 3% District Assemblies Common Fund to Persons with Disabilities (SDG Target 16.6)
	Weak coordination of migration issues	Promote good migration governance by the end of the plan period	Strengthen migration institutional structures or framework at all levels (SDGs Target 16.6)
	High incidence of multi-dimensional poverty	Eradicate poverty and address vulnerability to poverty in all forms and dimensions by the end of the plan period	Implement the recommendations of the National Multidimensional Poverty Report for Ghana (SDGs 1.2, 17.15)
	Low participation and representation of women and PWDs in public and political offices	Attain gender equality and equity in political, social and economic development by the end of the plan period	Institute measures to sensitise, empower and build capacities of women and PWDs to participate in leadership and decision making at all levels (SDG 5.5)
	Poor sanitation and waste management	Enhance access to improved and sustainable environmental sanitation services by the end of the plan period	Promote Community-Led Total Sanitation Programme (SDG Target 6.2)
	Inadequate access to water services by some rural, remote and isolated areas	Improve access to safe, reliable and sustainable water supply services for all with by the end of the plan period	Provide mechanized boreholes and small-town water systems to unserved areas (SDGs Target 6.1, Target 6.1)
	Limited community-level sports and recreational activities	Build capacity for sports and recreational development	Strengthen organisation of domestic competitive sporting events at all levels (SDG Target 16.6) Promote formation of sports clubs and academies in all communities and educational institutions (SDG Target 4.7)
Safeguard the natural environment and ensure a resilient built environment	Loss of trees and vegetative cover	Enhance climate change resilience	Initiate Green Ghana campaign with traditional authorities, civil society, religious bodies and

			other recognized groups (SDG Target 13.3) Develop climate-responsive infrastructure (SDG Target 9.1) Mainstream climate change in national development planning and budgeting processes (SDG Targets 11.b, 13.2) Enhance knowledge on climate change to minimise its impacts
	Low institutional capacity to adapt to climate change and undertake mitigation actions	Enhance institutional capacity and coordination for effective climate action	Intensify capacity development in climate change
	Poor quality of roads and inadequate road infrastructure	Improve efficiency and effectiveness of road transport infrastructure and services by the end of the plan period	Expand and maintain the road network SDG Targets 9.1,11.2 Provide bitumen surface for road networks in district capitals and areas of high agricultural production and tourism. (SDG Targets 7.3, 11.2)
	Inadequate spatial plans and rapid urbanization	Promote sustainable spatially integrated development of human settlements Promote resilient urban development	Ensure preparation and implementation of Spatial Development Frameworks, Structure Plans and Local Plans for MMDAs (SDG Targets 11.3, 11.7, 11.a) Promote public-private partnerships in the development and maintenance of urban infrastructure (SDG Targets 11.3, 17.17)
	Poor drainage system	Address recurrent devastating floods by the end of the plan period	Construction of storm drains in cities and towns (SDG Targets 9.a, 11.3) Ensure adherence to zoning policies and building regulation Ensure regular desilting of storm drains and rivers Promote construction of green buildings especially in cities
	Inadequate connectivity of remote, and isolated communities to electricity grid	Promote efficient transmission and distribution system by the end of the plan period	Expand the distribution and transmission networks to unserved areas (SDG Target 7.b)
Maintain a stable, united, and safe society	Ineffective sub-district structures	Deepen political, financial and administrative decentralization by the end of the plan period	Strengthen sub-district structures by (SDG Targets 16.6, 16.7, 16.a)
	Parallel implementation of interventions by Development Authorities and other bodies	Improve decentralized planning	Strengthen collaboration between MMDAs and Development Authorities to ensure effective plan implementation, monitoring and evaluation
	Weak research capacity of MMDAs	Enhance capacity for policy formulation and coordination	Strengthen the capacity of public institutions to undertake policy analysis (SDG Target 17.9; Ecowas supplementary protocol Art.1; Ecowas Protocol Art. Art. 23)
	Inadequacy of and delays in central government transfers	Strengthen fiscal decentralization	Enhance revenue mobilization capacity and capability of MMDAs and RCCs (SDG Targets 16.6, 17.1)
	Untapped revenue sources		Strengthen PPPs in IGF mobilization (SDG Targets 17.16, 17.17)
		Promote culture in the development process	Strengthen cultural studies and activities at the basic school level

			Enhance capacity for development of culture industry (SDG Target 16.a)
Mainstream emergency planning and preparedness into Ghana's development planning agenda at all levels to respond to potential internal and external threats (including COVID-19)	Human induced events	Promote proactive planning and implementation for disaster prevention and mitigation	Monitor and regulate the activities of sand winners Strengthen policy and legal framework for disaster prevention, preparedness and response Support data gathering, preparation of hazards/ risk maps and sensitization on natural hazards and human induced disasters
	Poor early warning systems		Strengthen early warning and response mechanisms for disasters
	Logistical management challenges	Enhance relief operations and humanitarian welfare	Provide logistics for the management of disaster issues Adopt innovative and responsive mechanisms in humanitarian relief operation
	Revenue losses by businesses	Enhance industry resilience to shocks	Enhance access to affordable and long-term financing
	Weak observation of covid-19 protocols	Ensure secured health systems by the end of the plan period	Intensify Information, Education and Communications (IECs) on COVID prevention and response
Improve delivery of development outcomes at all levels	Logistical and financial challenges of M&E	Strengthen monitoring and evaluation systems at all levels	Strengthen M&E technical and logistical capacities at all levels

CHAPTER 4: COMPOSITE DEVELOPMENT PROGRAMMES

4.0 Introduction

This chapter covers Development Programmes and Sub-Programmes of the Assembly for 2022-2025, Development Programmes/Sub-Programmes of Action of the Assembly for 2022-2025 linked to the programme-based budgeting and programme financing.

4.1 Assumptions and methodologies used for costing

In pursuant of the Section 31 (2) of the Public Financial Management Regulations 2019 (L.I 2378) which states that “the costing of programmes and capital projects shall be based on assumptions of economic, social and demographic and other standard indicators consistent with the National Development Policy Framework and within the constraint of the Medium-Term Fiscal Framework”. The Assembly during the costing of the programmes and projects several factors into consideration such as the

- Prices of goods and services will remain stable within the plan period
- Inflation rate will remain the same
- Social and environmental factors will be taken into consideration during the implementation of the project
- The cost of the project excludes operation and maintenance cost
- The beneficiaries of the project/programme will not change and the intended benefit will be greater than the expenditure incurred

4.2 Review and formulation of Development Programmes and Sub-Programmes

The standard programmes and sub-programmes of the programme-based composite budgeting processes currently being implemented in the Assembly were adopted after linking them to the programme-based programmes and sub-programmes of the Assembly as follows;

Table 23: Linking Programme and Sub-Programmes for 2022-2025 to the Programme Based Budgeting

Programme of the Municipal Assembly for 2022-2025	Sub-Programme of the Municipal Assembly for 2022-2025	Adopted Programme under Programme-Based Budgeting for 2022-2025	Adopted Sub-Programme under Programme-Based Budgeting for 2022-2025
Governance	Finance and Administration	Management and Administration	General Administration
	Development Planning		Finance and Audit Human Resource Management Planning, Budgeting, Coordination and Statistics
Social Development	Education facility and services enhancement	Social Services Delivery	Education, Youth & Sports and Library services
	Health facility and services enhancement		Public Health Services and management
	Sanitation and waste management improvement		Environmental Health and sanitation Services
	Social welfare and community development		Birth and Death Registration Services Social Welfare and community services
Spatial Development	Roads and drainage development	Infrastructure Development and Management	Urban Roads and Transport services
Spatial Development	Spatial planning and development	Infrastructure Development and Management	Physical and Spatial Planning
	Water service delivery		Public Works, Rural housing and Water Management
Economic Development	Agriculture productivity enhancement.	Economic Development	Agricultural Services and Management
	Market Development		Trade, Tourism and Industrial Development
	Tourism development		
Environmental Management		Environmental Management	Disaster prevention and Management
			Natural Resource Conservation and Management

4.3 Prioritisation of Programmes

The Prioritisation Programme Matrix was used to prioritise the programmes using the scale below;

Table 24: Scale Used for Prioritisation Matrix

Definition	Score
Very strong results or impact	3
Average results	2
Weak results	1
No results	0

The output of the exercise is shown overleaf where in terms of ranking, a participatory approach was developed with MPCU members and Infrastructure Development and Management was ranked highest, followed by Economic Development and Social Development, Environmental Management, and Management & Administration. These were logically ranked similarly with their corresponding adopted programme-based budgeting programmes for uniformity and synergy between the planning and budgeting processes. These ranking also reflect the driver toward realizing the overall national agenda of job creation.

Table 25: Prioritisation Programme Matrix

PROGRAMME	CRITERIA				Total Score	Rank
	Social impact (educational, health, etc.)	Economic Impact (e.g. employment generation, poverty reduction)	Environmental impact (e.g. climate change, green economy, etc.)	Spatial impact (e.g. nationwide / selected region)		
Management & Administration	2	2	1	1	6	5 th
Social Services Delivery	3	3	2	3	11	2 nd
Infrastructure Development and Management	3	3	3	3	12	1 st
Economic Development	2	3	3	3	11	2 nd
Environmental Management	3	2	3	2	10	4 th

4.4 Formulation of Programme of Action (PoA)

This stage of the plan deals with the packaging of the Medium-Term Programmes which take inspiration from the harmonized development issues. It therefore entails broad composite Programme of Actions (PoAs) which cover the 4-year plan period covering the 2022-2025 plan period to ensure realistic interventions. The PoA consists of the Adopted Goals, Adopted Objectives, Programmes (PBB), Sub-Programmes (PBB), Timeframe, Cost, Programme Status, and implementation agencies. This is to assist in the monitoring and evaluation of the plan. The PoAs were developed based on projections of needs related to population, water, health, education and housing needs and were designed to meet the adopted goals and objectives of the Municipal. The criteria adopted for selection include: Projects with low initial financial investment, Projects with quick and high returns to resource inputs, projects that immediately increase agricultural production, projects which generate immediate nonagricultural investment, projects which enhance community participation, projects which tend to support the provision of deficient basic infrastructure and projects that help to improve both the built and natural environment.

Table 26: Composite Programme of Action

Goal	Objectives	Programmes (PBB)	Sub-Programmes (PBB)	Time frame				Cost					Programme Status	Implementing Institution/Department			
				2 0 2 2	2 0 2 3	2 0 2 4	2 0 2 5	GoG	IGF	DACF	DACF-RFG	UDG	Others	New	On-going	Lead	Collab
Build a prosperous Municipality	Enhance business enabling environment by 2025	Economic Development	Trade, Tourism, and Industrial Dev't					142,000.00	111,600.00	150,000.00	0	0	100,000.00		X	AWMA,	GRA, GWCL, ECG, BAC, BRCPrivate Sector Associations
Build a prosperous Municipality	Diversify and expand the tourism industry for economic development by 2025	Economic Development													X	AWMA	GTA, BAC, BRC, GIPC, DPs,
Build a prosperous Municipality	Support entrepreneurs and MSME development	Economic Development													X	AWMA	BAC, BRC, Private Sector Associations,
Create opportunities for all Ghanaians	Promote equal opportunities for Persons with Disabilities in social and economic development	Economic Development													X	AWMA	PWD Ass., BRC, BAC
Create opportunities for all Ghanaians	Build capacity for sports and recreational development	Economic Development													X	AWMA	Sports Ministry, CNC, GEA,
Maintain a stable, united, and safe society	Promote culture in the development process	Economic Development													X	CNC	AWMA, Traditional Authorities
Mainstream emergency planning and	Enhance industry resilience to shocks	Economic Development													X	AWMA	GRA, Financial

preparedness into Ghana's development planning agenda at all levels to respond to potential internal and external threats (including COVID-19)													Institutions, BAC, BRC
Build a prosperous Municipality	Modernise and enhance agricultural production system by 2025	Economic Development	Agricultural Services and Management		359,000.00	91,905	11,000	150,000	0	231,915	X	MoFA	AWMA
Build a prosperous Municipality	Improve post-harvest management by 2025	Economic Development									X	AWMA	AWMA
Create opportunities for all Ghanaians	Strengthen and sustain food systems and increase food self-sufficiency by 2025	Economic Development									X	MoFA	AWMA
Create opportunities for all Ghanaians	Harness the demographic dividend by 2025	Social Services Delivery	Education, Youth & Sports Services	2,365,237	8,000.00	11,650,000.00	465,000.00	0	6,354,000.00	X		AWMA	Business Asso., BAC, BRC, Cooperatives, NCCE
Create opportunities for all Ghanaians	Enhance equitable access to, and participation in quality education at all levels by 2025	Social Services Delivery									X	Ghana Education Service	AWMA, DPs, NGOs
Create opportunities for all Ghanaians	Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2025	Social Services Delivery	Public Health Services & Management	1,020,000	356,000	4,706,000	950,500.00	0	0	X		Municipal Health Directorate	Ministry of Health, AWMA, NGOs, Dps
Create opportunities for all Ghanaians	Reduce non-communicable diseases by 2025	Social Services Delivery									X	Municipal Health Directorate	AWMA, Ministry of Health

Create opportunities for all Ghanaians	Promote nutrition specific and sensitive programmes and interventions by 2025	Social Services Delivery									X			
Mainstream emergency planning and preparedness into Ghana's development planning agenda at all levels to respond to potential internal and external threats (including COVID-19)	Ensure secured health systems by the end of the plan period	Social Services Delivery									X	Municipal Health Directorate	AWMA, Ministry of Health	
Create opportunities for all Ghanaians	Improve adolescent reproductive health by 2025	Infrastructure Development and Management			7,250,000	130,000	1,205,043	0	10,371,60 8.94	700,000		X	AWMA	Municipal Health Directorate, DPs, NGOs
Create opportunities for all Ghanaians	Improve access to safe, reliable and sustainable water supply services for all with by the end of the plan period	Infrastructure Development and Management									X	AWMA	CWSA, WASH, GWCL	
Safeguard the natural environment and ensure a resilient built environment	Promote efficient transmission and distribution system by the end of the plan period	Infrastructure Development and Management									X	AWMA	ECG	
Maintain a stable, united, and safe society	Promote culture in the development process	Infrastructure Development and Management									X	AWMA	CNC, NCCE	
Create opportunities for all Ghanaians	Promote good migration governance by the end of the plan period	Social Services Delivery	Social Welfare & Community		30,000	45000	98000	0	600000	40000		X	AWMA	GIS

Create opportunities for all Ghanaians	Eradicate poverty and address vulnerability to poverty in all forms and dimensions by the end of the plan period	Social Services Delivery	Development									X	AW MA	NGOS, Civil Society, DPs
Create opportunities for all Ghanaians	Attain gender equality and equity in political, social and economic development by the end of the plan period	Social Services Delivery										X	AW MA	NGOs, DPs, DOVSU
Create opportunities for all Ghanaians	Enhance access to improved and sustainable environmental sanitation services by the end of the plan period	Social Services Delivery	Environmental Health and Sanitation Services		0	752,000	10,338,000	200,000	0	2,669,000		X	AW MA	NADM O, EPA
Safeguard the natural environment and ensure a resilient built environment	Reduce Environmental Pollution	Social Services Delivery										X	AW MA	NADM O, EPA, MoFA
Safeguard the natural environment and ensure a resilient built environment	Enhance climate change resilience	Environmental Management	Natural Resource Conservation and Management		89,000	81,000	0	0	0	0		X	AW MA	NADM O, EPA
Safeguard the natural environment and ensure a resilient built environment	Enhance institutional capacity and coordination for effective climate action	Environmental Management										X	AW MA	NADM O, EPA
Safeguard the natural environment and ensure a resilient built environment	Improve efficiency and effectiveness of road transport infrastructure and services by the end of the plan period	Infrastructure Development and Management	Roads and Transport Services		72980000	342000	1245000	37305000	182957206.4	12425000		X	AW MA	Ghana Highways, Urban Roads, GPRTU, PROTO A
Safeguard the natural environment and ensure a resilient	Address recurrent devastating floods by the end of the plan period	Infrastructure Development and										X	AW MA	NADM O, EPA

built environment		Management												
Safeguard the natural environment and ensure a resilient built environment	Promote sustainable spatially integrated development of human settlements	Infrastructure Development and Management	Physical and Spatial Planning	0	14,000	35,000	115,000	0	30,000		X	AW MA	Lands Commission, Traditional Authorities, EPA	
Safeguard the natural environment and ensure a resilient built environment	Promote resilient urban development	Infrastructure Development and Management									X	AW MA	Lands Commission, NADM O, EPA, MoFA, Traditional Authorities	
Maintain a stable, united, and safe society	Deepen political, financial and administrative decentralization by the end of the plan period	Management and Administration	General Administration	0	506,000	822,545	0	0	25,000		X	AW MA	GRA, NCCE, Traditional Authorities	
Maintain a stable, united, and safe society	Improve decentralized planning	Management and Administration	Planning, Budgeting, Coordination & Statistics	0	14,000	83,655	0	0	14000		X	AW MA	NCCE, Traditional Authorities	
Improve delivery of development outcomes at all levels	Strengthen monitoring and evaluation systems at all levels	Management and Administration									X	AW MA	Traditional Authorities, GPS	
Maintain a stable, united, and safe society	Enhance capacity for policy formulation and coordination	Management and Administration	Human Resource Management	0	20,000	25,000	0	0	0		X	AW MA	Traditional Authorities, GWCL, ECG	
Maintain a stable, united, and safe society	Strengthen fiscal decentralization	Management and Administration	Finance & Audit	0	51,400	34,000	50000	280000	70,500		X	AW MA	GRA	

Mainstream emergency planning and preparedness into Ghana's development planning agenda at all levels to respond to potential internal and external threats (including COVID-19)	Promote proactive planning and implementation for disaster prevention and mitigation	Environmental Management	Disaster prevention and Management	13,000	4000	0	0	0	0	X	NAD MO	AWMA
Mainstream emergency operations and humanitarian welfare	Enhance relief operations and humanitarian welfare	Environmental Management	Disaster prevention and Management							X	NAD MO	AWMA

4.5: Programme Financing from 2022-2025

This section highlights the indicative financial strategy for the plan period.

Table 27: Programme Financing

Development Dimension	Programmes (PBB)	Programme Cost	Expected Revenue & Source of Funding								Total	Gap	Mechanism to Fill Gap
			GoG	IGF	DACF	DACF-RFG	UDG	DPs (UN ICE F, GIZ, CID A)	ABFA	Others (MP's CF, PWD)			
Economic Development	Economic Development	2,463,913.56	3,801,081	61,870	764,446	0	21,911,669	352,9220	n/a	0	7,171,988.00	470,8,074.44	
Social Development	Social Services Delivery	46,857,896.00	5,446,641	773,375	9,254,867	3,519,595	0	230,237	n/a	2,147,200	21,371,915.00	25,485,981	1. Donor conferences. 2. Public Private

													Partnerships 3. Proposal writing 4. Partnership with a sister city
Environment, Infrastructure & Human Settlement	Infrastructure Development and Management	251,398,486.00	2,63 6,880	1,6 68,2 63	5,206,9 60	1,452,383	38,15 4,129	0	n/a	1,073,60 0	50,19 2,215	- 201, 206, 271	1. Donor conferences. 2. Public Private Partnerships 3. Proposal writing 4. Partnership with a sister city
	Environmental Management	905,900.00	0	0	268,400	0	0	0	n/a	0	268,4 00.00	- 637, 500	1. Donor conferences. 2. Public Private Partnerships 3. Proposal writing 4. Partnership with a sister city
Governance, Corruption & Public Accountability	Management and Administration	3,941,917	12,7 53,86 3	10, 325, 787	3,301,7 44	228,991	728,5 03	0	n/a	1,610,40 0	28,94 9,288. 00	25,0 07,3 71	
Total		305,568,112.56	24,6 38,46 5.00	829, 295. 00	18,796, 417.00	5,200,969.00	4,107 4,301	.159 .00	n/a	4,831,20 0	107,9 53,806 .00	197, 614, 306	

4.5.1 Funding Sources and Strategy

The financial strategy for the 2022-2025 Medium Term Development Plan for Agona West Municipality has essentially considered the following categories of funding sources:

- Internally Generated Funds (IGF)
- Traditional funding sources such as the District Assembly Common Fund, Urban Development Grant (UDG), District Assemblies Common Fund – Responsiveness Factor Grant, Government of Ghana Funding (GOG)
- Development Partner

The projections for the funding sources have also considered current Government Policy on the DACF.

In view of the current DACF sharing arrangements, the DACF ceases to be a major source of external inflows from the Assembly with respect to the Assembly's own agenda of activities. Indeed it is in response to this new policy that the Assembly seeks to generate substantial amounts of her own Internally Generated Funds (IGF) with the DACF being supplementary which is in line with the existing policy of financial decentralisation.

The key strategies enshrined in the Programme of Action (PoA) to improve the IGF include:

- Partnering GIZ through an existing arrangement to maintain and enhance a software as well as introduce a revenue collection app which automates the billing system.
- Develop an efficient system for updating revenue data
- Vigorous enforcement of Assembly's bye laws on rate and fee paying
- Introduction of on street parking
- Maintenance of vehicle clamping
- Privatisation of billboard collection fees
- Restructuring the penalty system for unauthorised structures
- Rotation of revenue collectors
- Expenditure controls through the GIFMIS System

4.5.1.2 Development Partner.

In terms of the resource mobilisation strategy for development partner, the Assembly intends to adopt two key strategies namely:

1. Organise annual donor conferences of institutions in the Municipality to solicit funding through the corporate social responsibility mandate of such institutions.
2. Establish a partnership with a sister city in the Global South.
3. Proposal writings to various institutions and organisations which include but are not limited to:
 - Africa Women's Development Fund (AWDF)
 - Alliance for Poverty Eradication (AFPE)
 - Business Sector Advocacy Fund (BUSAC)
 - Canada Fund for Local Initiatives (CFLI)
 - Civil Society Strengthening Facility (CSSF)
 - The Commonwealth Education Fund (CEF)

- Danida Civil Society Fund (DCSF)
- European Development Fund (EDF)
- Farmer Based Organizations Development Fund (FBODF)
- Ghana Accelerated Response Fund (GARFUND)
- The Local Government Development Programme (LOGODEP) for the Western Region LGs
- Ghana National Trust Fund (GNTF);
- Ghana Research and Advocacy Program (G-RAP);
- Global Environmental Facility Small Grants Program (GEFSGP);
- Otumfour Education Fund (OEF);
- Social Investment Fund (SIF);
- U.S.A Embassy-Ambassadors Self-help Program (UEASP);
- World Bank Small Grants program (WBSGP);
- DACF-RFG (Subject to meeting conditions under FOAT)
- Adaptation Fund which is administered by Adaptation Fund Board and geared towards climate change adaption issues.

4.6 Spatial Dimensions of Plans and Programmes

The projections for the spatial dimensions for the plan were first based on the determination of the development focus of the Assembly to provide the premise of what has to be done in space.

4.6.1 The Development Focus

The focus of development for the Municipality was achieved by determining the options for development as shown in the table below where three development paths of planning were matched with two development strategies to generate six planning options. Determination of Developmental Option

Table 28: Development Focus

Development Strategies		
Development Paths	Growth Pole Approach: Growth points that are central to relatively even demarcated areas. The assumption is that the growth point would have a trickledown effect on the periphery.	Basic Needs Approach: Centered on Poverty Alleviation, promotion of local participation and sustainable development.
Private Sector Led: large sponsorship by communities and private sector including NGOs, community ownership of facilities and community management)	Plan Option 1	Plan Option 2
External/Public Sector Support:	Plan Option 3	Plan Option 4

Project sponsorship mainly by Municipal Assembly, GOG and External Agencies		
Public-Community Partnership: Communities and NGOs, the Municipal Assembly and GOG or other Development Partners collaborate as Development Partners and the capabilities of each stakeholder determines the role in the plan	Plan Option 5	Plan Option 6

4.6.1.1 Basic Needs Approach through Public-Community Partnership

After evaluating the above six planning options by the Municipal Planning Coordinating Unit, the lot fell on the sixth option; the Basic Needs Approach through Public-Community Partnership. This approach would be used to facilitate improvement of the following interventions;

- a. health care, quality education, potable drinking water, decent housing, commercial facilities, social protection programmes for the vulnerable etc.:
- b. Green economy (inclusive economic growth, human development and improved well-being through efficient and sustainable use of natural resources while at the same time protecting the environment from generations yet unborn)
- c. physical development and environmental sanitation.
- d. road and drainage network for easy access to residences and socioeconomic services.
- e. protection from crime and violence:
- f. credit facilities to boost production and employment generation with special preference for industry and agriculture especially for the rural woman;
- g. participation in decisions that affect the lives of the citizenry.

In this regard the development focus of the Agona West Municipal Assembly would be such that expenditure in the plan would be prioritised in the areas of: **1. Local Economic Development (Agricultural led approach with strong linkage with industrialisation, Small and Medium Scale Industries), 2. Infrastructure and related Services (Water, Sanitation, Road, Drainage, Education, Health, Recreation, Security, Energy), 3. Governance (development of sub-structures).**

4.7 Structure Plan

The development focus as established was used to determine the broad land use zonings for the entire municipality to generate the spatial developmental framework of the Agona West Municipality which is expected to guide the broad spatial allocation of space for the envisaged interventions of the Municipality. The residential, health, educational, civic,tourism and other spaces shall be embedded in the broader and structured spaces of;

1. Commercial
2. Industrial
3. Agricultural

4.7.1 The Commercial Space

This includes Swedru and the environs of Swedru such as Otabilkrom, Wawase, Bebianeha, Oteprow etc where the enabling environment shall be created for commercial activities comprising banking institutions, retail and whole sale outlets (markets and ultra-modern shopping malls etc)

through tax exemptions and public private partnership arrangements in the establishment of commercial ventures.

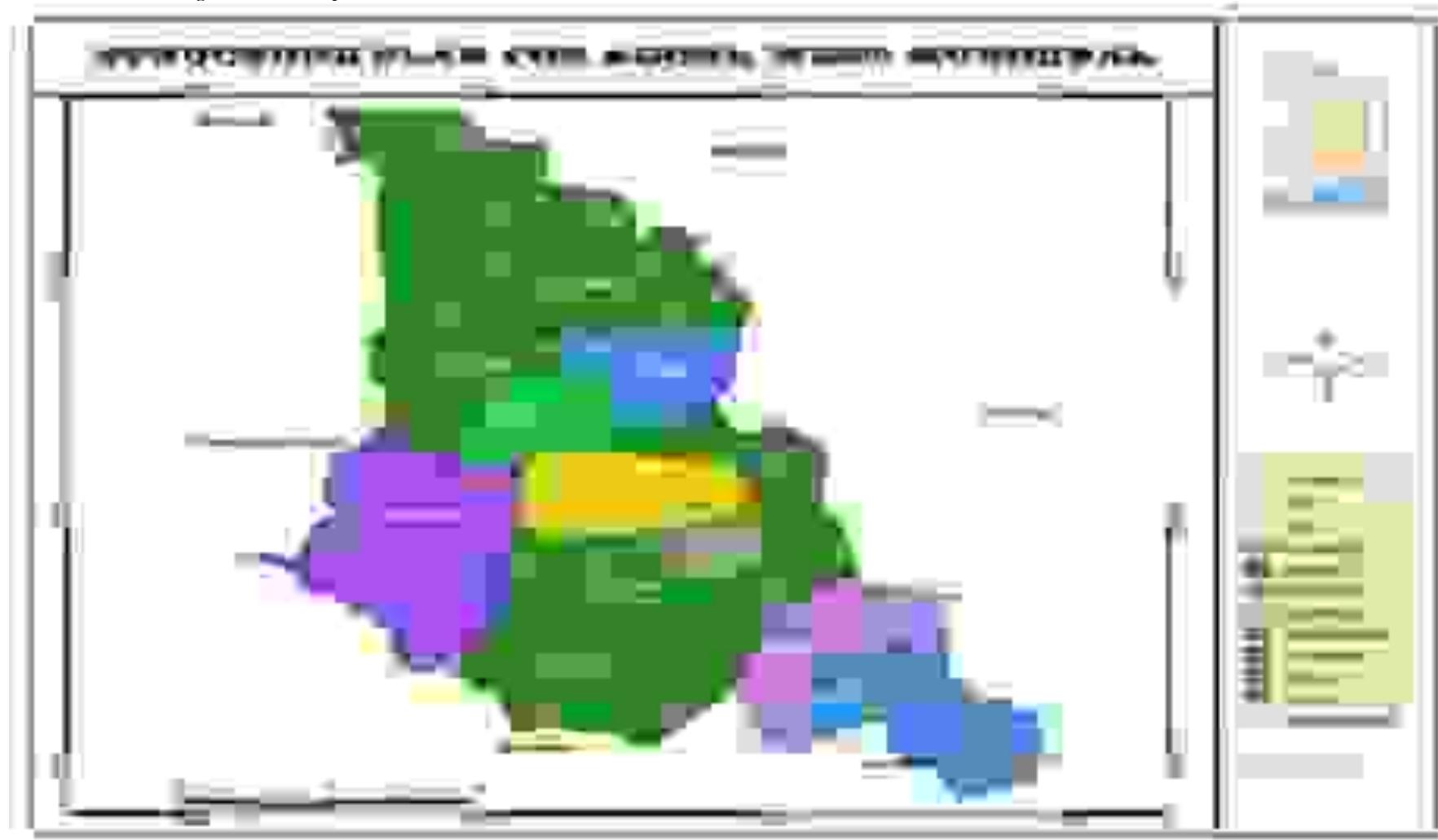
4.7.2 The Industrial Space

The major challenge facing the agriculture sector is that of marketing and appropriate and stable prices of their produce. This gap is to be addressed by industrialisation where ready demand shall be created for Agric produce thereby enhancing agricultural livelihood systems. A key strategy in this regard to establish industrial enclaves where enabling environments shall be created for industrialisation. For instance, it is envisaged that the private sector led cassava-based industry under the Government Flagship Policy on Industrialisation: The One District One Factory Project shall be established in the zone together with other industries to create economies of scale and forward and backward linkages within the network of industries to be established there. Other industries that would be established in the zone would be palm, fisheries, poultry and piggery based in view of natural comparative advantage principles. The industrial space shall structurally be classified into heavy and light where areas like Yamansokrom, Asasewomi, Nyamebekyre, etc shall comprise the heavy industrial enclave while Nima, Kojo Esilfi and Nyakrom shall constitute the light industrial zone.

4.7.3 Agricultural Space

The linkage with the industrial space would be established in the demarcated agrarian areas through comprehensive out grower schemes to provide ready supply of raw materials for the industrial sector. Under the Planting for Food and Jobs policy being implemented in the Municipality emphasis shall be placed on cassava, palm, piggery, fisheries and poultry production to feed the related industries to be established. Major agrarian areas that shall serve as the book basket as well as the sources of industrial raw materials include, but are not limited to, Otsenkorang, Kyekyewere, Edumasa and Abodom.

Figure 40: Structure Plan for Agona West Municipal



Source: Physical Planning Department, 2021

Figure 41: Facility Map for Agona West



Source: PPD (2021)

4.8 The Use of the Compatibility Matrix to Review the Policies

The Compatibility Matrix is used to compare the way in which different policies interact with each other. The aim of the matrix is to determine the degree to which policies support or work against each other.

The matrix is created by:

- Listing a set of policies down the rows in the first column
- Listing these same policies across the columns in the top row.

The compatibility matrix was reviewed by examining the interaction between each policy objective identified in the column with each of the remaining policies appearing across the top of the matrix. The criteria used is such that;

- Where two policies are mutually supportive with each other, this should be recorded by marking √ in the relevant box.
- where two policies have the potential to conflict with each other, this should be recorded by marking an x in the relevant box
- if there is no significant interaction, this should be recorded by 0.

The compatibility analysis conducted showed that in general, the policy objectives were neutral compatible to each other. There were however a few that were not compatible and hence required mitigation measures to ensure compatibility as shown in table 29.

Table 29: Conflicting Policies and Mitigating Measures

Policy Objectives	Conflicting Policy Objectives	Policy	Remarks	Mitigation Measures
Improve production efficiency and yield	Promote proactive planning for disaster prevention and mitigation		In improving agricultural yields, sensitive ecosystems or water bodies may be destroyed due to inappropriate farming practices thereby leading to hazards and disasters.	Conservation agriculture Conservation Agriculture is an approach towards managing agro-ecosystems for improved and sustained productivity, and increased profits and food security, while preserving and enhancing the resource base and the environment.
Improve efficiency and effectiveness of road transport infrastructure and services	Promote proactive planning for disaster prevention and mitigation		Road construction may lead to uncovered pits or other hazards associated with construction which may cause disaster for neighbouring, virgin forests, communities and road users.	Disturbance to adjoining lands not yet developed will be avoided as much as possible to serve as permanent/ temporary refuge for displaced organisms. To minimize degradation of adjoining lands of the road, the Assembly would ensure that contractors

			reclaim/ reinstate the land after project completion where borrow pits, heaps and other hazardous features have been created.
Improve efficiency and effectiveness of road transport infrastructure and services	Promote culture in the development process	Road construction may lead to destruction of cultural shrines, sites or places of potentially good tourism value.	Road construction design should avoid, cultural shrines/ grooves, areas that are ecologically benign and are economically feasible for tourism purposes.

3.9 Strategic Environmental Assessment

The 2022-2025 MTDP of Agona West Municipal Assembly is subjected to the Strategic Environment Assessment and this section highlights the specific sustainability issues of projects and the measures to address them.

Table 30: Specific Sustainability Issues and Mitigation Measures

Project	Specific Sustainability Issue	Measures to Address Impacts
Construction of 12 NO. Libraries with ICT centres, at Urban B, Bebianeha SDA and ADC Schools and rehabilitation of ICT center at Kwaman	Threat to wild life, degraded land, energy and raw materials. The activity entails use of raw materials (wood, sand, rocks etc.) Use of fossil fuels leading to air pollution.	Disturbance to adjoining lands not yet developed will be avoided as much as possible to serve as permanent/ temporary refuge for displaced organisms. To minimize degradation on the land on which the project is sited, proper landscaping will be executed. The Assembly should also ensure that contractors reclaim/ reinstate the land after project completion where borrow pits will be/ have been created. In addition to reclaiming the land on which the project is sited, proper landscaping will be executed. The Assembly would therefore ensure that contractors embark upon adequate grassing and tree planting on the project site. Assembly would ensure that contractors adhere to the following measures: well serviced equipment with little or no smoke emission, new or fairly new equipment, and strict maintenance schedule of equipment.
Construction of 5NO 2-Unit, Blocks (KG), James Nkwanta and Kwaman Methodist School, Samuel, Nyamendam and Aamponsah		
Construction of at least 10 public toilets and urinal for the Municipality		
Upgrading of health Center to model health center at Otabilkrom health Center .		
Renovation and refurbish of Directors bungalow Agona Swedru .		
Construct 3 No. culverts at California park, Cottage and Pentecost Church.		
Construction of 2 No. culvert at Mahodwo public toilet and Mandela junction.		
Construction of 1.2 dia pipe and culvert at post Manka Adanse, Ahamandoko Kesiwaa .		
Construction of 1km culvert at Mangoase Apostolic church and Eguabeso Estate and also 1.2km culvert at Besiase behind Anglican road .		
Construct 8No. 6-Unit Classroom Blocks, Zongo Odumasi, Kwaman Presby Basic Scho, Lower Bobikuma, Otapirow, AMA Sch, Ododm ADA, Kwaman Presby BasicSch Otapirow Nkubem		
Construct of 3 No CHPS Compound, at Abodom, Oboronikrom, Nkwanta and Ayensukumamu		
Fencing of environmental health and sanitation office across the municipality .		
Construction of 5No. Maternity ward at Abidjankrom , Abodom , Ahamandonko , Nsuansa Adukrom .		
Upgrade health Centre to Polyclinic, Nyakrom, Abodom		
Construction of Appian Manso road, Otsenkorang		
Renovation and refurbishing of health facilities at Bobikuma, Abodom and Nsuansa		
Construction of household latrines – Municipal wide		
Construction of Zonal Council Office Agona Swedru		
Construction of dumping site at Lower Bobikuma		
Construction of waste recycling plant at Agona Swedru		
Use of agrochemicals to enhance agricultural production	The activity entails the pollution of land and water bodies.	Extension officers in the agricultural sector would be expected to give technical advice to farmers on the appropriate use of agrochemicals to prevent water and land pollution.

Establishment of Factory under the 1 District 1 Factory Policy.	<p>The activity entails use of raw materials (wood, sand, rocks etc.) and cutting of trees</p> <p>The activity entails destruction of aquatic life, and threat to wild life.</p> <p>Use of fossil fuels leading to air pollution.</p>	<p>Disturbance to adjoining lands not yet developed will be avoided as much as possible to serve as permanent/ temporary refuge for displaced organisms. To minimize degradation on the land on which the project is sited, proper landscaping will be executed. The Assembly should also ensure that contractors reclaim/ reinstate the land after project completion where borrow pits will be/ have been created.</p> <p>In addition to reclaiming the land on which the project is sited, proper landscaping will be executed. The Assembly would therefore ensure that contractors embark upon adequate grassing and tree planting on the project site.</p> <p>Assembly would ensure that contractors adhere to the following measures: well serviced equipment with little or no smoke emission, new or fairly new equipment, and strict maintenance schedule of equipment.</p> <p>In establishing the factory, water bodies and areas with high water tables would be avoided.</p>
---	---	---

Project	Specific Sustainability Issue	Measures to address impacts
Tarring of Town roads, Otabilkrom, Abronye, Yaabem South & North, Lower Bobikuma, Upper Bobikuma, Nyakrom, Nyakrom- Abodom, Edukrom	Activity may lead to noise and dust pollution. With respect to road expansion or construction of new roads may be a threat to wild life, land, and raw materials.	Dust control measures such as sprinkling would be ensured during the construction processes. Efficient engines shall also be ensured to avoid excessive noise. Debris would not be left in the river bodies and would be collected and carted to a safe place. Oil or fuel emanating from concrete mixers would not be allowed to pollute the water bodies
Reshaping of Roads, Eguabreso, Yaabem South & North, Nkubem/Oteprow, Nkum, Ahomadonko, Korkormase, Upper Bobikuma-Kwabeng, Kwaman-Bobikuma, Nyakrom-Otsenkorang	Use of fossil fuels leading to air pollution.	Disturbance to adjoining lands not yet developed will also be avoided as much as possible to serve as permanent/ temporary refuge for displaced organisms
Construction of new roads	The activity may entail destruction of aquatic life due to the construction of culverts.	
Grading of roads in the Municipality		
Construction of 3No. Speed humps at Old Zongo (Agona Swedru) and Bobikuma		
Construct 6No.Aqua privy, Nyamendam, Yaabem South, Nkubem/Oteprow, Upper Bobikuma, Nyakrom (Adasamasi)	Disposal of liquid waste may threaten land and aquatic systems. Air pollution due to the stench that may emanate from the use of the project.	Appropriate technologies shall be used to ensure that stench emanating from the facility would be drastically reduced. Disposal of liquid waste shall be reengineered and would avoid areas with high water bodies and water bodies to avoid water pollution.
Construct 6No. Water Closet, Old Zongo, Nsusososo, Otabilkrom, Dwenho, Desuenyim, Manhodwe		
Extension of Pipe borne water at some selected areas in the municipality	Activity may lead to noise pollution.	Water resources assessment would be done to provide the basis to meet the needs in the project area through an Integrated Water Resources Management (IWRM). This provides assessments of demand for water, environmental impact and strategic impact of water use, assessment of the social impact and an element of risk and vulnerability estimation
Construction of bore holes to Odom, Abigyankrom, Nna khadigya CHPS, Otengkran and Kwaman	Use of fossil fuels leading to air pollution	
Canopy walkway at Swedru	Threat to wild life, degraded land, energy and raw materials.	The foliage and fauna of the forest environment would be preserved without any modification to ensure that the tourism potential of the project would be enhanced.

Project	Specific Sustainability Issue	Measures to address impacts
Renovate Staff Bungalow, Nkum		
Construct 3No. 4unit of Nurses Quarter, Otabilkrom, Nana Khadija, Swedru		
Expansion of Maternity block, Swedru Government Hospital		
Upgrading of CHPS Compound to Health Centre, Nana Khadija, Kwaman, and Otsenkorang.		
Construct 3Unit doctor's bungalow, Agona Swedru.		
Construct Modern Municipal Hospital, Agona Swedru.		
Construct reproductive and family planning shed, Bobikuma		
Upgrade health Centre to Polyclinic, Nyakrom, Abodom		
Renovation of Staff Quarters, Otsenkorang		
Construct reproductive and family planning shed, Bobikuma		
Upgrade health Centre to Polyclinic, Nyakrom, Abodom		
Renovation of Staff Quarters, Otsenkorang		
Construct office at public cemetery, Agona Swedru		
Construct public pound, Agona Swedru		
Fencing of disposal site, Agona Swedru		
Construct 4 Unit Office Accommodation, Bobikuma.		
Construction of 13 No Staff quarters at some selected areas within the municipality,		
Construct market Sheds, Lower & Upper Bobikuma, Etifi, Abodom.		
Construct office at public cemetery, Agona Swedru		
Construct 4-Unit of staff quarters, Agona Swedru, Nkum, Bobikuma, Abodom.		
Construct Durbar Ground, Kwaman.		
Construct Community Centre, Ahomadonko, Nkum, Lower Bobikuma, Kwaman, Otsenkorang		
Construct 5No. 4unit office accommodation, Agona Swedru, Ahomadonko, Nkum.		
Construct Information Centre, Kyekyewere.		
Construct Police Station, Nkum, Otsenkorang.		
Extension of Electricity, Botwe Estate, Ahomadonko, Upper Bobikuma, New Manhodwe.		
Construction of deputy director's bungalow, Agona Swedru.		
Construct 4-Unit of staff quarters, Agona Swedru, Nkum, Bobikuma, Abodom.		
	The activity entails use of raw materials (wood, sand, rocks etc.) and cutting of trees	To minimize degradation on the land on which the project is sited, proper landscaping will be executed. The Assembly would also ensure that contractors reclaim/ reinstate the land after project completion where borrow pits will be/ have been created. With regard to the wood products, particularly the boards, the principle of reuse will be adopted to ensure efficiency while the sand and rocks can be used for refilling of the land.
		To minimize degradation on the land on which the project is sited, proper landscaping will be executed. The Assembly would also ensure that contractors reclaim/ reinstate the land after project completion where borrow pits will be/ have been created. With regard to the wood products, particularly the boards, the principle of reuse will be adopted to ensure efficiency while the sand and rocks can be used for refilling of the land.

CHAPTER 5: ANNUAL ACTION PLANS

Table 31: 2022 Annual Action Plan

Programme (PBB)	Sub-Programme (PBB)	Broad Activities	Location	Timeframe (2022)				Cost					Programme Status		Implementing Institution/Department		
				Q1	Q2	Q3	Q4	GOG	IGF	DACF	DAC F-RFG	UDG	Others	New	Ongoing	Lead	Collab
Management and Administration	General Administration	Implement National School Feeding Programme Policy	Municipal wide	X	X	X	X		15,000.00						X	Central Admin	MP, Assembly Members, GES
Management and Administration	General Administration	Provision of Financial Assistance to Needy Students	Municipal Wide	X						30,000					X	Central Admin	GES, Finance, Budget MP, GES, Assembly Members
Management and Administration	General Administration	Support to my First Day at School	Municipal Wide			X				15,000					X	Central Admin	GES
Management and Administration	General Administration	Support conduct Mock BECE Exams	Municipal Wide	X						10,000					X	Central Admin	GES
Management and Administration	General Administration	Facilitate implementation of IDIF policy	Otabilkrom, Otsenkorang, Bobikuma	X	X	X	X			50,000					X	Central Admin	HoDs BRC
Management and Administration	General Administration	Implement Nation Builders Corps (NABCO)	Municipal Wide	X	X	X				5,000					X	Central Admin	Heads of Dept. Agencies
Management and Administration	General Administration	Provide office equipment and other logistics to Depts & Units	Agona Swedru	X	X	X	X			50,000					X	Central Admin	HR, Finance, Audit, Procurement, Heads of dpt and units

Management and Administration	General Administration	Hold all statutory and other meetings of the Assembly	Agona Swedru	X	X	X	X		150,000						X	Central Admin	Ass. Members , HoDs
Management and Administration	General Administration	Independence Day Celebration	Municipality Wide	X						40,000					X	Central Admin	GES
Management and Administration	General Administration	Sensitization on managing and limiting political Interference	Municipal wide	X	X	X	X		1,00 0.00						X	CA	NCCE, Info,
Management and Administration	General Administration	Provide resource to finance department to improve revenue	Agona Swedru	X	X	X	X	20,000.00							X	CA	Finance, Revenue
Management and Administration	Finance and Audit	Organize Entity Tender Committee Meeting	Agona Swedru	X	X	X	X		10,0 00						X	Central Admin	ETC members
Management and Administration	Finance and Audit	Develop and roll out e-billing and e-payment functionalitie s	Municipal wide	X	X	X	X		10,0 00.0 0						X	Finance	CA, MIS, Informati on Department, GIZ
Management and Administration	Finance and Audit	Collection of BOP/Property Rate	Municipal wide	X	X	X	X		5,00 0.00						X	Finance	CA, MIS, Revenue, GIZ
Management and Administration	Finance and Audit	Provide a digital online platform for payments of assembly permits and licensing	Municipal wide	X	X	X	X						25,00 0.00	X	CA	BAC, Cooperati ves, MIS, Revenue, Finance	
Management and Administration	Finance and Audit	Collaboration with GRA	Agona Swedru	X	X	X	X		5,00 0.00					5,000.0 0		AWMA	GRA
Management and Administration	Finance and Audit	Include other revenue items to dLRev	Municipal wide	X	X	X	X			4,500.0 0						Finance	CA, MIS, Revenue
Management and Administration	Finance and Audit	Implementation of audit	Agona Swedru	X	X	X	X		5,00 0.00							AWMA	GIZ

		recommendations															
Management and Administration	Finance and Audit	Support for Accountability Mechanism	Municipal wide	X	X	X	X		5,00 0.00							GIZ	AWMA
Management and Administration	Finance and Audit	Support quarterly audit committee meetings	Agona Swedru	X	X	X	X						12,00 0.00		X	CA	Municipal Internal Audit Unit, Audit Committee, GIZ
Management and Administration	Finance and Audit	Train internal audit staff on contract/project management audit	Agona Swedru	X	X	X	X						15,00 0.00	X		CA	Internal Audit Agency/Regional Internal Auditor, Regional Accountability Advisor, GIZ
Management and Administration	Finance and Audit	Train internal audit staff on computer assisted audit techniques (CAATs)	Agona Swedru	X	X	X	X						15,00 0.00	X		CA	Internal Audit Agency/Regional Internal Auditor, Regional Accountability Advisor, GIZ
Management and Administration	Finance and Audit	Train selected staff and management of Assembly on preparation of risk register	Agona Swedru			X							3,500 .00			Internal Audit Unit	Regional Accountability Advisor, GIZ
Management and Administration	Finance and Audit	Audit of disability fund	Agona Swedru	X	X	X	X									Internal Audit Unit	Regional Accountability Advisor, GIZ
Management and Administration	Human Resource Management	Carrying out monitoring	Municipal Assembly	X	X	X	X		6,40 0.00					X		HRD	All decentrali

		exercise of all the decentralized department of the Assembly													zed department	
Management and Administration	Human Resource Management	Organise training programmes for staff of the assembly	Municipal Assembly	X	X	X	X		10,000.00	20,000.00	50,000.00	280,000.00		X	HRD	HODs
Management and Administration	Human Resource Management	Organize orientation and exit conference for NSS personnel posted to the Assembly	Municipal Assembly	X	X	X	X		5,000.00					X	HRD	NSS HODs
Management and Administration	Human Resource Management	Organise periodic staff durbars and staff meetings	Municipal Assembly	X	X	X	X		10,000.00					X	HRD	All staff
Management and Administration	Human Resource Management	Prepare and update the HRMIS and ESPV of the Assembly	Municipal Assembly	X	X	X	X		3,000.00					X	HRD	All Staff
Management and Administration	Planning, Budgeting, Coordination and Statistics	Data Collection on available streetlights	Municipal wide		X	X			5,000.00	5,000.00				X	Statistics Department	Works Department
Management and Administration	Planning, Budgeting, Coordination and Statistics	Organise Town Hall meetings & MCE's engagement with communities	Municipal Wide	X	X	X	X			20,000				X	Central Admin	HoDs, Assembly Members Traditional Leaders Unit Committees
Management and Administration	Planning, Budgeting, Coordination and Statistics	Collate data from selected Departments, Agencies and institutions and analyse	Agona Swedru	X	X	X	X		1,000.00	2,000.00				X	Statistics Department	All Departments, Agencies and Institutions involved
Management and Administration	Planning, Budgeting,	Monitoring of activities of	Zonal Areas	X	X	X	X			5,000				X		

	Coordination and Statistics	Sub-structures of the Assembly												Central Admin	Assembly Member, Unit Committees	
Management and Administration	Planning, Budgeting, Coordination and Statistics	Preparation of Composite Budget	Agona swedru	X	X	X	X			20,000				X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordination and Statistics	Conduct quarterly monitoring on Assembly projects and programmes	Municipal wide	X	X	X	X		4,00 0.00	5,000.0 0				X	Central Admin	MPCU, Traditional Authorites, Assembly Members
Management and Administration	Planning, Budgeting, Coordination and Statistics	Preparation of Fee Fixing Resolution	Agona Swedru	X	X	X	X		1,50 0	5,000				X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordination and Statistics	Organize Stakeholder meetings on Composite Budget Performance	Agona Swedru	X	X	X	X			10,000				X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordination and Statistics	Organise Social Public Expenditure and Financial Accountability (SPEFA) for a	Agona Swedru	X		X			5,00 0.00					X	Internal Audit/M PO	Regional Accountability Advisor, GIZ
Management and Administration	Planning, Budgeting, Coordination and Statistics	Organise dissemination workshop to share the findings of the District Accountability Index with citizens	Agona Swedru				X							X	GIZ (Regional Accountability Officer)	Development Planning Unit, Internal Audit Unit
Social Services Delivery	Education, youth & sports and services	Expand and resource the existing business advisory centers and	Municipal wide	X									2000	X	National Youth Authority	District Assembly, NBSSI, Youth Groups

		business resource centre to advise the youth on viable business opportunities														
Social Services Delivery	Education, youth & sports and services	Organize capacity building sessions on entrepreneurship for the youth	Municipal wide		X							1900		X	National Youth Authority	Youth groups, BAC,
Social Services Delivery	Education, youth & sports and services	Organize youth workshop on sustainable development as a means of educating youth leaders at district level on sustainable environmental practices	Municipal wide			X						1900		X	National Youth Authority	NCCE, Environmental Health department (DA)
Social Services Delivery	Education, youth & sports and services	Assist the youth in forming farmer based organizations	Municipal wide			X						1700		X	National Youth Authority	MoFA Youth groups, district association of farmers,
Social Services Delivery	Education, youth & sports and services	Support Education Directorate organize 2022 BECE in the Ten (10) Exams Centres in the Agona West Municipality in Nov., 2022	Municipal wide			X	X	60,560						X	GES	WAEC

Social Services Delivery	Education, youth & sports and services	Conduct and organize Two (2) Mock Examinations for JHS 3 Candidates in the Agona West Municipality in July & September, 2022.	Municipal wide			X	X	5,000.00					X		GES	Municipal Assembly
Social Services Delivery	Education, youth & sports and services	Undertake school inspection exercise	Municipal wide	X	X	X	X	3,500					X		GES	Private School Coordinators
Social Services Delivery	Education, youth & sports and services	Organize INSET on relevant topics, professional code of conduct, and welfare issues.	Municipal wide		X			3,500					X		GES	Private School Coordinators
Social Services Delivery	Education, youth & sports and services	Organize SPIP to improve BECE results	Municipal wide		X			3,500					X		GES	Private School Coordinators
Social Services Delivery	Education, youth & sports and services	Organize One-Day Seminar using female role models to mentor two (2) girls each from all the basic schools to retain them in schools till completion	Municipal wide	X				3,262					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, youth & sports and services	Organize a Durbar to climax Girls' Education Week Celebration.			X			1,490.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field

															Officers, and resource persons.	
Social Services Delivery	Education, youth & sports and services	Organize One-Day Non-Residential Workshop for Girls' Education Facilitators from all the basic schools in the Municipality to improve girls education.			X			5,111.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, youth & sports and services	Organize One-Day Non-Residential Sensitization Training Workshop one PTA & one SMC reps. from all the basic schools and eight (8) SISOs to support girls education.	In all the schools & eight (8) Circuit Centres within the Municipality		X			3,354.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, youth & sports and services	Organize and conduct One-Day Non-Residential Training Workshop for all basic schools heads & eight (8) SISOs on how to identify learners with	Municipal wide			X		14,218					X		GES	SWD, SISOs, Field Officers, and resource persons

		Special Education Needs.														
Social Services Delivery	Education, youth & sports and services	Organize Ear & Eye Screening Training for all basic schools teachers & eight (8) SISOs in the Agona West Municipality.	In all the schools & eight (8) Circuit Centres within the Municipality .	X	X	X	X	10,000.00						X	GES	SWD, SISOs, Field Officers, and resource persons
Social Services Delivery	Education, youth & sports and services	Data Collection on learners with Special Education Needs in all basic schools in the Municipality (Both Public & Private) by Six (6) Special Educators.	Municipal wide	X	X	X	X						8,000.00	X	GES	SWD, Special Education Coordinator, Field Officers, SISOs & Resource Persons, Statistics, Planning
Social Services Delivery	Education, youth & sports and services	Meeting With the Special Education Resource Teachers to brief them on how to draw Action Plan & Itenary.	Agona Swedru			X		1,500.00						X	GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Eye Screening Exercise for all lower primary school learners in the Municipality & also distribute	Municipal wide	X	X	X	X	10,000.00						X	GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons

		Snellen Chart ¹ to all schools.														
Social Services Delivery	Education, youth & sports and services	Organize and Conduct a Two-Day Workshop for BDT, Career Technology Curriculum & Preparation of Handson Activities in three (3) Cluster Centres for 144 participants.	Municipal wide			X		5,000.00		5,000.00			X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, youth & sports and services	Organize & Conduct a Day Orientation Programme for JHS 1 on Learning of BDT, Career Technology & its importance in National Development & Future Opportunities for Learners.	Municipal wide		X			6,000.00					X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, youth & sports and services	Meeting BDT Teachers in three (3) Circuit Centres to assist them set targets & plan strategies to achieve the set targets & for teachers to come out with their	Municipal wide	X	X	X	X	5,000					X		GES	TVET Coordinator, Field officers, SISOs, and resource persons

		challenging topics.															
Social Services Delivery	Education, youth & sports and services	Organize & Conduct Quizzes based on BDT Syllabus & Career Teaching Curriculum at the eight (8) Circuits Centres to improve upon their standards and also boost the students interests in the learning of TVET.	Municipal wide	X	X	X	X	10,00.00						X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, youth & sports and services	Training of In-School Guidance & Counseling Coordinators & Headteachers in Basic Skills in G/C.	Municipal wide	X	X	X	X	16,020.00						X		GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Student Peer Counseling Training.	Municipal wide	X	X	X	X	16,020.00						X		GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize workshop for Community-Based Opinion Leaders in	Municipal wide	X	X	X	X	16,020.00						X		GES	CA, CSO

		Safe School Programme.														
Social Services Delivery	Education, youth & sports and services	Cluster-Based Training of Students on Chatting Career Path.	Municipal wide	X	X	X	X	16,020.00					X		GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Meeting of Basic Heads & SHS Heads on National Festival of Arts & Cultural Activities.	Municipal wide	X	X	X	X	6,815.00					X		GES	SHS/Culture coordinator, Field officers, SISOs, Resource Persons.
Social Services Delivery	Education, youth & sports and services	Organize 65 th (For both Basic & SHS at various intervals) Independence Day Inter-Schools Quiz Competition.	Municipal wide	X				6,815.00					X		GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Workshop on Culture in all disciplines	Agona Swedru	X	X	X	X	6,815.00					X		GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Basic Schools Culture Festival on Circuit Basis.	Municipal wide	X	X	X	X	6,815.00					X		GES	All basic schools
Social Services Delivery	Education, youth & sports and services	Capacity Building for Directorate Staff, Headteachers, Teachers,	Agona Swedru	X	X	X	X	31,000.00					X		GES	All Head teachers, Teachers, SMCs, PTA

		SMCs & PTAs Basic Schools.														
Social Services Delivery	Education, youth & sports and services	Processing & submission of documents of Newly Trained & Newly Recruited Teachers.	Agona Swedru	X	X	X	X	31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Training on GALOP for five (5) selected schools.	Selected schools	X	X	X	X	31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize INSET for Newly Trained Teachers & Newly Recruited Teachers.	Agona Swedru	X	X	X	X	31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Teachers Continuous Professional Development (TCPD) for all basic schools.	Municipal wide	X	X	X	X	31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize a Day Workshop on Phonics for KG Teachers	Municipal wide	X	X	X	X	1,166.00					X		GES	All KG teachers
Social Services Delivery	Education, youth & sports and services	Monitoring the Outcome of the Phonic Workshop in all the Early Grade Schools in the Municipality.	Municipal wide	X	X	X	X	1,000.00					X		GES	Early childhood coordinator, SISOs, field officers

Social Services Delivery	Education, youth & sports and services	Refresher Workshop on New Curriculum for the Early Grade Teachers/Facilitators.	Municipal wide	X	X	X	X	4,000.00						X		GES	Early childhood coordinator, SISOs, field officers	
Social Services Delivery	Education, youth & sports and services	Organize Cluster-Based Phonic Competition.	Municipal wide	X	X	X	X	3,000.00						X		GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons	
Social Services Delivery	Education, youth & sports and services	Monitoring & Evaluating Curriculum & Instruction of Teachers in all Early Grade Schools.	Municipal wide	X	X	X	X	2,000.00						X		GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons	
Social Services Delivery	Education, youth & sports and services	Organize KG Week Celebration at all the KG Schools in the Municipality.	Municipal wide	X	X	X	X	5,000.00						X		GES	All basic schools	
Social Services Delivery	Education, youth & sports and services	Organize Reading Competition for KG pupils within the Municipality.	Municipal wide	X	X	X	X	5,000.00						10,000.00	X		GES	All basic schools
Social Services Delivery	Education, youth & sports and services	Organize One-Day Capacity Building Workshop for Headteachers, School-Based SHEP Coordinators & SOSOs on their roles &	Municipal wide	X	X	X	X	3,000.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs	

		responsibilities.															
Social Services Delivery	Education, youth & sports and services	Organize a Day General Screening of New Entrants into basic schools within the Municipality in order to identify learners with disabilities for referral.	Municipal wide	X	X	X	X	2,500.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, youth & sports and services	Organize a Two-Day Workshop on Focusing Resources on Effective School Health (FRESH) approach and good hygiene promotion practices for: Headteachers, School-Based Health Coordinators & SISOs	Municipal wide	X	X	X	X	5,000.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, youth & sports and services	Formation and Reactivation of School Health Committees; One-Day Workshop with representatives of School Health Clubs at Circuit Centres.	Municipal wide	X	X	X	X	2,500.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs

Social Services Delivery	Education, youth & sports and services	One-Day Workshop on Grooming for two (2) representatives from each school (Bs2 & BS6) in the Municipality.	Municipal wide	X	X	X	X	7,000							X		GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, youth & sports and services	Visitation & Coordination of Meetings with all Mathematics & Science Teachers to develop Acquaintance , Orientation on Basic Pedagogical Skills.	Municipal wide	X	X	X	X	20,000.00							X		GES	Mathematics & Science Coordinator, Field Officers, SISOs, Heads & Mathematics /Science Teachers
Social Services Delivery	Education, youth & sports and services	Interaction With BECE Candidates	Municipal wide	X	X			1,950.00							X		GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, youth & sports and services	Monitor Attendance of Teachers And Pupils	Municipal wide	X	X	X	X	3,000.00							X		GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, youth & sports and services	Monitor the End of Term Assessment	Municipal wide	X	X	X	X	3,000.00							X		GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, youth & sports and services	Organize quiz competitions within the Municipality	Municipal wide	X					4,000.00						X		CNC	NCCE, GES
Social Services Delivery	Education, youth & sports and services	GAVA Outreach Programme for Visual	Municipal wide		X				10,000.00						X		CNC	GES, GAVA

		Arts Students in the Municipality															
Social Services Delivery	Education, youth & sports and services	Organize vacation camp for students in the Municipality	Municipal wide			X			4,00 0.00				X		CNC	GES, NCCE, GAVA, AWMA	
Social Services Delivery	Education, youth & sports and services	Rehabilitation of Islamic school	Zongo electoral area	X	X	X	X			20,000. 00			X		Wks.	GES	
Social Services Delivery	Education, youth & sports and services	Supply of School Desk/Furniture to Roman Catholic, ADA, Presby School, Yarewa Zongo Holy Quran/Islamic, Tijaniyya school, Methodist Anglican, Presby Schools , Kwaman Schools and Islamic School	Nkum, Agona Swedru, Abodom Kokoadu Kwaman	X	X	X	X				405,0 00.00		X		Wks.	GES/Procurement	
Social Services Delivery	Education, youth & sports and services	Construction of 5No. 2-unit Classroom Blocks	Samuel, Nyamendam , Amponsah, James Nkwanta, Kwaman	X	X	X	X			2,000,0 00.00			x		WD	GES	
Social Services Delivery	Education, youth & sports and services	Construction of 2No. 3-Unit classroom Blocks	Nkum Presby, Kwaman Meth,	X	X	X	X			500,000 .00			X		Wks.	Edu	
Social Services Delivery	Education, youth & sports and services	Construction of 4No 6-Unit classroom blk	Odom ADA, Kwaman Presby,	X									3,500 ,000. 00	X		Wks.	Edu

			Lower Bobikuma AMA, Otapirow AMA School, Zongo Odumase													
Social Services Delivery	Education, youth & sports and services	Construction of ICT Centre at Urban 'B', Bebianeha SDA and ADC schools	Agona Swedru	X	X	X	X			900,000 .00				X		Wks. Edu.
Social Services Delivery	Education, youth & sports and services	Completion of Presby Sch.	Agona Swedru	X									1,500 ,000. 00		X	Wks. Edu.
Social Services Delivery	Education, youth & sports and services	Construction of 2No Teachers flats	Ahamadonk o, Abiegyakrom,	X									800,0 00.00	X		Wks. Edu
Social Services Delivery	Education, youth & sports and services	Supply of Teachers Tables and Chairs	Municipal Wide	X	X	X	X			100,000				X		Works GES, CA
Social Services Delivery	Education, youth & sports and services	Renovation of Methodist school	Assisim/ Aburnye	X	X	X	X			20,000. 00				X		Wks. Edu
Social Services Delivery	Education, youth & sports and services	Construction of 3No Libraries	Dweneho, AME Zion School, Oteprow AMA	X	X	X	X			750,000 .00				X		Wks. Edu, Assembly members, traditional authorities
Social Services Delivery	Public Health Services and management	upgrading of health centres to model health center	Otabilkrom health centre,	X						60,000				X		MHD GHS, AWMA
Social Services Delivery	Public Health Services and management	Purchase and distribution of motorbikes	Mansokwa, Abodom	X	X					10,0 00				X		MHD GHS, CA
Social Services Delivery	Public Health Services and management	Conduct HIV/AIDS know your status campaign	Swderu, Nyakrom, Abodom, Nkum, Bobikuma				X			3,00 0	2,000			X		MHD Mun. Assembly

Social Services Delivery	Public Health Services and management	Procure basic essential equipment for seven (7) health facilities	Otabilkrom health centre, Nyakrom health centre, Abodom health centre, Nkum health centre, Bobikuma health centre, Nana Khadija CHPS Compound, Nyamendam CHPS compound	X	X	X	X		30,00	25,000				X		MHD	GHS, CA
Social Services Delivery	Public Health Services and management	Purchase of vehicles to health centers	Nyarkrom, Abodom			X	X		200,000					X		MHD	GHS
Social Services Delivery	Public Health Services and management	Upgrading of health centre to polyclinic	Nyarkrom, Abodom	X						200,000				X		MHD	GHS, AWMA
Social Services Delivery	Public Health Services and management	Organize twelve DHMT meeting	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Meeting on Data Validation	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Financial supervision and monitoring to all facilities	Municipal wide	X	X	X	X			16000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Functional PHEMC meetings	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Organise TB quarterly review meeting	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Organise Malaria quarterly	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly

		review meeting															
Social Services Delivery	Public Health Services and management	Organise HIV quarterly review meeting	Swedru (MHD)	X	X	X	X			6000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Integrated monitoring and Supervision	Municipal wide	X	X	X	X			16000					X	MHD	Mun. Assembly
Social Services Delivery	Public Health Services and management	Creation of Dumping Site	Lower Bobikuma	X						15,000.00					X	Wks.	Water & sanitation
Social Services Delivery	Public Health Services and management	Construction of 4No CHPS Compound	Ayensukumawa, Bawara, Lower Bobikuma, Desuenim/Owane, Egyabusua	X	X	X/	X			1,750,000.00					X	Wks.	Health
Social Services Delivery	Public Health Services and management	Supply of Tables and Chairs to Swedru Child Welfare Clinic	Bebianeha	X						50,000.00					X	Works	Procurement Unit, MHD, DSWCD
Social Services Delivery	Public Health Services and management	Construction of 4No Nurses Quarters	Kokoado, Ah amadonko, Nsuansa, Wawase, Kukurantumi	X	X	X	X			900,500.00					X	Wks	GHS
Social Services Delivery	Public Health Services and management	Renovation and refurbishing of health facilities	Bobikuma, Abodom, Nsuansah	X	X	X	X			20,00	50,000				X	WD	MHD, CA
Social Services Delivery	Public Health Services and management	Construction of 4No maternity Block	Abidjakrom, Abodom, Ah amadonko, Nsuansa	X	X					0	60,000				X	WD	MHD, CA
Social Services Delivery	Social Welfare and community development	Sensitization of the public on child related cases. (child labour, child marriage,	Nkum Bobikuma Agona Swedru, nyakrom. All cocoa		X					35,000.00					X	DSW	Traditional Authorities, Religious Groups, NGOs,

		child abuse cases, child trafficking, child maintenance and child custody	growing communities													Media, NCCE, CSOs
Social Services Delivery	Social Welfare and community development	Monitoring and evaluation of the disbursement of 3DDACF to PWDs	Municipal Wide	X	X	X	X	2,000.00							X	CA DSW
Social Services Delivery	Social Welfare and community development	Identify and supervise the activities of all early childhood development centres, residential homes for children and foster homes for children	Agona Swedru	X				25,000.00							X	DSW NCCE, Traditional Authorities, Religious Groups, NGOs Media
Social Services Delivery	Social Welfare and community development	Organize capacity building programmes for caregivers	Agona Swedru				X	25,000.00							X	DSW NGOs Residential Home for Children Foster Parents
Social Services Delivery	Social Welfare and community development	Collect and update data on gender, children, aged, youth, PWDs and vulnerable groups	Bobikuma Nkum Kukurantumi Nyakrom Ahamadonko Nsuasa			X		30,000.00							X	DSW AWMA, GDO NYA, GFPD
Social Services Delivery	Social Welfare and community development	Implement LEAP Policy	Municipal wide	X	X	X	X		80,000.00						X	DSW CA, Finance,
Social Services Delivery	Social Welfare and community development	Organize sensitization Program on School Based	Municipal wide	X	X	X	X		20,000.00						X	Gender Officer GES

		Gender Violence															
Social Services Delivery	Social Welfare and community development	Organize Community engagement on teenage pregnancy for women and teenage girls	Abodom Nkum Kwaman Ahomadonko Edukrom		X	X		/		10,000.00				X		Gender Officer	Social Welfare
Social Services Delivery	Social Welfare and community development	Organize Community engagement on teenage pregnancy for men and teenage boys	Abodom Nkum Kwaman Ahomadonko Edukrom		X	X		/		10,000				X		Gender Officer	Social Welfare
Social Services Delivery	Social Welfare and community development	Organize sensitization program on Domestic Violence	selected churches and mosque	X		X				10,000.00				X		Gender Desk Officer	DOVVSU
Social Services Delivery	Social Welfare and community development	Organize Breast Cancer Screening for Staff of Agona West Municipal Assembly	Assembly staff				X			5,000				X		GDO	GHS
Social Services Delivery	Social Welfare and community development	International Women's Day Celebration	Selected Women	X						8,000.00				X		GDO	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 10 communal containers	Nkubem/Ota prov			X			30,000.00	45,000.00			600,000.00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 50 pieces of 240 litres Dust bins	Municipal Wide			X				80,000.00			40,000.00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Daily sweeping of open spaces, markets and principal streets	Municipal Wide	X	X	X	X			240,000.00			10,000.00		X	EHSU	
Social Services Delivery	Environmental Health and	Sanitation Improvement	Municipal Wide	X	X	X	X			400,000.00				X		EHSU	CA

	sanitation Services	Package (At Source)															
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X			400,000 .00	50,00 0.00				X	EHSU	CA
Social Services Delivery	Environmental Health and sanitation Services	Procure of Tricycle for refuse collection	Municipal Wide			X			15,0 00.0 0	30,000. 00				X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Clearing of dumping site	Municipal Wide	X	X	X	X			480,000 .00			120,0 00.00		X	EHSU	Waste Landfill company
Social Services Delivery	Environmental Health and sanitation Services	Weekly clean-up exercise	Municipal Wide	X	X	X	X		50,0 00.0 0					X	EHSU		
Social Services Delivery	Environmental Health and sanitation Services	Purchase of sanitation tools	Municipal Wide			X			40,0 00.0 0	100,000 .00			10,00 0.00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Construct at least 10 public and institutional urinals/latrines	Municipal Wide	X	X	X	X			160,00 0.00				X		EHSU	Works Department
Social Services Delivery	Environmental Health and sanitation Services	Drainage Cleansing	Municipal Wide	X	X	X	X			30,000. 00				X	EHSU	Private Waste Management Companies	
Social Services Delivery	Environmental Health and sanitation Services	Ensure the construction of latrines by store owners	Municipal Wide	X	X	X	X			100,00 0.00			10,0 00.0 0		X	EHSU	Works Department, Physical Planning
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the construction of Household Latrines in all Communities	Municipal Wide	X	X	X	X			80,000. 00			10,0 00.0 0		X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members, Others

Social Services Delivery	Environmental Health and sanitation Services	Education on basic hygiene and sanitation practices in communities	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Facilitate Community-Led Total Sanitation to get 30 communities Open Defaecation Free (ODF)	Municipal Wide	X	X	X	X			30,000.00			10,000.00	X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members
Social Services Delivery	Environmental Health and sanitation Services	Educational Programme to improve hygiene and sanitation at schools.	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	GES, GHS Others
Social Services Delivery	Environmental Health and sanitation Services	Hospitality industry inspection	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Education on Covid-19 safety and preventive protocols	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	GHS, NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Educational programme on environmental sanitation management in communities.	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Education on effects on Open defaecation in water bodies	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Inspection of supermarkets and drug stores	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	FDA
Social Services Delivery	Environmental Health and	Inspection of food products	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	FDA

	sanitation Services	from the market to ensure the wholesomeness of the products														
Social Services Delivery	Environmental Health and sanitation Services	Education on the effects of illegal mining in water bodies	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Ensure Hygienic slaughtering of food animals	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	Vert. Service Butchers
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the provision of safe and wholesome water for domestic 1 use	Municipal Wide	X	X	X	X			60,000.00			10,00 0.00	X	EHSU	GWC, Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the screening of food and drink sellers certification process	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	FDA,GHS , Private Laboratory Services
Social Services Delivery	Environmental Health and sanitation Services	Domiciliary inspection to call abatement of nuisances	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	Judicial Service, Ghana Police
Social Services Delivery	Environmental Health and sanitation Services	Fumigation/ Disinfection of premises against micro and micro-organisms	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Private Waste Management and disinfection companies
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of eating and drinking premises	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	

Social Services Delivery	Environmental Health and sanitation Services	Procure of Noise detection gadgets to control noise pollution.	Municipal Wide	X						20,000.00			10,000.00	X		EHSU	PU, AWMA
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of market sanitation	Municipal Wide	X	X	X	X			5,000.00					X	EHSU	Market Leaders
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Disinfectants, Insecticides, and Repellants	Municipal Wide	X	X	X	X			30,000.00			10,000.00	X	EHSU	PU, Central Administration, Finance Dept.	
Social Services Delivery	Environmental Health and sanitation Services	Prosecution of sanitary offenders	Municipal Wide	X	X	X	X			5,000.00					X	EHSU	Judicial Service
Social Services Delivery	Environmental Health and sanitation Services	Sanitary burial of infectious bodies	Municipal Wide	X	X	X	X			5,000.00					X	EHSU	GHS, GPS, IDCS
Social Services Delivery	Environmental Health and sanitation Services	Fencing of Environmental Health and Sanitation Office	Municipal Wide	X						100,000.00			30,000.00	X		EHSU	Mu. Engineer, Spatial Planning Unit
Social Services Delivery	Environmental Health and sanitation Services	Procurement of Personal Protective Equipment (PPEs)	Municipal Wide	X			X			50,000.00					X	EHSU	PU, Central Administration, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Enforcement of sanitation bye laws	Municipal Wide	X	X	X	X			15,000.00			5,000.00	X		EHSU	Judicial Service, Traditional Authorities
Social Services Delivery	Environmental Health and sanitation Services	Disinfection and disinfection	Municipal Wide	X	X	X	X			5,000.00					X	EHSU	AWMA
Infrastructure Development and Management	Physical and Spatial planning	Preparation of base maps & Planning	Agona Nyakrom (Sector 1,		X		X			15,000					X	Physical planning	AWMA, Land Sector

		Schemes	2, 3,)						9,00 0		25,00 0		15,00 0			departm ent	Agencies & Traditiona l Authoritie s
Infrastructure Development and Management	Physical and Spatial planning	Preparation Spatial Development Framework	Municipal wide		X	X	X		9,00 0	15,000	20,00 0	15,000	30,00 0	X		Physical planning department	A.W.M.A , RPCU, LUSPA & Traditiona l Authoritie s
Infrastructure Development and Management	Physical and Spatial planning	Street Naming & Property Addressing	Municipal wide	X	X	X	X		8,00 0		11,00 0	8,000	12,00 0	X		Physical planning department	CA
Infrastructure Development and Management	Physical and Spatial planning	Upgrade address maps and revise existing local plans into approved local plans	Municipal wide	X	X	X	X		12,0 00.0 0					X		Physical Planning Deparm ent	CA, GIZ
Infrastructure Development and Management	Public Works, ural housing and water management	Construction of 3No Mechanized boreholes at Aburnye, Nana Botwe Estate and Oteprow	Assisim/ Aburnye, Nkubem, Oteprow	X	X	X	X				75,00 0.00			X		Wks.	GWCL
Infrastructure Development and Management	Public Works, rural housing and water management	Construction of 11No boreholes	Wawase, Yeyebiayah we, Afumkwa, Ahamadonko, Anhweam, Oponko, Adjeikwaa, Akuaku, Adwendaho, Gyamanfo, Yawnkum, Oboomu	X	X	X	X				275,0 00.00			x		Wks.	GWCL

Infrastructure Development and Management	Public Works, rural housing and water management	Rehabilitation of market sheds	Agona Swedru	X	X	X	X		50,000.00	50,000.00				X	Wks.	Market/Adm.
Infrastructure Development and Management	Public Works, rural housing and water management	Maintenance of Street lights,	Municipal wide	X	X	X	X			35,000.00				X	Wks.	ECG
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of streetlight	Dweneho (Oguakyir-GasAse), Adasamase, (Baptist-Kojo Armah), Yaabem North, Desuenim, Yaabem South, Nkubase, Holy Quran / Islamic Tijaniyya Sch., Mantsemank ebi/ Nsawam/Kw adabi/Low-cost/ Solid foundation, Oteprow, Nsusososo, Woraba	X	X	X	X			500,000.00				X	Wks	ECG,
Infrastructure Development and Management	Public Works, rural housing and water management	Construction of 1No. ICT Centre at Presby School new site	Presby sch. new site.	X						300,000.00				X	Wks.	Edu
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of Electricity	Edukrom Okyeame-Mensah Nkrandor Kobrehoase Kwesidomkor	X	X	X	X	1,500,00.00					400,00.00	X	Works	ECG

			Odanyinyan a Yawkwaa Apam Papa brew Dadzie, Apaa, Nana Odomase, Salvation School, Exodus School, Oteipirow, Nyakrom (Abrokromg- Ave Maria), Botwe Estate, Wawase, Nyamendam												
Infrastructure Development and Management	Public Works, rural housing and water management	Construction Zonal council office	Swedru	X					300, 000. 00				X		Wks. Governan ce/Admin.
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of pipe borne water	Anansekrom , Ba-anko Abesim Zongo new site Otehabamu Odumpetuas e new site Ohen bronmu Snikynmu, Zongo Adasemase, Kukurantum i-Nkodum, Asarekrom Newtown, Jakorkwa New site SDA	X	X	X	X	7,000,0 00.00		20,000. 00			X	Works	GWCL
Infrastructure Development and Management	Public Works, rural housing and water management	Rehabilitatio n of ICT Centre	Kwaman	X						55,000. 00			X	Wks. Edu	

Infrastructure Development and Management	Public Works, rural housing and water management	Construction of toilet and urinal for market	Lower Bobikuma	X					35,000.00					X	Wks.	Environ.	
Infrastructure Development and Management	Public Works, rural housing and water management	Completion of community center	Lower Bobikuma, Kukurantum i, Abigyakrom, Nkodom	X	X									300,000.00	X	Wks.	Adm.
Infrastructure Development and Management	Public Works, rural housing and water management	Renovation of Community Market	Ankyease	X	X	X	X	50,000.00	80,000.00					X	Wks.	Adm.	
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of water	Awoyom Big estate/ Shalom estate/Awɔyom/Kaidabi, Woraba, Bebianeħa, Amponsah	X	X	X				100,000.00				X	Works	GWCL	
Infrastructure Development and Management	Public Works, rural housing and water management	Provision of Street light	Oteprow	X	X	X	X			10,000.00				X	Wks.	ECG	
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of electricity poles	Woraba, Abrunye	X	X	X	X			15,000.00				X	Wks	ECG	
Infrastructure Development and Management	Public Works, rural housing and water management	Construction of 1No Police Station	Nkum	X	X	X	X	200,000					X		Works	Central Administration, GPS,	
Infrastructure Development and Management	Public Works, rural housing and water management	Extension of electricity and provision of solar energy to 2 health facilities	Kwaman and Nana Khadijah CHPS compounds	X	X	X				70,000				X	WD	MHD, CA	
Infrastructure Development and Management	Public Works, rural housing and water management	Renovation and refurbishing of Director's Bungalow	Agona Swedru			X				60,000				X	WD	MHD, CA	

Infrastructure Development and Management	Public Works, rural housing and water management	Provision of Polytanks/boreholes to CHPS compound	Nyamendam, Nsuaem, Mansokwa,	X	X	X	X			30,000			X		WD	MHD, CA
Infrastructure Development and Management	Public Works, rural housing and water management	Completion of Agona Nyakrom Police Station	Nyakrom	X	X	X	X			465,043.42			X		WD	CA, GPS, Traditional Authorities, Assembly Members
Infrastructure Development and Management	Public Works, rural housing and water management	Construction of 2-Storey 60No. Lockable stores with fire post, police post, creche, sick bay, and pavement of the forecourt of the stores connected to electricity and water at Mandela in Agona Swedru	Agona Swedru	X	X	X	X					4,388, 147.08	X		WD	MLGRD, RCC, URD, PPD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Bitumen surfacing of 1km Yaabem area roads with 0.6m and 0.9m diameter U drains at both sides, 1.2 m diameter Pipe culverts, concrete kerb and road line marking in Agona Swedru	Agona Swedru	X	X	X	X				3,698, 768.21	X		URD	MLGRD, RCC, PPD, Assembly Members, Traditional Authorities	

Infrastructure Development and Management	Roads and Transport Services	Bitumen surfacing of Greenland Street in Agona Swedru Phase I (0.00-0.70KM)	Agona Swedru	X	X	X	X					2,284,693.65		X	URD	MLGRD, RCC, PPD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Bitumen surfacing of Greenland Street in Agona Swedru Phase II (0.70-0.140KM)	Agona Swedru	X	X	X	X					2,257,557.02		X	URD	MLGRD, RCC, PPD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Bitumen surfacing of Falcoln Street & Eduful Street	Agona Swedru	X	X	X	X					1,157,206.37		X	URD	MLGRD, RCC, PPD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Grading of roads (106km)	Municipal wide	X	X	X						1,020,000.00		X	URD	CA, PPD, WD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Construction of 7No.1.2 dia.pipe culverts at	Abodom (Post Manka, Adanse), Ahamadonk o-Kesiwa, Mangoase-Apostolic church – Eguaberso Estate(1km), Mahodwe (public toilet	X	X	X						630,000.00		X	URD	CA, PPD, WD, Assembly Members, Traditional Authorities

			area), Mandela Junction, California park, cottage and pentecost church (Nsusososo)													
Infrastructure Development and Management	Roads and Transport Services	Construction of drains (10.8km)	Agona Swedru, Abodom,	X	X	X			40,000, 00.00	655,0 00.00	14,500 ,000.0 0		X		URD	CA, PPD, WD, Assembly Members, Traditiona l Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Construction of speed humps	Selected locations	X	X	X			100,00 0.00		900,0 00.00		X		URD	CA, PPD, WD, Assembly Members, Traditiona l Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Completion of Otsenkorang junction – Cadbury road (Cocoa road)	Otsenkorang	X	X	X			60,000. 00				X		URD	CA, PPD, WD, Assembly Members, Traditiona l Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Construction of inner roads (36.7km)	Municipal wide	X	X	X			24,000, 000.00				X		URD	CA, PPD, WD, Assembly Members, Traditiona l Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Rehabilitatio n of Main transformer – In some ways road (0.5km) at Mahodwe	Agona Swedru	X	X	X					1,800, 000.00		X		URD	CA, PPD, WD, Assembly Members, Traditiona l

																Authoritie s	
Infrastructure Development and Management	Roads and Transport Services	Minor repairs of broken drains and edge beams in the municipality	Municipal wide	X	X	X		100,00 0.00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Desilting of drains and culverts	Municipal wide	X	X	X	X	150,00 0.00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Grasscutting at the shoulder of the roadside in the municipality	Municipal wide	X	X	X	X		100, 00.0 0					X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Minor repairs of crash barriers	Municipal wide	X	X	X	X	50,000. 00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Sweeping of walkways at the CBD in Swedru	Agona Swedru	X	X	X	X		300, 000. 00					X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Construction of road signs	Agona Swedru	X	X	X	X			200,000 .00				X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s

																Authoritie s	
Infrastructure Development and Management	Roads and Transport Services	Repairs of traffic lights in Swedru	Agona Swedru	X	X	X		200,00 0.00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Pothole patching of roads in the municipality.	Municipal wide	X	X	X	X	500,00 0.00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Repair of metal bridge in Swedru.	Agona Swedru	X	X	X	X	1,000,0 00.00						X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Road line marking of existing roads in Swedru.	Agona Swedru	X	X	X	X						400,0 00.00	X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Economic Development	Trade, Tourism and Industrial Development	Skill Training in Carpentry, Auto mechanic, Hairdressing, sewing, aluminium works, driving	Nkubem/Oteprow, Dweneho,	X	X	X	X		10,0 00.0 0	25,000. 00				X		CA	BAC, NBSSI, NYA
Economic Development	Trade, Tourism and Industrial Development	Sensitize public on the availability of the BRC and BAC and	Municipal wide	X	X	X	X		9,00 0.00					X		CA	EPA, Fire Service, BAC, Cooperati

		their functions													ves, NBSSI	
Economic Development	Trade, Tourism and Industrial Development	Organize quarterly meetings with the private sector	Agona Swedru	X	X	X	X		12,000.00				X		CA	BAC, HR
Economic Development	Trade, Tourism and Industrial Development	Revive and support 2 sport teams	Municipal wide	X	X	X	X						35,000.00	X	CA	Assembly Members, Youth and Sports Ministry , Traditional Authoritie s, Sport Teams
Economic Development	Trade, Tourism and Industrial Development	Initiate youth football league	Municipal wide	X	X	X	X		12,000.00				X		CA	CNC, Youth and Sports Ministry, Assembly Members, Traditional Authoritie s
Economic Development	Trade, Tourism and Industrial Development	Organize quarterly mini trade fairs to promote locally produced items	Municipal wide	X	X	X	X	25,000.00					X		CA	BAC, Cooperatives, BRC, FBOs, Private Sector, CNC
Economic Development	Trade, Tourism and Industrial Development	Engage PPP to develop a modern market infrastructure.	Agona Swedru	X	X	X	X		3,000.00				X		CA	Private Sector
Economic Development	Trade, Tourism and Industrial Development	Develop affirmative action manual on inclusive jobs for PWDs	Municipal wide	X	X	X	X		8,000.00				X		CA	DSW, PWDs

Economic Development	Trade, Tourism and Industrial Development	Assist garages association to acquire needed machinery	Municipal wide	X	X	X	X			120,000 .00				X		CA	Cooperatives
Economic Development	Trade, Tourism and Industrial Development	Engage garage association to relocate to the Artisan Village	Agona Swedru	X	X	X	X		3,80 0.00					X		CA	Cooperatives, Garage Association
Economic Development	Trade, Tourism and Industrial Development	Support 3 1D1F initiatives	Otabilkrom, Otsenkorang , Bobikuma	X	X	X	X	10,000. 00						X		CA	1D1F Secretariat , Ministry of Trade and Industry, Agric
Economic Development	Trade, Tourism and Industrial Development	Support farmer groups acquire needed machinery e.g. tractor for hiring	Municipal wide	X	X	X	X						20,00 0.00	X		CA	FBOs, Agric Dept
Economic Development	Trade, Tourism and Industrial Development	Sensitization and awareness creation on land registration	Municipal wide	X	X	X	X		5,00 0.00					X		CA	Landowners, Traditional Authorities, Physical Planning Department
Economic Development	Trade, Tourism and Industrial Development	Acquire acres of land for Land banking for Economic and Infrastructure development	Municipal wide	X	X	X	X	50,000. 00						X		CA	Landowners, Traditional Authorities, Physical Planning Department

Economic Development	Trade, Tourism and Industrial Development	Identification of potential tourism attractions	Municipal wide	X	X	X	X	25,000.00						X	CA	Ministry of tourism, Ghana Tourism Board, Assembly Members, Traditional Authorities
Economic Development	Trade, Tourism and Industrial Development	Education and sensitisation creation on all potential tourism sites for communities	Municipal wide	X	X	X	X	12,000.00						X	CA	Ministry of tourism, Ghana Tourism Board, Assembly Members, Traditional Authorities
Economic Development	Trade, Tourism and Industrial Development	Sensitize 10 farmer groups on sources and accessibility of funds	Municipal wide	X	X	X	X		8,00 0.00					X	CA	FBOs, Agric Dept.
Economic Development	Trade, Tourism and Industrial Development	Training of 3 groups on financial management	Municipal wide	X	X	X	X	12,000.00						X	CA	Banks, Cooperatives, BAC, BRC, Credit Unions, Finance
Economic Development	Trade, Tourism and Industrial Development	Provide 50 youth with skills training in entrepreneurship	Municipal wide	X	X	X	X	16,000.00						X	CA	BAC, BRC, NBSSI, NYA
Economic Development	Trade, Tourism and Industrial Development	Support 50 youth with start-up capital	Municipal wide	X	X	X	X		30,0 00.0 0					X	CA	Banks, Cooperatives, BAC and BRC,

															Credit Unions	
Economic Development	Trade, Tourism and Industrial Development	Promote COVET /TVET training for youth.	Municipal wide	X	X	X	X						20,00 0.00	X	CA	BAC, BRC, NYA, GES
Economic Development	Trade, Tourism and Industrial Development	Provide an ICT centre for training youth in computer and mobile app development	Agona Swedru	X	X	X	X	40,000.00						X	CA	Ministry of communication and Technology, NYA,
Economic Development	Trade, Tourism and Industrial Development	Organize dance, drama, culture, and poetry programmes in basic schools	Municipal wide	X						6,000.00				X	CNC	GES, NCCE
Economic Development	Trade, Tourism and Industrial Development	Organize carols festivals and masquerades	Agona Swedru				X			5,000.00				X	CNC	LCC, ISO, AWMA, Traditional Authorities
Economic Development	Agricultural Services and Management	Conduct Monthly Market Readings on selected items	Agona Swedru	X	X	X	X		10,000.00					X	Statistics Department	Agric Department
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals	Municipal Wide	X	X	X	X	10,000.00						X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Reduce the suffering of farm animals through timely veterinary interventions (Clinical, Surgical and	Municipal Wide	X	X	X	X	5,000.00						X	Agric	Central Administration

		field treatment of livestocks & others															
Economic Development	Agricultural Services and Management	Organize the campaign for prophylactic treatment of livestock diseases	Municipal Wide	X	X	X	X	15,000.00						X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Increase the procurement of necessary materials and logistics required for VSD	Municipal Wide	X	X	X	X	10,000.00		6,000.00					X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize the attendance for meetings of mid-year, annual and planning sessions	Agona Swedru	X	X	X	X		10,000.00						X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize training of farmers on fall armyworm control measures	Municipal Wide	X	X	X	X		803.00							Agric	Central Administration
Economic Development	Agricultural Services and Management	Procurement of pesticides for the control of fall armyworm	Municipal Wide	X	X	X	X		1,000.00						X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize training for farmers on the handling and use of pesticides/agro chemicals	Municipal Wide	X	X	X	X		663.00					698.39	X	Agric	Farmers
Economic Development	Agricultural Services and Management	Train PERD beneficiaries on good agricultural practices	Municipal Wide	X	X	X								1,500.00	X	Agric	MAOs

Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals by December, 2022	Municipal wide	X	X	X	X		1,20 0.00						X	Agric	Veterinary	
Economic Development	Agricultural Services and Management	Promote surveillance and management of plant diseases and pests through organizing plant clinic sessions	Municipal wide	X	X	X	X		1,68 0						X	Agric		
Economic Development	Agricultural Services and Management	Support the running of District Centre for Agriculture, Commerce and Technology (DCACT) activities by December, 2022	Agona Swedru	X	X	X									700.0 0	X	Agric	MAOs
Economic Development	Agricultural Services and Management	Home and Farm visits by 14 AEAs	Municipal Wide	X	X	X	X								15,12 0	X	Agric	AEAs
Economic Development	Agricultural Services and Management	Monitoring and Supervision by 5 MAOs	Municipal Wide	X	X	X	X								15,96 0	X	Agric	MAO
Economic Development	Agricultural Services and Management	Plantain sucker multiplication in four (4) communities	Selected communities		X										1,500 .00	X	Agric	AEAs
Economic Development	Agricultural Services and Management	Capacity building for MIS	Agona Swedru		X										1,000 .00	X	Agric	Resource Person
Economic Development	Agricultural Services and Management	Organize training for agro chemical	Municipal Wide	X	X	X	X								3,000 .00	X	Agric	Environmental

		dealers on the safe handling and storage of agric. inputs													Protection Agency	
Economic Development	Agricultural Services and Management	Conduct management of crops and disease situations through surveillance, identification and integrated control strategies	Municipal Wide	X	X	X	X		4,00 00.0 0					X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize training for farmers on the use of PPE.	Nkum Abodom Nyakrom	X	X	X	X		3,00 00.00					X	Agric	Environmental Protection Agency, Central Administration
Economic Development	Agricultural Services and Management	Organize capacity building for staff	Agona Swedru	X	X	X	X	3,000.0 0						X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Purchase of 2 desktop computers and 1 printers to furnish MAOs office	Agona Swedru	X	X	X	X	5,000.0 0		5,000.0 0				X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Furnish MDA office with Set of furniture and curtains	Agona Swedru	X	X	X	X			25,000. 00				X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Support MAOs & AEAs with accommodation problems	Municipal Wide	X	X	X	X				150,0 00.00			X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct maintenance and servicing	Agona Swedru	X	X	X	X		5,00 0.00					X	Agric	Central Administration

		of official vehicle and 13 motorbikes															
Economic Development	Agricultural Services and Management	Purchase sheep and goats to support farmers on credit in-kind scheme	Municipal Wide	X	X	X	X						10,00 0.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize Technical Review Meetings	Agona Swedru	X	X	X	X						3,000 .00		X	Agric	CA, Farmers
Economic Development	Agricultural Services and Management	Organize monitoring and supervision by MMDCD, MMDCE & MDA	Municipal wide	X									500.0 0		X	Agric	MMDCD, MMDCE, MDA
Economic Development	Agricultural Services and Management	Organize Multi-Round Annual Crops & Livestock Survey	Municipal wide	X								4,20 0.00			X	Agric	MIS, MDA
Economic Development	Agricultural Services and Management	Organize vaccination campaign for small ruminants, poultry and pets on P.P.R. rabies and Newcastle diseases	Municipal wide	X								2,51 2.00			X	Agric	Veterinary
Economic Development	Agricultural Services and Management	Train technical staff on FBO formation and sustainability	Agona Swedru		X								1,000 .00	X		Agric	
Economic Development	Agricultural Services and Management	Improve the production of pasture and fodder for small ruminant	Agona Nyakrom Oteiprow Nkranfu	X	X	X	X					2,83 4		X		Agric	Central Administration

		farmers through demonstration															
Economic Development	Agricultural Services and Management	Conduct training for FBOs on irrigation methods	Abodom Ostenkorang Nyakrom Nkum Kwaman	X	X	X	X			1,425.00				X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize field tour for livestock farmers to livestock study tour Centre (UCC farm)	Municipal Wide	X	X	X	X						5,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve in-service training on livestock for Technical staff in biosecurity in poultry production	Municipal Wide	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve the demonstration on silage preparation to livestock farmers	Abodom Kwaman Oteiprow Samuel	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve the organization of Technical and Management Review Meeting	Agona Swedru	X	X	X	X		3,00 0.00					X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct training for FBOs on irrigation methods	Abodom Ostenkorang Nyakrom Nkum Kwaman	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Increase the sustainability of FBOs	Nkum Oteiprow Nyakrom Bobikuma	X	X	X	X						3,000.00	X		Agric	Central Administration

			Abodom														
Economic Development	Agricultural Services and Management	Organize sensitization on PERD, PFJ and RFJ	Municipal Wide	X					1,358				1,500		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize education for farmers on food ingredients selection, food nutrients and their functions in diet	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X						3,000.00	X		Agric	Gender Central Administration
Economic Development	Agricultural Services and Management	Organize education for farmers on keeping personal hygiene practices	Nkum Oteiprow Nyakrom Bobikuma Abodom Otabilkrom	X	X	X	X						3,000.00	X		Agric	Gender Central Administration
Economic Development	Agricultural Services and Management	Conduct Training for farmers on weaning mix preparation for children under 1-5 years of age	Municipal Wide	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Raise coconut and oil palm seedlings for Distribution to farmers under PERD	Municipal Wide	X	X	X	X	20,000.00							X	Agric	Central Administration
Environmental Management	Disaster prevention and Management	Acquisition of Vehicle	Municipal Wide	X	X	X	X	200,000.00							X	NADM O	NADMO Ghana
Environmental Management	Disaster prevention and Management	Acquisition of Office Equipment	Municipal Wide	X	X	X	X	19,000.00							X	NADM O	NADMO Ghana
Environmental Management	Disaster prevention and Management	Public Education on Domestic and Bush Firers	Municipal wide	X				4,000.00							X	NADM O	Awma ECG GNFS

Environmental Management	Disaster prevention and Management	Undertaking of Farming Projects	Municipal wide		X			12,000.00						X		NADM O	Awma MOFA Youth Groups, Community Members, D.V.Gs, C. B.Os
Environmental Management	Disaster prevention and Management	Distilling of Drains and Gutters	Municipal Wide		X			3,000.00						X		NADM O	Awma EH&SD ZOOMLION
Environmental Management	Disaster prevention and Management	Formation of Disaster Prevention Clubs	12 Basic Schools			X		3,200.00						X		NADM O	Awma GES
Environmental Management	Disaster prevention and Management	Public Education on Environmental Cleanliness	10 selected Schools, 8 selected Communities			X		2,100.00						X		NADM O	Eh&sd, Awma, Zoomlion, Local fm station
Environmental Management	Disaster prevention and Management	World Disaster Day Celebration	Municipal wide				X	16,000.00						X		NADM O	Awma, media, EH&SD, MOFA
Environmental Management	Disaster prevention and Management	Public Education on Domestic and Bush Fires	8 selected Communities				X	3,700.00						X		NADM O	Awma, Local fm station
Environmental Management	Natural Resource Conservation and Management	Propagating 300 species of plants and flowers	Agona Swedru	X	X	X	X	3,000	2,000					X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Engage in tree planting in the municipality	Municipal wide		X	X		2,000	1,000					X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Landscaping to beautify the environment	Municipal wide		X	X		20,000	15,000					X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Weeding and clearing the nursery	Agona Swedru	X	X	X	X	3,000	2,000					X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Public Education on Climate	Municipal Wide	X	X	X	X		10,000.00					X		Parks and gardens	CA,NAD MO,P&G, PPD

		Change issues														
Environmental Management	Natural Resource Conservation and Management	Awareness Creation of Public Institutions on Climate Change	Municipal Wide	X	X	X	X		5,00 0.00					X		Parks and gardens CA,NAD MO,P&G, PPD

Table 32: 2023 Annual Action Plan

Programme (PBB)	Sub-Programme (PBB)	Broad Activities	Location	Timeframe (Year e.g. 2023)				Cost						Programme Status		Implementing Institution/Department	
				Q1	Q2	Q3	Q4	GOG	IGF	DACF	DAC F-RFG	UD G	Others	New	Ongoing	Lead	Collab
Management and Administration	General Administration	Implement National School Feeding Programme Policy	Municipality wide	X					16,5 00.0 0							Central Admin	MP, Assembly Members
Management and Administration	General Administration	Establishment of Police Post	Kukurantumi	X	X	X	X							X		CA	Ghana Police Service, Assembly Members, Traditional Authorities,
Management and Administration	General Administration	Provision of Financial Assistance to Needy Students	Municipality Wide	X						33,000					X	Central Admin	MP, GES, Assembly Members
Management and Administration	General Administration	Support to my First Day at School	Municipality Wide			X			16,500						X	Central Admin	GES
Management and Administration	General Administration	Support conduct Mock BECE Exams	Municipality Wide	X					11,000						X	Central Admin	GES

Management and Administration	General Administration	Facilitate implementation of 1D1F policy	Project locations	X	X	X	X			55,000					X	Central Admin	HoDs BRC, BAC, Private investors, assembly members, traditional authorities
Management and Administration	General Administration	Hold all statutory and other meetings of the Assembly	Assembly Offices	X	X	X	X		165,000						X	Central Admin	Ass. Members , HoDs
Management and Administration	General Administration	Organise Town Hall meetings & MCE's engagement with communities	Municipality Wide	X	X	X	X			22,000					X	Central Admin	HoDs, Assembly Members Traditional Leaders Unit Committees
Management and Administration	Finance and Audit	Provide office equipment and other logistics to Depts & Units	Depts & Units	X	X	X	X			55000					X	Central Admin	HR, Finance
Management and Administration	Human Resource Management	Training on Data Analysis for Heads of Departments	Agona Swedru	X	X				3,00 0.00						X	Statistics Department	All Heads of Department
Management and Administration	Human Resource Management	Carrying out monitoring exercise of all the decentralized department of the Assembly	Municipal Assembly	X	X	X	X		7,50 0.00						X	HRD	All decentralized department
Management and Administration	Human Resource Management	Organise training programmes for staff of the assembly	Municipal Assembly	X	X	X	X		10,0 00.0 0	20,000.00	50,00 0.00	280,000.00			X	HRD	HODs
Management and Administration	Human Resource Management	Organize orientation and exit conference	Municipal Assembly			X			5,00 0.00						X	HRD	NSS HODs

		for NSS personnel posted to the Assembly														
Management and Administration	Human Resource Management	Conduct and submit for Personnel Data management and facilitate periodic recruitment of staff	Municipal Assembly		X	X			6,00 0.00					X	HRD	ADMIN
Management and Administration	Human Resource Management	Organize periodic staff durbars and staff meetings	Municipal Assembly		X		X		10,0 00.0 0					X	HRD	All staff
Management and Administration	Human Resource Management	Prepare and update the HRMIS and ESPV of the assembly	Municipal Assembly	X	X	X	X		3,00 0.00					X	HRD	All Staff
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Independence Day Celebration	Municipality Wide	X					44,000					X	Central Admin	GES
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Monitoring of activities of Sub-structures of the Assembly	Zonal Areas	X	X	X	X		5,500					X	Central Admin	Assembly Member, Unit Committees
Management and Administration	Planning, Budgeting, Coordination and Statistics	Conduct quarterly monitoring on Assembly projects and programmes	Municipal wide	X	X	X	X		4,00 0.00	5,000.0 0				X	Central Admin	MPCU, Traditional Authoritaires, Assembly Members
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Organize Entity Tender Committee Meeting	Procurement Unit	X	X	X	X		15,0 00					X	Central Admin	Works, Urban Roads,
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Preparation of Composite Budget	Budget Unit	X	X	X	X		30,000					X	Central Admin	Departments and Units, Assembly Members,

															Traditional Authorities	
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Preparation of Fee Fixing Resolution	Budget Unit	X	X	X	X		1,50 0	5,000				X	Central Admin	MIS, Finance, Revenue
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Organization of Stakeholder meetings on Composite Budget Performance	Budget Unit	X	X	X	X			10,000				X	Central Admin	Revenue
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Compile list of Churches, Mosques and Healing Centres within the Municipality	Agona Swedru			X				25,000. 00				X	Statistics Department	
Management and Administration	Planning, Budgeting, Coordinating and Statistics	Collate data from selected Departments, Agencies and institutions and analyse	Agona Swedru	X	X	X	X	1,000.0 0	2,00 0.00					X	Statistics Department	All Departments, Agencies and Institutions involved
Social Services Delivery	Education, Youth and Sports Services	Support Education Directorate organize 2023 BECE in the Ten (10) Exams Centres in the Agona West Municipality in Nov., 2023	Municipal wide			X	X	52,160. 00					X	GES	WAEC, Central Administration	
Social Services Delivery	Education, Youth and Sports Services	Conduct and organize Two (2) Mock Examinations for JHS 3 Candidates in the Agona West Municipality	Municipal wide			X	X	15,000. 00					X	GES	Central Administration	

		in July & September, 2023.													
Social Services Delivery	Education, Youth and Sports Services	Undertake school inspection exercise	Municipal wide			X	3,500.00					X		GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize INSET on relevant topics, professional code of conduct, and welfare issues.	Municipal wide		X		3,500					X		GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize SPIP to improve BECE results	Municipal wide		X		3,500					X		GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Seminar using female role models to mentor two (2) girls each from all the basic schools to retain them in schools till completion	Municipal wide	X	X	X	3,262					X		GES	Gender, Girl's Child/Welfare officer, SISOS, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize a Durbar to climax Girls' Education Week Celebration.				X	1,490.00					X		GES	Gender, Girl's Child/Welfare officer, SISOS, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Workshop for			X		5,111.00					X		GES	Gender, Girl's Child/Welfare officer,

		Girls' Education Facilitators from all the basic schools in the Municipality to improve girls education.													SISOS, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Sensitization Training Workshop one PTA & one SMC reps. from all the basic schools and eight (8) SISOS to support girls education.	In all the schools & eight (8) Circuit Centres within the Municipality		X	5,111.00						X		GES	Gender, Girl's Child/Welfare officer, SISOS, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize and conduct One-Day Non-Residential Training Workshop for all basic schools heads & eight (8) SISOS on how to identify learners with Special Education Needs.	Municipal wide	X		5,111.00						X		GES	SWD, SISOS, Field Officers, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Organize Ear & Eye Screening Training for all basic schools teachers &	In all the schools & eight (8) Circuit Centres within the	X	X	X	X	10,000				X		GES	SWD, SISOS, Field Officers, and resource persons

		eight (8) SISOs in the Agona West Municipality.	Municipality														
Social Services Delivery	Education, Youth and Sports Services	Data Collection on learners with Special Education Needs in all basic schools in the Municipality (Both Public & Private) by Six (6) Special Educators.	Municipal wide	X	X	X	X						8,000		X	GES	SWD, Special Education Coordinator, Field Officers, SISOs & Resource Persons, Statistics, Planning
Social Services Delivery	Education, Youth and Sports Services	Meeting With the Special Education Resource Teachers to brief them on how to draw Action Plan & Itenary.	Agona Swedru		X		1,50 0							X		GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Eye Screening Exercise for all lower primary school learners in the Municipality & also distribute 'Snellen Chart' to all schools.	Municipal wide	X				10,000. 00						X		GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize and Conduct a Two-Day Workshop for BDT, Career Technology Curriculum & Preparation of	Municipal wide		X			5,000		5,000.0 0				X		GES	TVET Coordinator, Field officers, SISOs, and resource persons

		Handson Activities in three (3) Cluster Centres for 144 participants.													
Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct a Day Orientation Programme for JHS 1 on Learning of BDT, Career Technology & its importance in National Development & Future Opportunities for Learners.	Municipal wide		X	6,000.00						X	GES	TVET Coordinator, Field officers, SISOS, and resource persons	
Social Services Delivery	Education, Youth and Sports Services	Meeting BDT Teachers in three (3) Circuit Centres to assist them set targets & plan strategies to achieve the set targets & for teachers to come out with their challenging topics.		X		5,000.00						X	GES	TVET Coordinator, Field officers, SISOS, and resource persons	
Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct Quizzes based on BDT Syllabus & Career Teaching Curriculum at the eight (8) Circuits	Municipal wide	X		10,000.00						X	GES	TVET Coordinator, Field officers, SISOS, and resource persons	

		Centres to improve upon their standards and also boost the students interests in the learning of TVET.														
Social Services Delivery	Education, Youth and Sports Services	Training of In-School Guidance & Counseling Coordinators & Headteachers in Basic Skills in G/C.	Municipal wide	X				16,020.00							GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Student Peer Counseling Training.	Municipal wide	X	X	X	X	16,020.00							GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize workshop for Community-Based Opinion Leaders in Safe School Programme.	Municipal wide	X				16,020.00							GES	CA, CSO
Social Services Delivery	Education, Youth and Sports Services	Cluster-Based Training of Students on Chatting Career Path.		X	X	X	X	16,020.00							GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons

Social Services Delivery	Education, youth & sports and services	Meeting of Basic Heads & SHS Heads on National Festival of Arts & Cultural Activities.	Municipal wide	X	X	X	X	6,815.00						X	GES	SHS/Culture coordinator, Field officers, SISOs, Resource Persons.
Social Services Delivery	Education, youth & sports and services	Organize 66 th (For both Basic & SHS at various intervals) Independence Day Inter-Schools Quiz Competition.	Municipal wide	X				6,815.00						X	GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Workshop on Culture in all disciplines	Agona Swedru	X	X	X	X	6,815.00						X	GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, youth & sports and services	Organize Basic Schools Culture Festival on Circuit Basis.	Municipal wide				X	6,815.00						X	GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Capacity Building for Directorate Staff, Headteachers, Teachers, SMCs & PTAs Basic Schools.	Agona Swedru			X		31,000.00						X	GES	All Head teachers, Teachers, SMCs, PTA
Social Services Delivery	Education, Youth and Sports Services	Processing & submission of documents of Newly Trained & Newly Recruited Teachers.	Agona Swedru				X	31,000.00						X	GES	HRMD, Field Officers, SISOs & Resource Persons

Social Services Delivery	Education, Youth and Sports Services	Training on GALOP for five (5) selected schools.	Selected schools			X		31,000.00						X	GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize INSET for Newly Trained Teachers & Newly Recruited Teachers.	Agona Swedru	X				31,000.00						X	GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Teachers Continuous Professional Development (TCPD) for all basic schools.	Municipal wide				X	31,000.00						X	GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize a Day Workshop on Phonics for KG Teachers	Municipal wide	X				1,166.00						X	GES	All KG teachers
Social Services Delivery	Education, Youth and Sports Services	Monitoring the Outcome of the Phonic Workshop in all the Early Grade Schools in the Municipality.	Municipal wide	X	X	X	X	1,000.00						X	GES	Early childhood coordinator, SISOs, field officers
Social Services Delivery	Education, Youth and Sports Services	Refresher Workshop on New Curriculum for the Early Grade Teachers/Facilitators.	Municipal wide	X	X	X	X	4,000.00						X	GES	Early childhood coordinator, SISOs, field officers
Social Services Delivery	Education, Youth and Sports Services	Organize Cluster-Based Phonic Competition.	Municipal wide	X				3,000.00						X	GES	Early childhood coordinator, Field Officers,

																SISOS & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Monitoring & Evaluating Curriculum & Instruction of Teachers in all Early Grade Schools.	Municipal wide			X		2,000.00					X		GES	Early childhood coordinator, Field Officers, SISOS & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize KG Week Celebration at all the KG Schools in the Municipality.	Municipal wide	X				5,000.00							GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize Reading Competition for KG pupils within the Municipality.	Municipal wide	X	X	X	X	5,000.00				10,000.00	X		GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Capacity Building Workshop for Headteachers, School-Based SHEP Coordinators & SOSOs on their roles & responsibilities.	Municipal wide	X	X	X	X	3,000.00					X		GES	Headteachers, School-based SHEP Coordinators, SISOS
Social Services Delivery	Education, Youth and Sports Services	Organize a Day General Screening of New Entrants into basic schools within the Municipality in order to identify learners with	Municipal wide			X		2,500.00					X		GES	Headteachers, School-based SHEP Coordinators, SISOS

		disabilities for referral.														
Social Services Delivery	Education, Youth and Sports Services	Organize a Two-Day Workshop on Focusing Resources on Effective School Health (FRESH) approach and good hygiene promotion practices for: Headteachers, School-Based Health Coordinators & SISOs	Municipal wide	X				5,000.00							GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	Formation and Reactivation of School Health Committees; One-Day Workshop with representatives of School Health Clubs at Circuit Centres.	Municipal wide		X			2,500.00							GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	One-Day Workshop on Grooming for two (2) representatives from each school (Bs2 & BS6) in the Municipality.	Municipal wide	X				3,000.00							GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	Visitation & Coordination of Meetings with all Mathematics & Science	Municipal wide	X	X	X	X	20,000.00							GES	Mathematics & Science Coordinator, Field Officers,

		Teachers to develop Acquaintance , Orientation on Basic Pedagogical Skills.													SISOS, Heads & Mathematics /Science Teachers	
Social Services Delivery	Education, Youth and Sports Services	Interaction With BECE Candidates	Municipal wide	X	X	X	X	1,950.00							GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Monitor Attendance of Teachers And Pupils	Municipal wide			X		3,000.00							GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Monitor the End of Term Assessment	Municipal wide		X			3,000.00							GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Construction of 1No. 2 Storey dormitory for Agona Fankobaa SHS	Abodom	X	X	X	X		1,000,00.00				X		WD	CA, GES, Assembly Members, Traditional Authority
Social Services Delivery	Education, Youth and Sports Services	Rehabilitation of teachers' quarters at Presby JHS	Abodom	X	X	X	X		100,000.00				X		WD	GES, CA
Social Services Delivery	Education, Youth and Sports Services	Supply of Sch. Desk/Furniture	Ahamadonko, Nsuansa, James Nkwanta	X	X	X	X			60,00.00			X		WD	CA, GES,
Social Services Delivery	Education, Youth and Sports Services	Construction of 1No. 2-unit classroom block	Abodom Kokoado, Lower Bobikuma SDA	X	X	X	X		800,000.00				X		WD	CA, GES, Traditional Authorities, Assembly Members

Social Services Delivery	Education, Youth and Sports Services	Construction of 3No. 6-unit classroom block	Abodom Kokoado, Otepirow and Nkubem (AME Zion Basic School)	X	X	X	X				1,800,00.00			X		WD	CA, GES, Traditional Authorities, Assembly Members
Social Services Delivery	Education, Youth and Sports Services	Construction of 2No. 3-unit classroom blocks	Abodom Kokoado, Amponsah	X	X	X	X				1,000,00.00			X		WD	CA, GES, Traditional Authorities, Assembly Members
Social Services Delivery	Education, Youth and Sports Services	Renovation of Anglican Primary School	Abodom	X	X	X	X				30,000.00			X		WD	CA, GES, Traditional Authorities, Assembly Members
Social Services Delivery	Education, Youth and Sports Services	Construction of 2No. teachers' bungalow at Abora and Kwaman	Nyakrom, Kwaman	X	X	X	X				800,000.00			X		WD	CA, PPD, GES, Traditional Authorities, Assembly Member
Social Service Delivery	Public Health Services and Management	Construction of nurse's quarters	Kwaman	X	X	X	X				800,000.00			X		WD	CA, GHS, Assembly Member, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Renovation of Nana Khadija CHPS Compound	Wawase	X	X	X	X				40,000			X		WD	MHD, Assembly Members, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Construction of 4No. CHPS Compound	James Nkwanta, Obronikrom, Abrokrong,	X	X	X	X				1,750,00			X		WD	GHS, CA

			Ayensukuma mu														
Social Service Delivery	Public Health Services and Management	Construction of 2No. maternity ward	Nsuasa, Adukrom	X	X					100,000 .00				X		WD	MHD, CA
Social Service Delivery	Public Health Services and Management	Renovation and refurbishing of health facilities	Bobikuma, Abodom, Nsuansah	X	X	X	X		20,0 00	50,000					X	WD	MHD, CA
Social Service Delivery	Public Health Services and Management	upgrading of health centres to to Modernize facilities	Bobikuma, Nkum	X	X	X	X			100,000 .00			yes	no	MHD	GHS, Central Administration	
Social Service Delivery	Public Health Services and Management	upgrading of health centres to to Modernize facilities	Abodom health centre,	X						60,000			yes	no	MHD	GHS, Central Administration	
Social Service Delivery	Public Health Services and Management	Purchase of vehicles to health centers	Nkum, Bobikuma			X	X		100, 000	100,000			yes	no	MHD	GHS, Central Administration,	
Social Service Delivery	Public Health Services and Management	conduct HIV/AIDS know your status campaign	Swderu, Nyakrom, Abodom, Nkum, Bobikuma				X		3,00 0	2,000			no	yes	MHD	Central Administration	
Social Service Delivery	Public Health Services and Management	procure basic essential equipment six (6) health facilities	Otabilkrom health centre, Nyakrom health centre, Abodom health centre, Nkum health centre, Bobikuma health centre, Kwaman CHPS	X	X	X	X		30,0 00	15,000			no	no	MHD	GHS, Central Administration,	

Social Service Delivery	Public Health Services and Management	Purchase and distribution of motorbikes	Nyarkrom, Nsuansah	X	X				10,00	15,000			yes	no	MHD	GHS, Central Administration
Social Service Delivery	Public Health Services and Management	Organize twelve DHMT meeting	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	CA
Social Service Delivery	Public Health Services and Management	Data Validation meeting	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	CA
Social Services Delivery	Public Health Services and Management	Conduct Financial supervision and monitoring to all facilities	All facilities	X	X	X	X			16,000			no	yes	MHD	CA
Social Services Delivery	Public Health Services and Management	Organize Functional PHEMC meetings	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	CA
Social Services Delivery	Public Health Services and Management	Organize TB quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	CA
Social Services Delivery	Public Health Services and Management	Organize Malaria quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	CA
Social Services Delivery	Public Health Services and Management	Organize HIV quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000			no	yes	MHD	Central Administration
Social Services Delivery	Public Health Services and Management	Organize Integrated monitoring and Supervision	All facilities	X	X	X	X			16,000			no	yes	MHD	Central Administration
Social Services Delivery	Social Welfare and Community Development	International Women's Day Celebration	Selected Woman	X						10,000			/		Gender Officer	Social Welfare, Central Administration, DOVVSU
Social Services Delivery	Social Welfare and Community Development	Organize Community	selected Communities		X	X				12,000					Gender Officer	Social Welfare DOVVSU

		engagement on child abuse														, Central Administration
Social Services Delivery	Social Welfare and Community Development	Organize sensitization program on Domestic Violence	selected Communities			X			8,000						Gender Officer	Social Welfare DOVVSU , Central Administration
Social Services Delivery	Social Welfare and Community Development	Implement LEAP Policy	Municipal Wide	X	X	X	X		80,000					X	DSW	Central Administration, Finance
Social Services Delivery	Social Welfare and Community Development	Organize sensitization / training on Gender Issues.	Heads of Department/ Unit Heads		X				5,000						Gender Desk Office	Central Administration, Planning Unit,
Social Services Delivery	Social Welfare and community services	Collect and update data on gender, children, aged, youth, PWDS and vulnerable groups	Nkubem Odum Kwaman Abodom Nsunam Abora				X	30,000.00					X		DSW	Municipal assembly Gender desk officer NYA GFPD
Social Services Delivery	Environmental Health and sanitation Services	Procure one refuse compaction truck	Municipal Wide			X			200,000.00				100,00.00	X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Sanitation improvement package (At Source)	Municipal Wide	X	X	X	X		400,000.00					X	AWMA EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Development of Final disposal site	Agona Nyakrom			X			200,000.00				50,000.00	X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 10 communal refuse containers	Municipal Wide	X	X	X	X		30,000.00	45,000.00			600,00.00	X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 80 pieces of 240 litter bins	Municipal Wide	X	X	X	X		80,000.00				40,000.00	X	EHSU	MFO, PU

Social Services Delivery	Environmental Health and sanitation Services	Clearing of dumping site	Municipal Wide	X	X	X	X			480,000 .00			120,00 0.00		X	EHSU	Waste Landfill company
Social Services Delivery	Environmental Health and sanitation Services	Construction of waste recycle plant	Municipal Wide			X				100,000 .00			4,000.0 0	X		AWMA	Private Organization
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X			400,000 .00	50,00 0.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of sanitation tools	Municipal Wide			X				40,0 00.0 0	100,000 .00		10,000. 00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Daily sweeping of open spaces, markets and principal streets	Municipal Wide	X	X	X	X			240,000 .00			10,000. 00		X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Weekly clean-up exercise	Municipal Wide	X	X	X	X			50,0 00.0 0					X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Procure of Tricycle for refuse collection	Municipal Wide	X	X					15,0 00.0 0	30,000. 00				X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Construct at least 10 public and institutional urinals/ latrines	Municipal Wide	X	X	X	X			200,000 .00			30,00 0.00	X		EHSU	Works Department
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the construction of Household Latrines in Communities	Municipal Wide	X	X	X	X			150,000 .00					X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members, Others
Social Services Delivery	Environmental Health and	Ensure the construction	Municipal Wide	X	X	X	X			5,00 0.00					X	EHSU	Works Department,

	sanitation Services	of latrines by store owners														Physical Planning
Social Services Delivery	Environmental Health and sanitation Services	Drainage Cleansing	Municipal Wide	X	X	X	X			30,000.00				X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Educational programme on environmental sanitation management in all the communities	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Assembly members and traditional authorities
Social Services Delivery	Environmental Health and sanitation Services	School Health Educational Programme	Municipal Wide	X	X	X	X			10,000.00				X	EHSU	GES, GHS Others
Social Services Delivery	Environmental Health and sanitation Services	Education on basic hygiene and sanitation practices in communities	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	NCCE, Assembly members and traditional authorities
Social Services Delivery	Environmental Health and sanitation Services	Education on Covid-19 safety and preventive protocols	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	GHS, NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Community-Led Total Sanitation 100 communities	Municipal Wide	X	X	X	X			65,000.00		15,000.00		X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members
Social Services Delivery	Environmental Health and sanitation Services	Hospitality industry inspection	Municipal Wide	X	X	X	X		5,00 0.00					X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Education on the effects of illegal mining in water bodies	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Chiefs, Comm. members

Social Services Delivery	Environmental Health and sanitation Services	Inspection of supermarkets and drug stores	Municipal Wide	X	X	X	X		5,00 0.00					X	EHSU	FDA
Social Services Delivery	Environmental Health and sanitation Services	Inspection of food products from the market to ensure the wholesomeness of the products	Municipal Wide	X	X	X	X		5,00 0.00					X	EHSU	FDA
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the provision of safe and wholesome water for domestic and agricultural use	Municipal Wide	X	X	X	X			40,000. 00				X	EHSU	GWC, Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Ensure Hygienic slaughtering of food animals	Municipal Wide	X	X	X	X			35,000. 00				X	EHSU	Vert. Service Butchers
Social Services Delivery	Environmental Health and sanitation Services	Education on effects on Open defecation in water bodies	Municipal Wide	X	X	X	X			15,000. 00				X	EHSU	Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Food and drink sellers screening and certification	Municipal Wide	X	X	X	X			4,00 0.00				X	EHSU	GHS, Private Laboratory Services
Social Services Delivery	Environmental Health and sanitation Services	Routine House-to House inspection	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	Judicial Service, Ghana Police
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of market sanitation	Municipal Wide	X	X	X	X			5,00 0.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Procure of 2 motor bikes	Municipal Wide			X	X			150,000. 00				X	EHSU	PU, Central Administration, Finance Dept.

Social Services Delivery	Environmental Health and sanitation Services	Fumigation (At Source)	Municipal Wide	X	X	X	X			25,000.00			25,000.00		X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Disinfectants, Insecticides, and Repellants	Municipal Wide	X	X	X	X			30,000.00			10,000.00		X	EHSU	PU, Central Administration, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Provision of uniform for Environmental Health officers and Sanitary labourers	Municipal Wide	X	X					10,000.00					X	EHSU	PU, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Procurement of Personal Protective Equipments (PPEs)	Municipal Wide	X	X	X	X			12,000.00					X	EHSU	PU, Central Administration, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Disinfection and disinfestation	Municipal Wide	X	X	X	X			18,000.00					X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Sanitary burial of infectious bodies	Municipal Wide	X	X	X	X			20,000.00					X	EHSU	GHS,GPS ,IDCS
Social Services Delivery	Environmental Health and sanitation Services	Enforcement of sanitation bye laws	Municipal Wide	X	X	X	X			5,00 0.00					X	EHSU	Judicial Service, Traditional Authorities
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of eating and drinking premises	Municipal Wide	X	X	X	X			5,00 0.00					X	EHSU	
Social Services Delivery	Environmental Health and	Procure of furniture for	Municipal Wide	X	X					8,000.00							PU, Central

	sanitation Services	Environmenta l Health and Sanitation Offices													Administr ation, Finance Dept.		
Social Services Delivery	Environmental Health and sanitation Services	Fencing of Final Disposal Site, Swedru Public Cemetery and Slaughterhouse	Municipal Wide		X				80,000.00			25,000.00			EHSU	Mu. Engineer, Spatial Planning Unit	
Social Services Delivery	Environmental Health and sanitation Services	Prosecution of sanitary offenders	Municipal Wide	X	X	X	X		5,00 0.00					X	EHSU	Judicial Service	
Infrastructure Delivery and Management	Physical and Spatial Planning Development	Preparation of base maps & Local Plans	Agona Kwaman, Nkum,		X		X		5,00 0	20,000	15,00 0		15,000	X	Physical planning department	AWMA, Land Sector Agencies & Traditional Authoritie s	
Infrastructure Delivery and Management	Physical and Spatial Planning Development	Revision of Agona Swedru Local plans	Agona Swedru		X	X	X		8,00 0	10,000	20,00 0		15,000	X	Physical planning department	A.W.M.A , & Traditional Authoritie s	
Infrastructure Delivery and Management	Physical and Spatial Planning Development	Spatial Planning Committee Meetings	Agona Swedru	X	X	X	X		8,00 0				10,000		X	Physical planning department	A.W.M.A
Infrastructure Delivery and Management	Physical and Spatial Planning Development	Technical Sub Committee Meetings	Agona Swedru	X	X	X	X		8,00 0				10,000		X	Physical planning department	A.W.M.A
Infrastructure Delivery and Management	Physical and Spatial Planning Development	Street Naming & Property Addressing	Agona Kwaman & Nkum	X	X	X	X		9,00 0	8,000	15,00 0		12,000	X	Physical planning department	A.W.M.A & Traditional Authoritie s	
Infrastructural Delivery and Management	Public Works, Rural Housing	Extension of electricity	Abodom Etsifi (Potom new site,	X	X	X	X			100,000.00					X	WD	CA, ECG, Assembly Members,

	and Water Management		Zongo new site, Amoanda), Kukurantumi, Nkodum, Oboomu, Kwaekyir, Appiakwa, Osipikwa, Otanfrifie, Jameskwa-Ekuaku, Nyakrom (New site around UCC training centre), Lower Bobikuma(Koduabe) Akom Estate												Traditional Authorities,	
Infrastructure Delivery and Management	Public Works, Rural Housing and Water Management	Extension of electricity and provision of solar energy to 2 health facilities	Abigyanrom, Odom, Nyamendam	X	X	X				70,000				X	WD	MHD, CA
Infrastructure Delivery and Management	Public Works, Rural Housing and Water Management	Provision of Polytanks/bolero whore to CHPS compound	Odom, abigyanrom, armah	X	X	X	X			30,000				X	WD	MHD, CA
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of market	Abodom Etsifi, Kwaman	X	X	X	X			400,00.00				X	WD	PPD, CA, Assembly Members, Traditional Authorities
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of Astroturf at Siddique	Odumase	X	X	X	X	50,000.00					50,000.00	X	WD	CA, Youth and Sports Ministry, Assembly Members, Traditional

																	Authorities	
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 2No. boreholes	Nyakrom (Ave-Maria, Abrokong,	X	X	X	X								X		WD	CA, GWCL, Assembly Members, Traditional Authorities,
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 7No ICT centre/libraries at Zongo Odumase, Abora, Amponsah and Nyamendam, Otepirow, Nkubem, Yaabem South (A.M.E Zion "A")	Nyakrom (Zongo Odumase, Abora) Amponsah, Nyamendam, Dwenho, Otepirow, Nkubem, Yaabem South (A.M.E Zion "A")	X	X	X	X								X		WD	CA, DSWCD, GES, Assembly Members, Traditional Authorities
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Extension of market at Adanse	Abodom	X	X	X	X	50,000.00	80,000.00						X		WD	CA, PPD, Assembly Member, Traditional Authority
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 2No. community centres	James Nkwanta, Wawase	X	X	X	X								X		WD	CA, Assembly Member, Traditional Authority, DSWCD
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Extension of pipe-borne water	Bae-Annko, Abisim (Zongo New site), Otehabamu, Ohen Bron mu, Sinkuyenmu, Lower Bobikuma New Town, Yaabem	X	X	X	X	700,000.00		20,000.00					X		WD	CA, GWCL, Assembly Member, Traditional Authorities

			North, Owane/Desu enim, Shallom Estate													
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 1No Office Block for Nyarkrom Zonal Council	Nyarkrom	X	X	X	X			100,000			X		WD	Central Administration, Nyarkrom Zonal Council, Traditional Authorities, Assembly Members
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Provision of Streetlight	Dweneho, Mahodwe, Eguabersu	X	X	X	X			30,000.00			X		WD	ECG, CA, Assembly members, Traditional Authorities
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Provision of Electricity Poles	Ankyease,	X	X	X	X			100,000.00			X		WD	ECG, CA, Assembly Members, Traditional Authorities
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Renovation of Bebianiha Community Market	Bebianeha	X	X	X	X			100,000.00			X		WD	CA, PPD, Finance, Assembly members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Tarring of roads	Abodom Station-Kokpon, SWESBU junction – Oteprow road	X	X	X	X					15,000,000.00	X		URD	CA, PPD, WD, Assembly Members, Traditional Authorities

Infrastructure Development and Management	Roads and Transport Services	Grading of Roads	Municipal wide	X	X	X	X	30,000.00		592,000.00			X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Construction of culverts at EMCC (Besiase),Behind Anglican Road(1.2km)	Abodom	X	X	X	X			90,00 0.00			X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Extension/Opening –up of community roads(4km)	Lower Bobikuma	X	X	X	X					12,000,000.00	X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s
Infrastructure Development and Management	Roads and Transport Services	Construction of 50km roads	Aburnye - Methodist school road, Bebianeha(1.5km), Ntiamoah Hotel-Central royal area roads(2.5km), St. German roads (3.5km), Otabilkrom – One district one factory road (5km), Forest road area roads(3km), Otabilkrom area roads(12km)	X	X	X	X	46,500,000.00		30,03 0,000.00	70,5 00,0 00.0 0		X		URD	CA, PPD, WD, Assembly Members, Traditional Authoritie s

			Botwe estate roads.(6km), Yarewa zongo Area roads(2km), Nsusosos area roads (6km), Zongo/Odu mase (3km)													
Infrastructure Development and Management	Roads and Transport Services	Filling of culvert approaches at Ankyease near Dukes filling station	Agona Swedru	X	X	X	X		20,000.00				X		URD	CA, PPD, WD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Construction of drains at Chapel Square and Woraba to Luck Gas Filling Statino	Agona Swedru	X	X	X	X			5,000.00	6,000.00		X		URD	CA, PPD, WD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Construction of culvert at Mangoase (Apostolic church – Eguaberso Estate) (1km)	Agona Swedru	X	X	X	X			90,000.00			X		URD	CA, PPD, WD, Assembly Members, Traditional Authorities
Infrastructure Development and Management	Roads and Transport Services	Construction of traffic lights at three inter- sections in Swedru	Market, 99 Junction and Major sum bypass	X	X	X	X	300,000					X		URD	CA, PPD, WD, Traditional Authorities, Assembly members
Economic Development	Trade, Tourism and Industrial Development	Provide a digital online platform for payments of assembly	Agona Swedru	X	X	X	X					25,000.00	X		Finance	CA, MIS, Revenue

		permits and licensing														
Economic Development	Trade, Tourism and Industrial Development	Provide resource to finance department to improve revenue	Agona Swedru	X	X	X	X	20,000.00					X		CA	Finance, Mis, Revenue
Economic Development	Trade, Tourism and Industrial Development	Organize quarterly meetings with the private sector	Municipal wide	X	X	X	X		12,000.00				X		CA	Business organizations, HRD
Economic Development	Trade, Tourism and Industrial Development	Review and develop settlement layout plan for selected areas in the municipality		X	X	X	X		30,00				X		PPD	CA, Trad. Authoritie s, Assem. Members
Economic Development	Trade, Tourism and Industrial Development	Revive and support 2 sport teams		X	X	X	X						X		CA	BRC, BAC, Trad. Council, Assem, Members, Private investors, sports team
Economic Development	Trade, Tourism and Industrial Development	Skill Training in soap making, animal rearing, biogas/biofil digester, Aluminum Works, Hairdressing Sewing,	Municipal wide	X	X	X	X		10,000.00		25,000.00		X		CA	BAC, NYA
Economic Development	Trade, Tourism and Industrial Development	Initiate youth football league		X	X	X	X		12,00				X		CA	BAC, NYA, BRC, Assembly Members, Unit Committe

																	es, Traditional authorities , private investors, business organizations
Economic Development	Trade, Tourism and Industrial Development	Organize quarterly mini trade fairs to promote locally produced items	X	X	X	X	25,000.00						X			CA	BAC, NYA, BRC, Assembly Members, Unit Committees, Traditional authorities , private investors
Economic Development	Trade, Tourism and Industrial Development	Engage PPP to develop a modern market infrastructure.	X	X	X	X		3,00 0.00					X			CA	BAC, NYA, BRC, Assembly Members, Unit Committees, Traditional authorities , private investors
Economic Development	Trade, Tourism and Industrial Development	Establish a market management committee	X	X	X	X		1,00 0.00					X			CA	BAC, NYA, BRC, Assembly Members, Unit Committees, Traditional authorities , market queens

Economic Development	Trade, Tourism and Industrial Development	Develop affirmative action manual on inclusive jobs for PWDs		X	X	X	X		8,00 0.00					X		CA	DSWCD, BAC, , NYA, BRC, Assembly Members, Unit Committees, Traditional authorities , private investors
Economic Development	Trade, Tourism and Industrial Development	Assist garages association to acquire needed machinery		X	X	X	X		120, 000					X		CA	BAC, , NYA, BRC, Assembly Members, , Garage Asso., Traditional authorities
Economic Development	Trade, Tourism and Industrial Development	Engage garage association to relocate		X	X	X	X		3,80 0.00					X		CA	BAC, NYA, BRC, Assembly Members, , Garage Asso., Traditional authorities
Economic Development	Trade, Tourism and Industrial Development	Support 3 1D1F initiatives		X	X	X	X		10,000. 00								
Economic Development	Agricultural Services and Management	Provision of Cocoa Inputs for Cocoa Farmers	Selected Communities	X	X	X	X	10,000					10,000	X		Agric	Cocoa board
Economic Development	Agricultural Services and Management	Conduct Monthly Market Readings on selected items	Agona Swedru	X		X	X		10,0 00.0 0					X		Statistics Department	Agric Department

Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals	Municipal Wide	X	X	X	X	10,000.00						X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Reduce the suffering of farm animals through timely veterinary interventions(Clinical, Surgical and field treatment of livestock's & others	Municipal Wide	X	X	X	X	5,000.00						X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize the campaign for prophylactic treatment of livestock diseases	Municipal Wide	X	X	X	X	15,000.00						X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Increase the procurement of necessary materials and logistics required for VSD	Municipal Wide	X	X	X	X	10,000.00		6,000.00				X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize the attendance for meetings of mid-year, annual and planning sessions	Agona Swedru	X	X	X	X		10,000.00					X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize training of farmers on fall armyworm control measures	Municipal Wide	X	X	X	X		803.00						Agric	Central Administration	

Economic Development	Agricultural Services and Management	Procurement of pesticides for the control of fall armyworm	Municipal Wide	X	X	X	X		1,00 0.00					X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize training for farmers on the handling and use of pesticides/agro chemicals	Municipal Wide	X	X	X	X		663. 00				698.39	X		Agric	Farmers
Economic Development	Agricultural Services and Management	Train PERD beneficiaries on good agricultural practices	Municipal Wide	X	X	X							1,500.0 0	X		Agric	MAOs
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals by December, 2022	Municipal wide	X	X	X	X		1,20 0.00					X	Agric	Veterinary	
Economic Development	Agricultural Services and Management	Promote surveillance and management of plant diseases and pests through organizing plant clinic sessions	Municipal wide	X	X	X	X		1,68 0					X	Agric		
Economic Development	Agricultural Services and Management	Support the running of District Centre for Agriculture, Commerce and Technology (DCACT) activities by	Agona Swedru	X	X	X							700.00	X	Agric	MAOs	

		December, 2022														
Economic Development	Agricultural Services and Management	Home and Farm visits by 14 AEAs	Municipal Wide	X	X	X	X						15,120		X	Agric AEAs
Economic Development	Agricultural Services and Management	Monitoring and Supervision by 5 MAOs	Municipal Wide	X	X	X	X						15,960		X	Agric MAO
Economic Development	Agricultural Services and Management	Plantain sucker multiplication in four (4) communities	Selected communities		X								1,500.00	X		Agric AEAs
Economic Development	Agricultural Services and Management	Capacity building for MIS	Agona Swedru		X								1,000.00	X		Agric Resource Person
Economic Development	Agricultural Services and Management	Organize training for agro chemical dealers on the safe handling and storage of agric. inputs	Municipal Wide	X	X	X	X						3,000.00	X		Agric Environmental Protection Agency Central Administration
Economic Development	Agricultural Services and Management	Conduct management of crops and disease situations through surveillance, identification and integrated control strategies	Municipal Wide	X	X	X	X		4,00 00.00					X		Agric Central Administration
Economic Development	Agricultural Services and Management	Organize training for farmers on the use of PPE.	Nkum Abodom Nyakrom	X	X	X	X		3,00 00					X		Agric Environmental Protection Agency Central Administration

Economic Development	Agricultural Services and Management	Organize capacity building for staff	Agona Swedru	X	X	X	X	3,000.00						X	Agric	Central Administration		
Economic Development	Agricultural Services and Management	Purchase sheep and goats to support farmers on credit in-kind scheme	Municipal Wide	X	X	X	X							10,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize Technical Review Meetings	Agona Swedru	X	X	X	X							3,000.00	X	Agric	CA, Farmers	
Economic Development	Agricultural Services and Management	Organize monitoring and supervision by MMDCD, MMDCE & MDA	Municipal wide	X										500.00	X	Agric	MMDCD, MMDCE, MDA	
Economic Development	Agricultural Services and Management	Organize Multi-Round Annual Crops & Livestock Survey	Municipal wide	X					4,20 0.00					1,000.00	X	Agric	MIS, MDA	
Economic Development	Agricultural Services and Management	Organize vaccination campaign for small ruminants, poultry and pets on P.P.R. rabies and Newcastle diseases	Municipal wide	X					2,51 2.00					2,000.00	X	Agric	Veterinary	
Economic Development	Agricultural Services and Management	Train technical staff on FBO formation and sustainability	Agona Swedru		X									1,000.00	X	Agric		
Economic Development	Agricultural Services and Management	Improve the production of pasture and	Agona Nyakrom Oteiprow	X	X	X	X		2,83 4						X	Agric	Central Administration	

		fodder for small ruminant farmers through demonstration	Nkranfu														
Economic Development	Agricultural Services and Management	Organize field tour for livestock farmers to livestock study tour Centre (UCC farm)	Municipal Wide	X	X	X	X						5,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve in-service training on livestock for Technical staff in biosecurity in poultry production	Municipal Wide	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve the demonstration on silage preparation to livestock farmers	Abodom Kwaman Oteiprow Samuel	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve the organization of Technical and Management Review Meeting	Agona Swedru	X	X	X	X		3,00.00					X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct training for FBOs on irrigation methods	Abodom Ostenkorang Nyakrom Nkum Kwaman	X	X	X	X			1,425.00				X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct training for FBOs on	Abodom Ostenkorang Nyakrom Nkum	X	X	X	X						3,000.00	X		Agric	Central Administration

		irrigation methods	Kwaman															
Economic Development	Agricultural Services and Management	Increase the sustainability of FBOs	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X							3,000.0 0	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize sensitization on PERD, PFJ and RFJ	Municipal Wide	X					1,35 8					1,500		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize the education for farmers on food ingredients selection, food nutrients and their functions in diet	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X							3,000.0 0	X		Agric	Gender Central Administration
Economic Development	Agricultural Services and Management	Organize education for farmers on keeping personal hygiene practices	Nkum Oteiprow Nyakrom Bobikuma Abodom Otabilkrom	X	X	X	X							3,000.0 0	X		Agric	Gender Central Administration
Economic Development	Agricultural Services and Management	Conduct Training for farmers on weaning mix preparation for children under 1-5 years of age	Municipal Wide	X	X	X	X							3,000.0 0	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Raise coconut and oil palm seedlings for Distribution to farmers under PERD	Municipal Wide	X	X	X	X	20,000. 00							X		Agric	Central Administration
Environmental Management	Disaster Prevention and Management	Acquisition of Vehicle	Municipal Wide	X	X	X	X	230,00 0.00							X		NADM O	NADMO Ghana

Environmental Management	Disaster prevention and Management	Acquisition of Office Equipment	Municipal Wide	X	X	X	X	21,000.00					X		NADM O	NADMO Ghana
Environmental Management	Disaster prevention and Management	Public Education on Domestic and Bush Firers	Municipal	X				4,300.00					X		NADM O	Awma ECG GNFS
Environmental Management	Disaster prevention and Management	Undertaken of Farming Projects	D.V.Gs, C.B.Os in 4 Communities		X			8,000.00					X		NADM O	Awma MOFA
Environmental Management	Disaster prevention and Management	Land Reclamation	James Nkwanta, Nkranfo, Armah,		X			5,500.00					X		NADM O	Awma EH&SD
Environmental Management	Disaster prevention and Management	Formation of Distster Volunteer Groups	6 Communities			X		8,000.00					X		NADM O	Awma GES
Environmental Management	Disaster prevention and Management	Public Education on Environmenta l Cleanliness (Workshops)	5 Schools, 8 Communities, 5 Identifiable Groups			X		3,500.00					X		NADM O	Eh&sd Awma Zoomlion
Environmental Management	Disaster prevention and Management	World Disaster Day Celebration	Durbar of Chiefs				X	3,200.00					X		NADM O	Awma media EH&SD MOFA
Environmental Management	Natural Resource Conservation and Management	Propagating 300 species of plants and flowers	Agona Swedru	X	X	X	X	3,000	2,000				X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Engage in tree planting in the municipality	Municipal wide		X	X		2,000	1,000				X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Landscaping to beautify the environment	Municipal wide		X	X		20,000	15,000				X		Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Weeding and clearing the nursery	Agona Swedru	X	X	X	X	3,000	2,000				X		Parks and gardens	CA

Table 33: 2024 Annual Action Plan

Programme (PBB)	Sub-Programme (PBB)	Broad Activities	Location	Timeframe (Year e.g. 2024)				Cost						Programme Status		Implementing Institution/Department	
				Q1	Q2	Q3	Q4	GOG	IGF	DACF	DAC F-RFG	UD G	Others	New	Ongoing	Lead	Collab
Management and Administration	General Administration	Implement National School Feeding Programme Policy	Municipal wide	X	X	X	X		15,000						X	Central Admin	MP, Assembly Members, GES
Management and Administration	General Administration	Provision of Financial Assistance to Needy Students	Municipal Wide	X						30,000					X	Central Admin	GES, Finance, Budget MP, GES, Assembly Members
Management and Administration	General Administration	Support to my First Day at School	Municipal Wide			X				15,000					X	Central Admin	GES
Management and Administration	General Administration	Support conduct Mock BECE Exams	Municipal Wide	X						10,000					X	Central Admin	GES
Management and Administration	General Administration	Facilitate implementation of IDIF policy	Otabil krom, Otsenkorang, Bobikuma	X	X	X	X			50,000					X	Central Admin	HoDs BRC
Management and Administration	General Administration	Implement Nation Builders Corps (NABCO)	Municipal Wide	X	X	X	X			5,000					X	Central Admin	Heads of Dept. Agencies
Management and Administration	General Administration	Provide office equipment and other logistics to Depts & Units	Agona Swedru	X	X	X	X			50,000					X	Central Admin	HR, Procurement
Management and Administration	General Administration	Hold all statutory and other meetings of the Assembly	Agona Swedru	X	X	X	X		150,000						X	Central Admin	Ass. Members , HoDs
Management and Administration	General Administration	Organise Town Hall		X	X	X	X			20,000					X		HoDs, Assembly

		meetings & MCE's engagement with communities	Municipal Wide												Central Admin	Members Traditional Leaders Unit Committees	
Management and Administration	General Administration	Independence Day Celebration	Municipality Wide	X						40,000					X	Central Admin	GES
Management and Administration	General Administration	Provide a digital online platform for payments of assembly permits and licensing	Municipal wide	X	X	X	X							25,000.00	X	CA	BAC, Cooperatives, MIS, Revenue, Finance
Management and Administration	General Administration	Sensitization on managing and limiting political Interference	Municipal wide	X	X	X	X			1,00 0.00					X	CA	NCCE, Info,
Management and Administration	Finance and Audit	Organize Entity Tender Committee Meeting	Agona Swedru	X	X	X	X			10,0 00					X	Central Admin	ETC members
Management and Administration	Finance and Audit	Develop and roll out e-billing and e-payment functionalities	Municipal wide	X	X	X	X			10,0 00.0 0					X	Finance	CA, MIS, Information Department, GIZ
Management and Administration	Finance and Audit	Collection of BOP/Property Rate	Municipal wide	X	X	X	X			5,00 0.00						Finance	CA, MIS, Revenue, GIZ
Management and Administration	Finance and Audit	Include other revenue items dLRev	Municipal wide	X	X	X	X			4,500.0 0					X	Finance	CA, MIS, Revenue
Management and Administration	Finance and Audit	Implementation of audit recommendations	Agona Swedru	X	X	X	X			5,00 0.00					X	AWMA	GIZ
Management and Administration	Finance and Audit	Support for Accountability Mechanism	Municipal wide	X	X	X	X			5,00 0.00					X	GIZ	AWMA
Management and Administration	Human Resource Management	Training on Data Analysis Using Some	Agona Swedru		X					5,000.0 0					X	Statistics	Heads of Department

		Statistical Tools for Heads of Department												Department			
Management and Administration	Human Resource Management	Carrying out monitoring exercise of all the decentralized department of the Assembly	Municipal Assembly	X	X	X	X		7,50 0.00					X	HRD	All decentralized department	
Management and Administration	Human Resource Management	Organise training programmes for staff of the assembly	Municipal Assembly	X	X	X	X		10,0 00.0 0	20,000. 00	50,00 0.00		200,00 0.00		X	HRD	HODs
Management and Administration	Human Resource Management	Organize orientation and exit conference for NSS personnel posted to the Assembly	Municipal Assembly			X			6,00 0.00					X	HRD	NSS HODs	
Management and Administration	Human Resource Management	Conduct and submit for Personnel Data management and facilitate periodic recruitment of staff	Municipal Assembly		X	X			8,00 0.00					X	HRD	ADMIN	
Management and Administration	Human Resource Management	Organize periodic staff durbars and staff meetings	Municipal Assembly		X		X		10,0 00.0 0					X	HRD	All staff	
Management and Administration	Human Resource Management	Prepare and update the HRMIS and ESPV of the assembly	Municipal Assembly	X	X	X	X		4,00 0.00					X	HRD	All Staff	
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Monitoring of activities of Sub-structures of the Assembly	Zonal Areas	X	X	X	X			5,000					X	Central Admin	Assembly Member, Unit Committees

Management and Administration	Planning, Budgeting, Coordinating & Statistics	Preparation of Composite Budget	Agona swedru	X	X	X	X			20,000					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Conduct quarterly monitoring on Assembly projects and programmes	Municipal wide	X	X	X	X		4,00 0.00	5,000.0 0					X	Central Admin	MPCU, Traditiona l Authoritei s, Assembly Members
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Preparation of Fee Fixing Resolution	Agona Swedru	X	X	X	X		1,50 0	5,000					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Organize Stakeholder meetings on Composite Budget Performance	Agona Swedru	X	X	X	X			10,000					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Collate data from selected Departments, Agencies and institutions and analyse	Agona Swedru	X	X	X	X		5,00 0.00						X	Statistic s Departm ent	All Departme nts, Agencies and Instituti ons involved
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Update Data on Businesses and Solid waste management	Municipal Wide			X	X		10,0 00.0 0						X	Statistic s Departm ent	Budget Unit, Finance Departmen t, & Planning Unit
Social Services Delivery	Education, Youth and Sports Services	Support Education Directorate organize 2024 BECE in the Ten (10) Exams Centres in the Agona West Municipality in Nov., 2023 and conduct and organize	Municipal wide			X	X	60,560							X	GES	WAEC, Central Administr ation

		Two (2) Mock Examinations for JHS 3 Candidates in the Agona West Municipality in July & September, 2024.														
Social Services Delivery	Education, Youth and Sports Services	Undertake school inspection exercise	Municipal wide	X	X	X	X	3,500.00					X	GES	Private School Coordinators	
Social Services Delivery	Education, Youth and Sports Services	Organize INSET on relevant topics, professional code of conduct, and welfare issues.	Municipal wide			X		5,000.00					X		GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize SPIP to improve BECE results	Municipal wide		X			3,000.00					X		GES	Private School Coordinator
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Seminar using female role models to mentor two (2) girls each from all the basic schools to retain them in schools till completion	Municipal wide	X	X	X	X	3,262.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize a Durbar to climax Girls' Education Week Celebration.					X	1,490.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers,

															and resource persons.	
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Workshop for Girls' Education Facilitators from all the basic schools in the Municipality to improve girls education.				X		5,111.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Sensitization Training Workshop one PTA & one SMC reps. from all the basic schools and eight (8) SISOs to support girls education.	In all the schools & eight (8) Circuit Centres within the Municipality		X			5,111.00					X		GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize and conduct One-Day Non-Residential Training Workshop for all basic schools heads & eight (8) SISOs on how to identify learners with Special	Municipal wide			X		5,111.00					X		GES	SWD, SISOs, Field Officers, and resource persons

		Education Needs.														
Social Services Delivery	Education, Youth and Sports Services	Organize Ear & Eye Screening Training for all basic schools teachers & eight (8) SISOs in the Agona West Municipality.	In all the schools & eight (8) Circuit Centres within the Municipality .	X			10,000						X		GES	SWD, SISOs, Field Officers, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Data Collection on learners with Special Education Needs in all basic schools in the Municipality (Both Public & Private) by Six (6) Special Educators.	Municipal wide		X							8,000	X		GES	SWD, Special Education Coordinator, Field Officers, SISOs & Resource Persons, Statistics, Planning
Social Services Delivery	Education, Youth and Sports Services	Meeting With the Special Education Resource Teachers to brief them on how to draw Action Plan & Itenary.	Agona Swedru	X			1,500						X		GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Eye Screening Exercise for all lower primary school learners in the Municipality & also distribute 'Snellen	Municipal wide		X		10,000.00						X		GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons

		Chart' to all schools.														
Social Services Delivery	Education, Youth and Sports Services	Organize and Conduct a Two-Day Workshop for BDT, Career Technology Curriculum & Preparation of Handson Activities in three (3) Cluster Centres for 144 participants.	Municipal wide	X			5,000						X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct a Day Orientation Programme for JHS 1 on Learning of BDT, Career Technology & its importance in National Development & Future Opportunities for Learners.	Municipal wide			X	5,000						X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Meeting BDT Teachers in three (3) Circuit Centres to assist them set targets & plan strategies to achieve the set targets & for teachers to come out with their challenging topics.			X		5,000						X		GES	TVET Coordinator, Field officers, SISOs, and resource persons

Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct Quizzes based on BDT Syllabus & Career Teaching Curriculum at the eight (8) Circuits Centres to improve upon their standards and also boost the students interests in the learning of TVET.	Municipal wide				X	10,000.00							X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Organize Training of In-School Guidance & Counseling Coordinators & Headteachers in Basic Skills in G/C.	Municipal wide		X			16,020.00								X	GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Student Peer Counseling Training.	Municipal wide				X	16,020.00							X		GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize workshop for Community-Based Opinion Leaders in Safe School Programme.	Municipal wide	X				16,020.00							X		GES	CA, CSO

Social Services Delivery	Education, Youth and Sports Services	Organize Cluster-Based Training of Students on Chatting Career Path.					X	16,020.00							X			GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Meeting of Basic Heads & SHS Heads on National Festival of Arts & Cultural Activities.	Municipal wide	X				6,815.00							X			GES	SHS/Culture coordinator, Field officers, SISOs, Resource Persons.
Social Services Delivery	Education, Youth and Sports Services	Organize 67th (For both Basic & SHS at various intervals) Independence Day Inter-Schools Quiz Competition.	Municipal wide		X			6,815.00							X			GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Workshop on Culture in all disciplines	Agona Swedru				X	6,815.00							X			GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Basic Schools Culture Festival on Circuit Basis.	Municipal wide				X	6,815.00							X			GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize Capacity Building for Directorate Staff, Headteachers, Teachers, SMCs &	Agona Swedru		X			31,000.00							X			GES	All Head teachers, Teachers, SMCs, PTA

		PTAs Basic Schools.														
Social Services Delivery	Education, Youth and Sports Services	Processing & submission of documents of Newly Trained & Newly Recruited Teachers.	Agona Swedru	X				31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Training on GALOP for five (5) selected schools.	Selected schools			X	31,000.00						X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize INSET for Newly Trained Teachers & Newly Recruited Teachers.	Agona Swedru		X			31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Teachers Continuous Professional Development (TCPD) for all basic schools.	Municipal wide	X				31,000.00					X		GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize a Day Workshop on Phonics for KG Teachers	Municipal wide		X			1,166.00					X		GES	All KG teachers
Social Services Delivery	Education, Youth and Sports Services	Monitoring the Outcome of the Phonic Workshop in all the Early Grade Schools in the Municipality.	Municipal wide		X			1,000.00					X		GES	Early childhood coordinator, SISOs, field officers
Social Services Delivery	Education, Youth and Sports Services	Organize a Refresher Workshop on	Municipal wide	X				4,000.00					X		GES	Early childhood coordinat

		New Curriculum for the Early Grade Teachers/Facilitators.														or, SISOs, field officers	
Social Services Delivery	Education, Youth and Sports Services	Organize Cluster-Based Phonic Competition.	Municipal wide		X			3,000.00						X		GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Monitoring & Evaluating Curriculum & Instruction of Teachers in all Early Grade Schools.	Municipal wide				X	2,000.00						X		GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize KG Week Celebration at all the KG Schools in the Municipality.	Municipal wide			X		5,000.00						X		GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize Reading Competition for KG pupils within the Municipality.	Municipal wide			X		5,000.00					10,000.00	X		GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Capacity Building Workshop for Headteachers, School-Based SHEP Coordinators & SOSOs on their roles & responsibilities.	Municipal wide	X				3,000.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs

Social Services Delivery	Education, Youth and Sports Services	Organize a Day General Screening of New Entrants into basic schools within the Municipality in order to identify learners with disabilities for referral.	Municipal wide	X				2,500.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	One-Day Workshop on Grooming for two (2) representatives from each school (BS2 & BS6) in the Municipality.	Municipal wide				X	3,000.00						X		GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	Visitation & Coordination of Meetings with all Mathematics & Science Teachers to develop Acquaintance, Orientation on Basic Pedagogical Skills.	Municipal wide					20,000.00						X		GES	Mathematics & Science Coordinator, Field Officers, SISOs, Heads & Mathematics /Science Teachers
Social Services Delivery	Education, Youth and Sports Services	Interaction With BECE Candidates	Municipal wide		X			1,950.00						X		GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Monitor Attendance of Teachers and Pupils	Municipal wide				X	3,000.00						X		GES	All circuit supervisors, Unit Heads & Field Officers.

Social Services Delivery	Education, Youth and Sports Services	Monitor the End of Term Assessment	Municipal wide			X		3,000.00					X		GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Renovation of Central Islamic School at Old Zongo, Salvation Army School 'A'	Agona Swedru	X	X	X	X			20,000.00			X		WD	CA. Assembly members, Traditional Authorities
Social Services Delivery	Education, Youth and Sports Services	Construction of 2No ICT Center at Amponsah, Urban 'B'	Agona Swedru	X	X	X	X			600,000.00			X		WD	CA. Assembly members, Traditional Authorities
Social Services Delivery	Education, Youth and Sports Services	Construction of 1No Dinning hall for Fankobaah S.H.S	Abodom Etsifi	X	X	X	X			200,000.00			X		WD	CA. Assembly members, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Construction of CHPS Compound	Otepirow,	X	X	X	X			437,500.00			X		WD	CA. Assembly members, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Renovation and refurbishing of CHPS Compounds	Ahamadonko, Bosomba, Lower Bobikuma and Kokuratumi CHPS compound	X	X	X	X			50,000			X		WD	MHD, Central Administration
Social Service Delivery	Public Health Services and Management	Construction of staff quarters within the municipality	Abodom, Nana Khadijah, nyamendam, Swedru	X	X	X	X			150,000			X		WD	MHD, CA

			Municipal Health Directorate, Abagyakrom, Bobikuma and the Municipal Hospital.														
Social Service Delivery	Public Health Services and Management	Provision of Polytanks/borehole to CHPS compound	Kwaman and Nana Khadijah CHPS compounds	X	X	X				40,000					X	MHD	GHS, CA WD
Social Service Delivery	Public Health Services and Management	Organize twelve DHMT meeting	Swedru (MHD)	X	X	X	X			6,000					X	MHD	Central Administration
Social Service Delivery	Public Health Services and Management	Data Validation meeting	Swedru (MHD)	X	X	X	X			6,000					X	MHD	Statistics, Central Administration
Social Service Delivery	Public Health Services and Management	Financial supervision and monitoring to all facilities	All facilities	X	X	X	X			16,000					X	MHD	CA
Social Service Delivery	Public Health Services and Management	Functional PHEMC meetings	Swedru (MHD)	X	X	X	X			6,000					X	MHD	CA
Social Services Delivery	Social Welfare and community Development	Carry out teenage pregnancy awareness in selected school, churches and community gatherings	Agona swedru Nsunam nsawam Kwaman Nyakrom Nsuansa Yaabem Bebianiha				X	20,000.00						X	DSW	GES, A.W.M.A , Traditional Authorities, Religious Groups, Media, NCCE, CSOs,	
Social Services Delivery	Social Welfare and community Development	Support the implementation of social protection programmes to cover more aged (LEAP,	Mamodwe Agya Abusua, Dwenho Assisim Nkum Aburenkye			X		25,000.00						X	DSW	A.W.M.A , NCCE, CSOs, Traditional Authority,	

		NHIA, PWDs etc.)														Religious Groups
Social Services Delivery	Social Welfare and community Development	Collect and update data on gender, children, aged, youth, PWDs and vulnerable groups	Mamodwe Agya Abusua, Dwenho Assisim Nkum Aburennye				X	30,000.00				X			DWS	Municipal assembly Gender desk officer NYA, GFPD
Social Services Delivery	Social Welfare and community Development	Provide PWDs with tools/ equipment and logistics for work through the DACF	Agona Swedru, Mahodwe, Agya Abusua Kukurantumi Nyakrom Bobikuma Nkranfo Odum	X				50,000.00					X		DSW	Municipal assembly, GFPD
Social Service Delivery	Public Health Services and Management	Purchase of vehicles to health centers	Municipal Hospital, Nkum, Nyarkrom	X	X	X	X		150,000	100,000				X	MHD	GHS, Central Administration
Social Service Delivery	Public Health Services and Management	Organise TB quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise Malaria quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise HIV quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise Integrated monitoring and Supervision	All facilities	X	X	X	X			16,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Purchase and distribution of motobikes to health centers	Lower Bobikuma and Kokuratumi	X	X					35,000				X	MHD	GHS, Central Administration

Social Services Delivery	Social Welfare and Community Development	Organize sensitization Program on School Based Gender Violence	Private schools within the municipality	X	X	X	X			12,000				X		Gender Officer	GES
Social Services Delivery	Social Welfare and Community Development	International Women's Day Celebration	Selected Woman	X						8,000				X		Gender Officer	Social Welfare
Social Services Delivery	Social Welfare and Community Development	International Day Of the Girl Child	Girls within the Municipality		X					4,000					X	Gender Officer	GES
Social Services Delivery	Social Welfare and Community Development	Monitoring of girls club	All Schools		X	X				1,000					X	Gender Officer	GES
Social Services Delivery	Environmental Health and sanitation Services	Construction of a waste to energy plant	Municipal Wide			X				100,000 .00				600,00 0.00	X	Planning	Private Organization
Social Services Delivery	Environmental Health and sanitation Services	Sanitation Improvement Package (At Source)	Municipal Wide	X	X	X	X			400,000 .00					X	AWMA EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 100 pieces of 240 litres Dust bins	Municipal Wide			X				80,000. 00				40,000. 00	X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Clearing of dumping site	Municipal Wide	X	X	X	X			480,000 .00				120,00 0.00	X	EHSU	Waste Landfill company
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Bulldozer to Clear Final Disposal Site	Municipal Wide			X				300,000 .00				200,00 0.00	X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Procure of Tricycle for refuse collection	Municipal Wide	X	X					15,0 00.0 0	30,000. 00				X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X			400,000 .00	50,00 0.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Weekly clean-up exercise	Municipal Wide	X	X	X	X			50,0 00.0 0					X	EHSU	

Social Services Delivery	Environmental Health and sanitation Services	Daily sweeping of open spaces, markets and principal streets	Municipal Wide	X	X	X	X			240,000 .00			10,000. 00		X	EHSU		
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 10 communal refuse containers	Municipal Wide	X	X	X	X			30,0 00.0 0	45,000. 00			600,00 0.00	X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Purchase of sanitation tools	Municipal Wide	X	X	X	X			40,0 00.0 0	100,000 .00			10,000. 00	X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Construct at least 15 public and institutional urinals/ latrines	Municipal Wide	X	X	X	X				150,000 .00				X		EHSU	Works Department
Social Services Delivery	Environmental Health and sanitation Services	Procure one cesspit emptier	Municipal Wide			X					350,000 .00			35,000. 00	X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the construction of Household Latrines in all Communities	Municipal Wide	X	X	X	X				200,000 .00				X		EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members, Others
Social Services Delivery	Environmental Health and sanitation Services	Ensure the construction of latrines by store owners	Municipal Wide	X	X	X	X				15,000. 00				X		EHSU	Works Department, Physical Planning
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X				35,000. 00				X		EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Drainage Cleansing	Municipal Wide	X	X	X	X				28,000. 00				X		EHSU	Private Waste Management Companies

Social Services Delivery	Environmental Health and sanitation Services	Hospitality industry inspection	Municipal Wide	X	X	X	X		5,00 0.00						X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Community-Led Total Sanitation 90 communities	Municipal Wide	X	X	X	X			50,000. 00			15,000. 00		X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members
Social Services Delivery	Environmental Health and sanitation Services	Education on Covid-19 safety and preventive protocols	Municipal Wide	X	X	X	X		5,00 0.00						X	EHSU	GHS, NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Educational programme on environmental sanitation management in all the communities	Municipal Wide	X	X	X	X		5,00 0.00						X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Education on basic hygiene and sanitation practices in communities	Municipal Wide	X	X	X	X		5,00 0.00						X	EHSU	NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	School Health Educational Programme	Municipal Wide	X	X	X	X		8,00 0.00						X	EHSU	GES, GHS Others
Social Services Delivery	Environmental Health and sanitation Services	Inspection of food products from the market to ensure the wholesomeness of the products	Municipal Wide	X	X	X	X			15,000. 00					X	EHSU	FDA
Social Services Delivery	Environmental Health and sanitation Services	Ensure Hygienic slaughtering of food animals	Municipal Wide	X	X	X	X			12,000. 00					X	EHSU	Vert. Service Butchers

Social Services Delivery	Environmental Health and sanitation Services	Education on effects on Open defaecation in water bodies							5,00 0.00								
Social Services Delivery	Environmental Health and sanitation Services	Education on the effects of illegal mining in water bodies	Municipal Wide	X	X	X	X		5,00 0.00					X	EHSU	Chiefs, Comm. members	
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the provision of safe and wholesome water for domestic and agricultural use	Municipal Wide	X	X	X	X			40,000. 00			12,000. 00		X	EHSU	GWC, Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Food and drink sellers screening and certification	Municipal Wide	X	X	X	X			11,000. 00					X	EHSU	GHS, Private Laboratory Services
Social Services Delivery	Environmental Health and sanitation Services	Inspection of supermarkets and drug stores	Municipal Wide	X	X	X	X			15,000. 00					X	EHSU	FDA
Social Services Delivery	Environmental Health and sanitation Services	Routine House-to House inspection	Municipal Wide	X	X	X	X			15,0 00.0 0					X	EHSU	Judicial Service, Ghana Police
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of market sanitation	Municipal Wide	X	X	X	X			15,0 00.0 0					X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of eating and drinking premises	Municipal Wide	X	X	X	X			15,000. 00					X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Procure of Pick-up	Municipal Wide	X	X					180,000. .00			12,000. 00	X		EHSU	PU
Social Services Delivery	Environmental Health and sanitation Services	Procure of 3 motor bikes	Municipal Wide	X	X					120,000. .00				X		EHSU	PU, Central Administration,

															Finance Dept.		
Social Services Delivery	Environmental Health and sanitation Services	Fumigation (At Source)	Municipal Wide	X	X	X	X			39,000.00			10,000.00		X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Disinfectants, Insecticides, and Repellants	Municipal Wide	X	X	X	X			28,000.00					X	EHSU	PU, Central Administration, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Procurement of Personal Protective Equipments (PPEs)	Municipal Wide	X	X	X	X			10,000.00					X	EHSU	PU, Central Administration, Finance Dept.
Social Services Delivery	Environmental Health and sanitation Services	Disinfection and disin festation	Municipal Wide	X	X	X	X			9,00 0.00					X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Sanitary burial of infectious bodies	Municipal Wide	X	X	X	X			7,00 0.00					X	EHSU	GHS,GPS ,IDCS
Social Services Delivery	Environmental Health and sanitation Services	Fencing of Final Disposal Site, Swedru Public Cemetery and Slaughterhouse	Municipal Wide		X					100,000.00			20,000.00			EHSU	Mu. Engineer, Spatial Planning Unit
Social Services Delivery	Environmental Health and sanitation Services	Provision of uniform for Environmental Health officers and Sanitary labourers	Municipal Wide		X					10,000.00					X	EHSU	PU, Finance Dept.
Social Services Delivery	Environmental Health	Procure of furniture for Environmenta	Municipal Wide		X					4,00 0.00							PU, Central Administr

	sanitation Services	1 Health and Sanitation Offices														ation, Finance Dept.	
Social Services Delivery	Environmental Health and sanitation Services	Enforcement of sanitation bye laws	Municipal Wide	X	X	X	X		5,00 0.00						X	EHSU	Judicial Service, Traditiona l Authoritie s
Social Services Delivery	Environmental Health and sanitation Services	Prosecution of sanitary offenders	Municipal Wide	X	X	X	X		6,00 0.00						X	EHSU	Judicial Service
Infrastructure Development and Management	Physical and Spatial Planning Development	Preparation of Health and Educational Facility maps.	Municipal wide		X		X		1500 0	20,000		10,0 00	15,000	X		Physical planning departm ent	AWMA, Land Sector Agencies & Traditiona l Authoritie s
Infrastructure Development and Management	Physical and Spatial Planning Development	Review and implementation of Structural Plan	Agona Swedru		X	X	X				20,00 0	15,0 00	30,000	X		Physical planning departm ent	A.W.M.A , RPCU, LUSPA & Traditiona l Authoritie s
Infrastructure Development and Management	Physical and Spatial Planning Development	Spatial Planning Committee Meetings	Agona Swedru	X	X	X	X				8,00 0			X		Physical planning departm ent	A.W.M.A
Infrastructure Development and Management	Physical and Spatial Planning Development	Technical Sub Committee Meetings	Agona Swedru	X	X	X	X				8,00 0			X		Physical planning departm ent	A.W.M.A
Infrastructure Development and Management	Physical and Spatial Planning Development	Street Naming & Property Addressing	Municipal wide	X	X	X	X		9,00 0			8,00 0	12,000	X		Physical planning departm ent	A.W.M.A
Infrastructure Delivery and Management	Public Works, Rural Housing and Water Management	Extension of electricity and provision of solar energy	Odom, Abigyakrom, Armah, Kesewaa-	X	X	X	X			250,000					X	WD	MHD, CA

			Adwendaho, Kwaman (School Area, Sinkyenmu, Abisimu, New site), Agyabusa														
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Extension of Water	Awoyom, Kaidebi, Lower Bobikuma, Nyakrom	X	X	X	X						X		WD	CA. Assembly members, Traditiona l Authoritie s	
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 6No Community center	Yaabem North, Old Zongo, Amponsah, Samuel, Lower Bobikuma, Abodom Etsifi	X	X	X	X						X		WD	CA. Assembly members, Traditiona l Authoritie s	
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 3No Market	Kukurantum i, Otepirow , Mangoase/O wane	X	X	X	X					1,200,0 00.00				WD	CA. Assembly members, Traditiona l Authoritie s
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 3No Library	Agona Nkum, Abodom (Adansi Anarfo), Nsusososo	X	X	X	X					750,000 .00				WD	CA, GES Assembly members, Traditiona l Authoritie s
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Completion of Durbar grounds and Community Center		X	X	X	X					300,000 .00				WD	CA. Assembly members, Traditiona l Authoritie s
Infrastructure Delivery and Management	Roads and Transport Services	Construction of Culverts	Nyarkrom (Obronikrom , Lower bobikuma	X	X	X	X					180,0 00				URD	CA, PPD, WD, Traditiona l

																	Authorities, Assembly members
Infrastructure Delivery and Management	Roads and Transport Services	Grading of roads (19km)	Ahomadonko, Agona Swedru	X	X	X	X	190,000		40,000.00				X		URD	CA, PPD, WD, Traditional Authorities, Assembly members
Infrastructure Delivery and Management	Roads and Transport Services	Construction of roads	Otsenkorang, Akom estate, Manda la-pentecost roads. (1.5km), pipe tank – Nyamedam Junction road (4km), Wawase-Nyamedam road (2.5km), ST. Germain roads (3.5km), Pipe tank-Awoyom-Apeabri – St. Germain road (.4km), Otabilkrom – One district one factory road. (5km), Nyarkrom (Odumase-Obronikrom)	X	X	X	X	52,000,000						X		URD	CA, PPD, WD, Traditional Authorities, Assembly members
Infrastructure Development and Management	Roads and Transport Services	Construction of Crush barriers at various sections in the municipality	Municipal wide					800,000						X		URD	CA, PPD, WD, Traditional Authorities, Assembly members

Economic Development	Trade, Tourism and Industrial Development	Facilitation of Loan Facility for Market Women	Municipal Wide	X	X	X	X						5,00.00 0	X		CA	Agric, LED Panel, Banks
Economic Development	Trade, Tourism and Industrial Development	Skill Training in Hairdressing Sewing, Auto mechanic and Carpentry	Municipal Wide	X	X	X	X		10,0 00.0 0	25,000. 00				X		CA	BAC, NBSSI, NYA
Economic Development	Agricultural Services and Management	Conduct Monthly Market Readings on selected items	Agona Swedru	X		X	X		10,0 00.0 00					X		Statistic s Departm ent	Agric Departme nt
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals	Municipal Wide	X	X	X	X						5,000.0 0		X	Agric	Central Administrat ion
Economic Development	Agricultural Services and Management	Reduce the suffering of farm animals through timely veterinary interventions(Clinical, Surgical and field treatment of livestock's & others	Municipal Wide	X	X	X	X						5,000.0 0		X	Agric	Central Administrat ion
Economic Development	Agricultural Services and Management	Organize the campaign for prophylactic treatment of livestock diseases	Municipal Wide	X	X	X	X						10,000. 00	X		Agric	Central Administrat ion
Economic Development	Agricultural Services and Management	Increase the procurement of necessary materials and logistics required for VSD	Municipal Wide	X	X	X	X						10,000. 00		X	Agric	Central Administrat ion

Economic Development	Agricultural Services and Management	Organize the attendance for meetings of mid-year, annual and planning sessions	Agona Swedru	X	X	X	X						4,000.00		X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize training of farmers on fall armyworm control measures	Municipal Wide	X	X	X	X		803.00						X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Procurement of pesticides for the control of fall armyworm	Municipal Wide	X	X	X	X		1,00 0.00						X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize training for farmers on the handling and use of pesticides/agro chemicals	Municipal Wide	X	X	X	X		663.00				698.39	X		Agric	Farmers	
Economic Development	Agricultural Services and Management	Train PERD beneficiaries on good agricultural practices	Municipal Wide	X	X	X							1,500.00	X		Agric	MAOs	
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals by December, 2022	Municipal wide	X	X	X	X		1,20 0.00						X	Agric	Veterinary	
Economic Development	Agricultural Services and Management	Promote surveillance and management of plant diseases and pests through organizing	Municipal wide	X	X	X	X		1,68 0						X	Agric		

		plant clinic sessions															
Economic Development	Agricultural Services and Management	Support the running of District Centre for Agriculture, Commerce and Technology (DCACT) activities by December, 2022	Agona Swedru	X	X	X							700.00		X	Agric	MAOs
Economic Development	Agricultural Services and Management	Home and Farm visits by 14 AEAs	Municipal Wide	X	X	X	X						15,120		X	Agric	AEAs
Economic Development	Agricultural Services and Management	Monitoring and Supervision by 5 MAOs	Municipal Wide	X	X	X	X						15,960		X	Agric	MAO
Economic Development	Agricultural Services and Management	Plantain sucker multiplication in four (4) communities	Selected communities		X								1,500.00	X		Agric	AEAs
Economic Development	Agricultural Services and Management	Capacity building for MIS	Agona Swedru		X								1,000.00	X		Agric	Resource Person
Economic Development	Agricultural Services and Management	Organize training for agro chemical dealers on the safe handling and storage of agric. inputs	Municipal Wide	X	X	X	X						2,500.00	X		Agric	Environmental Protection Agency Central Administration
Economic Development	Agricultural Services and Management	Conduct management of crops and disease situations through surveillance, identification and integrated control strategies	Municipal Wide	X	X	X	X						2,500.00	X		Agric	Central Administration

Economic Development	Agricultural Services and Management	Organize training for farmers on the use of PPE.	Nkum Abodom Nyakrom	X	X	X	X								2,500.00	X		Agric	Environmental Protection Agency
Economic Development	Agricultural Services and Management	Organize capacity building for staff	Agona Swedru	X	X	X	X								2,000.00		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Purchase sheep and goats to support farmers on credit in-kind scheme	Municipal Wide	X	X	X	X								10,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize Technical Review Meetings	Agona Swedru	X	X	X	X								3,000.00		X	Agric	CA, Farmers
Economic Development	Agricultural Services and Management	Organize monitoring and supervision by MMDCD, MMDCE & MDA	Municipal wide	X											500.00		X	Agric	MMDCD, MMDCE, MDA
Economic Development	Agricultural Services and Management	Organize Multi-Round Annual Crops & Livestock Survey	Municipal wide	X						4,200.00					1,000.00	X		Agric	MIS, MDA
Economic Development	Agricultural Services and Management	Organize vaccination campaign for	Municipal wide	X					2,512.00						2,000.00	X		Agric	Veterinary

		small ruminants, poultry and pets on P.P.R. rabies and Newcastle diseases													
Economic Development	Agricultural Services and Management	Train technical staff on FBO formation and sustainability	Agona Swedru		X							1,000.00	X		Agric
Economic Development	Agricultural Services and Management	Improve the production of pasture and fodder for small ruminant farmers through demonstration	Agona Nyakrom Oteiprow Nkranfu	X	X	X	X		2,834				X		Agric Central Administration
Economic Development	Agricultural Services and Management	Organize field tour for livestock farmers to livestock study tour Centre (UCC farm)	Municipal Wide	X	X	X	X					3,000.00	X		Agric Central Administration
Economic Development	Agricultural Services and Management	Improve in-service training on livestock for Technical staff in biosecurity in poultry production	Municipal Wide	X	X	X	X					3,000.00	X		Agric Central Administration
Economic Development	Agricultural Services and Management	Improve the demonstration on silage preparation to livestock farmers	Abodom Kwaman Oteiprow Samuel	X	X	X	X					5,000.00	X		Agric Central Administration

Economic Development	Agricultural Services and Management	Improve the organization of Technical and Management Review Meeting	Agona Swedru	X	X	X	X						3,000.00	X		Agric	Central Administration		
Economic Development	Agricultural Services and Management	Conduct training for FBOs on irrigation methods	Abodom Ostenkorang Nyakrom Nkum Kwaman	X	X	X	X						1,425.00		X		Agric	Central Administration	
Economic Development	Agricultural Services and Management	Increase the sustainability of FBOs	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X	3,000.00							X		Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize sensitization on PERD, PFJ and RFJ	Municipal Wide	X									1,358			1,500	X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize the education for farmers on food ingredients selection, food nutrients and their functions in diet	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X							2,000.00	X		Agric	Gender Central Administration	
Economic Development	Agricultural Services and Management	Organize education for farmers on keeping personal hygiene practices	Nkum Oteiprow Nyakrom Bobikuma Abodom Otabilkrom	X	X	X	X							2,000.00	X		Agric	Gender Central Administration	
Economic Development	Agricultural Services and Management	Raise coconut and oil palm seedlings for Distribution to farmers under PERD	Municipal Wide	X	X	X	X	10,000.00								X	Agric	Central Administration	
Economic Development	Agricultural Services and Management	Vegetable Production	D.V.Gs and C.O.Bs in 6 Communities		X			23,000.00							X		NADM O	Awma MOFA	

Environmental Management	Disaster prevention and Management	Public Education on Domestic fires (Workshop)	5 Institutions 5 Senior High Schools	X				8,000.00					X				NADM O	Awma ECG GNFS
Environmental Management	Disaster prevention and Management	Formation of Disaster Volunteer Groups	8 Communities			X		17,000.00					X				NADM O	Awma GES
Environmental Management	Disaster prevention and Management	Public Education on Flood	Communities Along the Bank of Akora River			X		46,000.00					X				NADM O	Eh&sd Awma media
Environmental Management	Disaster prevention and Management	World Disaster Day Celebration	Durbar of Chiefs				X	5,500.00					X				NADM O	Awma media EH&SD MOFA
Environmental Management	Disaster prevention and Management	Public Education on Bush Fires	10 Farming Communities			X		8,000.00					X				NADM O	gnfs awma
Environmental Management	Natural Resource Conservation and Management	Propagating 300 species of plants and flowers	Agona Swedru	X	X	X	X	3,000	2,000				X				Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Engage in tree planting in the municipality	Municipal wide		X	X		2,000	1,000				X				Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Landscaping to beautify the environment	Municipal wide		X	X		20,000	15,00				X				Parks and gardens	CA
Environmental Management	Natural Resource Conservation and Management	Weeding and clearing the nursery	Agona Swedru	X	X	X	X	3,000	2,000				X				Parks and gardens	CA

Table 34: 2025 Annual Action Plan

Programme (PBB)	Sub-Programme (PBB)	Broad Activities	Location	Timeframe (Year e.g. 2023)	Cost	Programme Status	Implementing Institution/Department
-----------------	---------------------	------------------	----------	----------------------------	------	------------------	-------------------------------------

				Q1	Q2	Q3	Q4	GOG	IGF	DACF	DAC F-RFG	UD G	Others	New	Ongoing	Lead	Collab
Management and Administration	General Administration	Implement National School Feeding Programme Policy	Municipality wide	X					19,965						X	Central Admin	MP, Assembly Members
Management and Administration	General Administration	Provision of Financial Assistance to Needy Students	Municipality Wide	X						39,930					X	Central Admin	MP, GES, Assembly Members
Management and Administration	General Administration	Support to my First Day at School	Municipality Wide	X	X	X	X		19,965						X	Central Admin	GES
Management and Administration	General Administration	Support conduct Mock BECE Exams	Municipality Wide	X	X	X	X			13,310					X	Central Admin	GES
Management and Administration	General Administration	Facilitate implementation of IDIF policy	Project locations	X	X	X	X			66,550					X		HoDs BRC
Management and Administration	General Administration	Hold all statutory and other meetings of the Assembly	Assembly Offices	X	X	X	X		199,650						X	Central Admin	Ass. Members , HoDs
Management and Administration	General Administration	Independence Day Celebration	Municipality Wide	X						53,240					X	Central Admin	GES
Management and Administration	Finance and Audit	Provide office equipment and other logistics to Depts & Units	Depts & Units	X	X	X	X			66,550					X	Central Admin	HR , Procurement
Management and Administration	Finance and Audit	Purchase of Stationery	Depts & Units	X	X	X	X		10,000	50,000					X	Central Admin	Procurement Unit
Management and Administration	Finance and Audit	Organize Entity Tender Committee Meeting	Procurement Unit	X	X	X	X		25,000						X	Central Admin	Procurement Unit
Management and Administration	Finance and Audit	Preparation of Fee Fixing Resolution	Budget Unit						1,500	6,000					X	Central Admin	Budget Unit

Management and Administration	Human Resource Management	Organise training programmes for staff of the assembly	Municipal Assembly	X	X	X	X		10,000.0	20,000.00	50,000.00		200,000.00		X	HRD	HODs
Management and Administration	Human Resource Management	Organize orientation and exit conference for NSS personnel posted to the Assembly	Municipal Assembly			X			70,000.0						X	HRD	NSS HODs
Management and Administration	Human Resource Management	Organise periodic staff durbars and staff meetings	Municipal Assembly		X		X		10,000.0						X	HRD	All staff
Management and Administration	Human Resource Management	Prepare and update the HRMIS and ESPV of the assembly	Municipal Assembly	X	X	X	X		3,000.00						X	HRD	All Staff
Management and Administration	Human Resource Management	Carrying out monitoring exercise of all the decentralized department of the Assembly	Municipal Assembly	X	X	X	X		8,000.00						X	HRD	All decentralized department
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Preparation of Composite Budget	Budget Unit	X	X	X	X			30,000					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Organize Stakeholder meetings on Composite Budget Performance	Budget Unit							10,000					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Collate data from selected Departments, Agencies and institutions and analyse	Agona Swedru	X	X	X	X		10,000.0						X	Statistics Department	All Departments, Agencies and Institutions involved

Management and Administration	Planning, Budgeting, Coordinating & Statistics	Update Data on Businesses and Solid waste management	Municipal Wide			X	X		10,000.00					X	Statistics Department	Budget Unit, Finance Department, & Planning Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Monitoring of activities of Sub-structures of the Assembly	Zonal Areas	X	X	X	X		6,655					X	Central Admin	Assembly Member, Unit Committees
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Organize Budget Committee meetings	Budget Unit	X	X	X	X		17,082.47					X	Central Admin	Budget Unit
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Organise Town Hall meetings & MCE's engagement with communities	Municipality Wide	X	X	X	X		26,620					X	Central Administration	HoDs, Assembly Members Traditional Leaders Unit Committees
Management and Administration	Planning, Budgeting, Coordinating & Statistics	Preparation of 2026-2029 Medium Term Development Plan.	Municipal wide	X	X	X	X		100,000.00					X	Central Administration	Departments, Units, NDPC, Traditional Authorities, Assembly members
Social Services Delivery	Education, Youth and Sports Services	Support Education Directorate organize 2025 BECE in the Ten (10) Exams Centres in the Agona West Municipality in Nov., 2025 and conduct and organize	Municipal wide			X	X	60,560.00					X	GES	WAEC	

		Two (2) Mock Examinations for JHS 3 Candidates in the Agona West Municipality in July & September, 2025.													
Social Services Delivery	Education, Youth and Sports Services	Undertake school inspection exercise	Municipal wide	X	X	X	X	3,500.00					X	GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize INSET on relevant topics, professional code of conduct, and welfare issues.	Municipal wide			X		3,500.00					X	GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize SPIP to improve BECE results	Municipal wide	X				3,500.00					X	GES	Private School Coordinators
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Seminar using female role models to mentor two (2) girls each from all the basic schools to retain them in schools till completion	Municipal wide	X				3,262					X	GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.

Social Services Delivery	Education, Youth and Sports Services	Organize a Durbar to climax Girls' Education Week Celebration.				X		1,490.00						X	GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Workshop for Girls' Education Facilitators from all the basic schools in the Municipality to improve girls education.		X	X	X	X	5,111.00						X	GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Non-Residential Sensitization Training Workshop one PTA & one SMC reps. from all the basic schools and eight (8) SISOs to support girls education.	In all the schools & eight (8) Circuit Centres within the Municipality	X	X	X	X	3,354.00						X	GES	Gender, Girl's Child/Welfare officer, SISOs, Field Officers, and resource persons.
Social Services Delivery	Education, Youth and Sports Services	Organize and conduct One-Day Non-Residential Training Workshop for	Municipal wide	X	X	X	X	14,218.00						X	GES	SWD, SISOs, Field Officers, and

		all basic schools heads & eight (8) SISOs on how to identify learners with Special Education Needs.													resource persons		
Social Services Delivery	Education, Youth and Sports Services	Organize Ear & Eye Screening Training for all basic schools teachers & eight (8) SISOs in the Agona West Municipality.	In all the schools & eight (8) Circuit Centres within the Municipality .	X	X	X	X	10,000.0						X	GES	SWD, SISOs, Field Officers, and resource persons	
Social Services Delivery	Education, Youth and Sports Services	Data Collection on learners with Special Education Needs in all basic schools in the Municipality (Both Public & Private) by Six (6) Special Educators.	Municipal wide	X	X	X	X							8,000.0	X	GES	SWD, Special Education Coordinator, Field Officers, SISOs & Resource Persons, Statistics, Planning
Social Services Delivery	Education, Youth and Sports Services	Meeting With the Special Education Resource Teachers to brief them on how to draw Action Plan & Itenary.	Agona Swedru	X	X	X	X	1,500.0						X		GES	Special Education Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Eye Screening Exercise for all lower primary	Municipal wide	X	X	X	X	10,000.00						X		GES	Special Education Coordinator, Field Officers,

		school learners in the Municipality & also distribute 'Snellen Chart' to all schools.													SISOs & Resource Persons	
Social Services Delivery	Education, Youth and Sports Services	Organize and Conduct a Two-Day Workshop for BDT, Career Technology Curriculum & Preparation of Handson Activities in three (3) Cluster Centres for 144 participants.	Municipal wide	X	X	X	X	5,000.00	5,000.00				X		GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct a Day Orientation Programme for JHS 1 on Learning of BDT, Career Technology & its importance in National Development & Future Opportunities for Learners.	Municipal wide			X		6,000.00							GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Meeting BDT Teachers in three (3) Circuit Centres to assist them set targets & plan strategies to achieve the		X	X	X	X	5,000					X		GES	TVET Coordinator, Field officers, SISOs, and resource persons

		set targets & for teachers to come out with their challenging topics.														
Social Services Delivery	Education, Youth and Sports Services	Organize & Conduct Quizzes based on BDT Syllabus & Career Teaching Curriculum at the eight (8) Circuits Centres to improve upon their standards and also boost the students interests in the learning of TVET.	Municipal wide	X	X	X	X	10,000.00						X	GES	TVET Coordinator, Field officers, SISOs, and resource persons
Social Services Delivery	Education, Youth and Sports Services	Training of In-School Guidance & Counseling Coordinators & Headteachers in Basic Skills in G/C.	Municipal wide	X	X	X	X	16,020.00							GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Student Peer Counseling Training.	Municipal wide	X	X	X	X	16,020.00						X	GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize workshop for Community-	Municipal wide	X				16,020.00							GES	CA, CSO

		Based Opinion Leaders in Safe School Programme.														
Social Services Delivery	Education, Youth and Sports Services	Cluster-Based Training of Students on Chatting Career Path.			X		16,020.00								GES	Guidance & Counselling Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Meeting of Basic Heads & SHS Heads on National Festival of Arts & Cultural Activities.	Municipal wide		X	6,815.00									GES	SHS/Culture coordinator, Field officers, SISOs, Resource Persons.
Social Services Delivery	Education, Youth and Sports Services	Organize 65th, 66th, 67th & 68th (For both Basic & SHS at various intervals) Independence Day Inter-Schools Quiz Competition.	Municipal wide	X		6,815.00									GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Workshop on Culture in all disciplines	Agona Swedru		X		6,815.00								GES	SHS/Culture Coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Basic Schools Culture Festival on Circuit Basis.	Municipal wide			X	6,815.00								GES	All basic schools

Social Services Delivery	Education, Youth and Sports Services	Organize Capacity Building for Directorate Staff, Headteachers, Teachers, SMCs & PTAs Basic Schools.	Agona Swedru	X				31,000.00									GES	All Head teachers, Teachers, SMCs, PTA
Social Services Delivery	Education, Youth and Sports Services	Processing & submission of documents of Newly Trained & Newly Recruited Teachers.	Agona Swedru	X				31,000.00									GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Training on GALOP for five (5) selected schools.	Selected schools				X	31,000.00									GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize INSET for Newly Trained Teachers & Newly Recruited Teachers.	Agona Swedru		X			31,000.00									GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize Teachers Continuous Professional Development (TCPD) for all basic schools.	Municipal wide		X			6,000.00									GES	HRMD, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Organize a Day Workshop on Phonics for KG Teachers	Municipal wide	X				1,166.00									GES	All KG teachers
Social Services Delivery	Education, Youth and Sports Services	Monitoring the Outcome of the Phonic	Municipal wide	X				1,000.00									GES	Early childhood coordinat

		Workshop in all the Early Grade Schools in the Municipality.														or, SISOs, field officers	
Social Services Delivery	Education, Youth and Sports Services	Organize Cluster-Based Phonic Competition.	Municipal wide	X				3,000.00								GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Monitoring & Evaluating Curriculum & Instruction of Teachers in all Early Grade Schools.	Municipal wide				X	2,000.00								GES	Early childhood coordinator, Field Officers, SISOs & Resource Persons
Social Services Delivery	Education, Youth and Sports Services	Facilitate the establishment of technical/vocational school	Abodom, Lower Bobikuma,	X	X	X	X	30,000.00		10,000.00				X		CA	MED, GES, Assembly Members, Traditional Authorities
Social Services Delivery	Education, Youth and Sports Services	Provision of ICT Equipment for Anglican, Catholic and Methodist School	Abodom	X	X	X	X	50,000.00						X		CA	GES, Assembly Members
Social Services Delivery	Education, Youth and Sports Services	Organize KG Week Celebration at all the KG Schools in the Municipality.	Municipal wide			X		5,000.00								GES	All basic schools
Social Services Delivery	Education, Youth and Sports Services	Organize Reading Competition for KG pupils within the Municipality.	Municipal wide			X		5,000.00								GES	All basic schools

Social Services Delivery	Education, Youth and Sports Services	Organize One-Day Capacity Building Workshop for Headteachers, School-Based SHEP Coordinators & SOSOs on their roles & responsibilities.	Municipal wide	X				3,000.00										GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	Organize a Day General Screening of New Entrants into basic schools within the Municipality in order to identify learners with disabilities for referral.	Municipal wide			X		2,500.00										GES	Headteachers, School-based SHEP Coordinators, SISOs
Social Services Delivery	Education, Youth and Sports Services	Visitation & Coordination of Meetings with all Mathematics & Science Teachers to develop Acquaintance, Orientation on Basic Pedagogical Skills.	Municipal wide			X		77,442.00										GES	Mathematics & Science Coordinator, Field Officers, SISOs, Heads & Mathematics /Science Teachers
Social Services Delivery	Education, Youth and Sports Services	Interaction With BECE Candidates	Municipal wide		X			1,950.00										GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Monitor Attendance of	Municipal wide	X	X	X	X	3,000.00										GES	All circuit supervisors, Unit

		Teachers And Pupils														Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Monitor the End of Term Assessment	Municipal wide	X				3,000.00							GES	All circuit supervisors, Unit Heads & Field Officers.
Social Services Delivery	Education, Youth and Sports Services	Supply of School Desk	Ahamadonko	X	X	X	X		50,000.00						WD	CA, Assembly Members, Traditional Authorities
Social Services Delivery	Education, Youth and Sports Services	Construction of 1No Youth Training Center	Kukurantumi	X	X	X	X			150,000.00			X		WD	CA, BAC, NYA, Assembly Memmebrs, Traditional Authorities
Social Services Delivery	Education, Youth and Sports Services	Renovation of Salvation 'A' School	Nsusososo	X	X	X	X			35,000.00			X		WD	CA, GES, Traditional Authorities, Assembly Members
Social Service Delivery	Public Health Services and Management	Construction of RCH centers	Mahodwe, wawase, yaabem north and south	X	X	X	X			80,000			X		WD	MHD, Central Administration
Social Service Delivery	Public Health Services and Management	Construction of Nurses Quarters	Abodom Atifi	X	X	X	X			450,250.00			X		WD	GHS, MHD Assembly Members, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Purchase and distribution of motobikes	Edukrom, Odom		X	X			5000	15000			X		MHD	GHS, Central

															Administration	
Social Service Delivery	Public Health Services and Management	Renovation and refurbishing of health facilities	Abodom, Nkum, Swedru RCH	X	X	X			20,000	50,000				X	WD	MHD, Central Administration
Social Service Delivery	Public Health Services and Management	Stakeholder engagement, Establishment of infirmaries in Swedru lorry station, Swedru market	Swedru lorry station, market			X	X			50,000				X	MHD	CA, EHSU
Social Service Delivery	Public Health Services and Management	Provision of Polytanks/bol e whore to3 CHPS compound	Otsengkorang,Kwaman and Kana Khadijah CHPS compounds	X	X	X	X			30,000				X	MHD	GHS, CA
Social Services Delivery	Public Health Services and Management	Facilitate the establishment of Nursing Training College	Lower Bobikuma	X	X	X	X	1,000,000.00						X	CA	Works, GHS, MHD, Assembly Members, Traditional Authorities
Social Service Delivery	Public Health Services and Management	Organize twelve DHMT meeting	Swedru (MHD)	X	X	X	X			6,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Data Validation meeting	Swedru (MHD)	X	X	X	X			6,000				X	MHD	Statistics, Central Administration
Social Service Delivery	Public Health Services and Management	Organise Financial supervision and monitoring to all facilities	All facilities	X	X	X	X			16,000				X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise Functional PHEMC meetings	Swedru (MHD)	X	X	X	X			6,000				X	MHD	CA

Social Service Delivery	Public Health Services and Management	Organise TB quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000					X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise Malaria quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000					X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise HIV quarterly review meeting	Swedru (MHD)	X	X	X	X			6,000					X	MHD	CA
Social Service Delivery	Public Health Services and Management	Organise Integrated monitoring and Supervision	All facilities	X	X	X	X			16,000					X	MHD	CA
Social Services Delivery	Social Welfare and Community Development	International Women's Day Celebration	Selected Woman	X						10,000					/	Gender Officer	Social Welfare
Social Services Delivery	Social Welfare and Community Development	Organize Community engagement on child abuse	selected Communities		X	X				12,000						Gender Officer	Social Welfare DOVVSU
Social Services Delivery	Social Welfare and Community Development	Organize sensitization program on Domestic Violence	selected Communities				X			8,000						Gender Officer	Social Welfare DOVVSU
Social Services Delivery	Social Welfare and Community Development	Organize sensitization / training on Gender Issues.	Heads of Department/ Unit Heads		X					5,000						GDO	PLANNING UNIT
Social Services Delivery	Social Welfare and community Development	Supervise and monitor the implementation of social intervention programmes like LEAP, school feeding etc.	LEAP communities					X	25,000.00					X		DSW	CA ,CLIC Members
Social Services Delivery	Social Welfare and community Development	Identify and register PWDs	Nsunam nsawam Kwaman						15,000.00		10,000.00					DSW	GFPD CA

			Nyakrom Otabilkrom Nsuansa Yaabem Bebianiba	X								X					
Social Services Delivery	Social Welfare and community Development	Create awareness for target groups on their reproductive health rights including HIV/AIDs and harmful cultural practices.	Nsusososo Dwenho Assisim Yaabem north Aburennye		X			30,000. 00				X			DSW	CA, GHS	
Social Services Delivery	Social Welfare and community Development	Collect and update data on gender, children, aged, youth, PWDS and vulnerable groups	Nsusososo Dwenho Assisim Yaabem north Aburennye			X		30,000. 00				X			DSW	A.W.M.A , G.D.O, NYA, GFPD	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 10 communal refuse containers	Municipal Wide		X		X		15,0 00	100,000 .00			200,00 0.00	X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Purchase of 120 pieces of 240 litres Dust bins	Municipal Wide			X				80,000. 00			40,000. 00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Clearing of dumping site	Municipal Wide	X	X	X	X			480,000 .00			120,00 0.00		X	EHSU	Waste Landfill company
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Bulldozer to Clear Final Disposal Site	Municipal Wide			X				300,000 .00			200,00 0.00	X		EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X			400,000 .00	50,00 0.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Procure of Tricycle for refuse collection	Municipal Wide				X		15,0 00.0 0	30,000. 00				X		EHSU	MFO, PU

Social Services Delivery	Environmental Health and sanitation Services	Daily sweeping of open spaces, markets and principal streets	Municipal Wide	X	X	X	X			240,000 .00			10,000. 00		X	EHSU		
Social Services Delivery	Environmental Health and sanitation Services	Weekly clean-up exercise	Municipal Wide	X	X	X	X			50,0 00.0 0					X	EHSU		
Social Services Delivery	Environmental Health and sanitation Services	Purchase of sanitation tools	Municipal Wide	X	X	X	X			40,0 00.0 0	100,000 .00			10,000. 00		X	EHSU	MFO, PU
Social Services Delivery	Environmental Health and sanitation Services	Construct at least 10 public and institutional urinals/ latrines	Municipal Wide		X	X	X				120,000 .00			28,000. 00	X		EHSU	Works Department
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the construction of Household Latrines in all Communities	Municipal Wide	X	X	X	X				80,000. 00				X		EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members, Others
Social Services Delivery	Environmental Health and sanitation Services	Ensure the construction of latrines by store owners	Municipal Wide	X	X	X	X			15,000. 00			10,000. 00		X		EHSU	Works Department, Physical Planning
Social Services Delivery	Environmental Health and sanitation Services	Support to sanitation activities	Municipal Wide	X	X	X	X			50,000. 00					X		EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Drainage Cleansing	Municipal Wide	X	X	X	X			30,000. 00					X		EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Educational programme on environmenta	Municipal Wide	X	X	X	X			15,000. 00					X		EHSU	

		1 sanitation management in all the communities															
Social Services Delivery	Environmental Health and sanitation Services	Community-Led Total Sanitation 150 communities	Municipal Wide	X	X	X	X			70,000.00			5,000.00		X	EHSU	Unicef, IDA, Chiefs, Natural leaders, Community members
Social Services Delivery	Environmental Health and sanitation Services	School Health Educational Programme	Municipal Wide	X	X	X	X			12,000.00					X	EHSU	GES, GHS Others
Social Services Delivery	Environmental Health and sanitation Services	Education on Covid-19 safety and preventive protocols	Municipal Wide	X	X	X	X			15,000.00					X	EHSU	GHS, NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Education on basic hygiene and sanitation practices in communities	Municipal Wide	X	X	X	X			15,000.00					X	EHSU	NCCE, GES
Social Services Delivery	Environmental Health and sanitation Services	Hospitality industry inspection	Municipal Wide	X	X	X	X			5,00.00					X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Food and drink sellers screening and certification	Municipal Wide	X	X	X	X			5,00.00					X	EHSU	GHS, Private Laboratory Services
Social Services Delivery	Environmental Health and sanitation Services	Ensure Hygienic slaughtering of food animals	Municipal Wide	X	X	X	X			15,000.00					X	EHSU	Vert. Service Butchers
Social Services Delivery	Environmental Health and sanitation Services	Inspection of supermarkets and drug stores	Municipal Wide	X	X	X	X			5,00.00					X	EHSU	FDA
Social Services Delivery	Environmental Health and sanitation Services	Inspection of food products from the market to ensure	Municipal Wide	X	X	X	X			5,00.00					X	EHSU	FDA

		wholesomeness of the products														
Social Services Delivery	Environmental Health and sanitation Services	Facilitate the provision of safe and wholesome water for domestic and agricultural use	Municipal Wide	X	X	X	X			65,000.00				X	EHSU	GWC, Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Education on effects on Open defaecation in water bodies	Municipal Wide	X	X	X	X			15,000.00			8,000.00	X	EHSU	Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Education on the effects of illegal mining in water bodies	Municipal Wide	X	X	X	X			15,000.00				X	EHSU	Chiefs, Comm. members
Social Services Delivery	Environmental Health and sanitation Services	Enforcement of sanitation bye laws	Municipal Wide	X	X	X	X			8,000.00				X	EHSU	Judicial Service, Traditional Authorities
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of market sanitation	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	
Social Services Delivery	Environmental Health and sanitation Services	Routine House-to House inspection	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	Judicial Service, Ghana Police
Social Services Delivery	Environmental Health and sanitation Services	Fumigation (At Source)	Municipal Wide	X	X	X	X			45,000.00				X	EHSU	Private Waste Management Companies
Social Services Delivery	Environmental Health and sanitation Services	Daily inspection of eating and drinking premises	Municipal Wide	X	X	X	X			5,000.00				X	EHSU	
Social Services Delivery	Environmental Health and	Procurement of Personal	Municipal Wide	X	X	X	X			8,000.00				X	EHSU	PU, Central

	sanitation Services	Protective Equipments (PPEs)														Administration, Finance Dept.		
Social Services Delivery	Environmental Health and sanitation Services	Disinfection and disinfestation	Municipal Wide	X	X	X	X			25,000.00					X	EHSU	Private Waste Management Companies	
Social Services Delivery	Environmental Health and sanitation Services	Sanitary burial of infectious bodies	Municipal Wide	X	X	X	X			10,000.00					X	EHSU	GHS,GPS ,IDCS	
Social Services Delivery	Environmental Health and sanitation Services	Purchase of Disinfectants, Insecticides, and Repellants	Municipal Wide	X	X	X	X			6,00 0.00					X	EHSU	PU, Central Administration, Finance Dept.	
Social Services Delivery	Environmental Health and sanitation Services	Prosecution of sanitary offenders	Municipal Wide	X	X	X	X			7,00 0.00					X	EHSU	Judicial Service	
Social Services Delivery	Environmental Health and sanitation Services	Food and drink sellers screening and certification	Municipal Wide	X	X	X	X			5,00 0.00					X	EHSU	GHS, Private Laboratory Services	
Social Services Delivery	Environmental Health and sanitation Services	Ensure Hygienic slaughtering of food animals	Municipal Wide	X	X	X	X			15,000.00					X	EHSU	Vert. Service Butchers	
Infrastructure Delivery and Management	Physical and Spatial planning Development	Registration of Assembly Lands Documents	A.W.M.A		X		X			9,00 0	25,000	15,00 0	10,0 00	15,000		Ongoing	Physical planning department	AWMA, Land Sector Agencies & Traditional Authorities
Infrastructure Delivery and Management	Physical and Spatial planning Development	Reviewing of Structure Plan	Agons Swedru		X	X	X			15,000	20,00 0	10,0 00	15,000	X		Physical planning department	A.W.M.A , RPCU, LUSPA	

	and Water Management	community centre														Traditiona l Authoritie s	
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Construction of 1No Library	Nsusososo	X	X	X	X			250,000 .00				X		WD	GES, Traditiona l Authoritie s, Assembly Members
Infrastructural Delivery and Management	Public Works, Rural Housing and Water Management	Renovation of Ankyease Market	Agona Swedru	X	X	X	X			100,000 .00				X		WD	CA, Traditiona l Authoritie s, Assembly Members
Infrastructure Delivery and Management	Roads and Transport Services	Grading of Yaw Nkum-Anhwea(4km)	Nkum	X	X	X	X			40,000				X		URD	CA, PPD, WD, Traditiona l Authoritie s, Assembly members
Infrastructure Delivery and Management	Roads and Transport Services	Construction of 0.6 U drains within the community (1KM	Lower Bobikuma	X	X	X	X	2,000,0 00						X		URD	CA, PPD, WD, Traditiona l Authoritie s, Assembly members
Infrastructure Delivery and Management	Roads and Transport Services	Construction of roads	Otsenkorang (Chief Palace-Main Market road), Agona Swedru town roads, Lower Bobikuma town road, Upper Bobikuma town roads, Nyakrom – Kokoado-	x	x	x	x	159,50 0,000				65,0 00,0 00					

			Abodom road(4km), Kwamang-Kokoado road (3km),														
Infrastructure Delivery and Management	Roads and Transport Services	Construction of foot bridge on boye stream behind Islamic mosque	Otsenkorang	X	X	X	X			50,000				X		URD	CA, PPD, WD, Traditional Authorities, Assembly members
Economic Development	Trade, Tourism and Industrial Development	Training for the Youth on Skill Development	Municipal wide	X	X	X	X		4,00 0.00				5,000.0 0		X	CA	BAC, NBSSI, NYA
Economic Development	Trade, Tourism and Industrial Development	Training of the Youth in Hairdressing. Sewing. Carpentry and Auto Mechanic	Ankyease,	X	X	X	X						5,000.0 0		X	CA	BAC, NBSSI, NYA
Economic Development	Agricultural Services and Management	Conduct Monthly Market Readings on selected items	Agona Swedru	X		X	X		10,0 00.0 0	10,000. 0				X		Statistics Department, CA	Agric Department, CA
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals	Municipal Wide	X	X	X	X						15,000. 00		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Reduce the suffering of farm animals through timely veterinary interventions(Clinical, Surgical and field treatment of livestock's & others	Municipal Wide	X	X	X	X						5,000.0 0		X	Agric	Central Administration

Economic Development	Agricultural Services and Management	Organize the attendance for meetings of mid-year, annual and planning sessions	Agona Swedru	X	X	X	X							4,000.00		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize training of farmers on fall armyworm control measures	Municipal Wide	X	X	X	X		803.00								Agric	Central Administration
Economic Development	Agricultural Services and Management	Procurement of pesticides for the control of fall armyworm	Municipal Wide	X	X	X	X		1,00 0.00							X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize training for farmers on the handling and use of pesticides/agro chemicals	Municipal Wide	X	X	X	X		663.00					698.39	X		Agric	Farmers
Economic Development	Agricultural Services and Management	Train PERD beneficiaries on good agricultural practices	Municipal Wide	X	X	X								1,500.00	X		Agric	MAOs
Economic Development	Agricultural Services and Management	Conduct disease surveillance in both domestic and wild animals by December, 2022	Municipal wide	X	X	X	X		1,20 0.00							X	Agric	Veterinary
Economic Development	Agricultural Services and Management	Promote surveillance and management of plant diseases and	Municipal wide	X	X	X	X		1,68 0							X	Agric	

		pests through organizing plant clinic sessions															
Economic Development	Agricultural Services and Management	Support the running of District Centre for Agriculture, Commerce and Technology (DCACT) activities by December, 2022	Agona Swedru	X	X	X							700.00		X	Agric	MAOs
Economic Development	Agricultural Services and Management	Home and Farm visits by 14 AEAs	Municipal Wide	X	X	X	X						15,120		X	Agric	AEAs
Economic Development	Agricultural Services and Management	Monitoring and Supervision by 5 MAOs	Municipal Wide	X	X	X	X						15,960		X	Agric	MAO
Economic Development	Agricultural Services and Management	Plantain sucker multiplication in four (4) communities	Selected communities		X								1,500.00	X		Agric	AEAs
Economic Development	Agricultural Services and Management	Capacity building for MIS	Agona Swedru		X								1,000.00	X		Agric	Resource Person
Economic Development	Agricultural Services and Management	Organize training for agro chemical dealers on the safe handling and storage of agric. inputs	Municipal Wide	X	X	X	X						1,200.00	X		Agric	Environmental Protection Agency Central Administration
Economic Development	Agricultural Services and Management	Conduct management of crops and disease situations through surveillance, identification and integrated	Municipal Wide	X	X	X	X						2,000.00	X		Agric	Central Administration

		control strategies																	
Economic Development	Agricultural Services and Management	Organize training for farmers on the use of PPE.	Nkum Abodom Nyakrom	X	X	X	X							2,500.00	X		Agric	Environmental Protection Agency	
Economic Development	Agricultural Services and Management	Organize capacity building for staff	Agona Swedru	X	X	X	X							2,500.00	X		Agric	Central Administration	
Economic Development	Agricultural Services and Management	Support MAOs & AEAs with accommodation problems	Municipal Wide	X	X	X	X						500,000.00		X		Agric	Central Administration	
Economic Development	Agricultural Services and Management	Purchase sheep and goats to support farmers on credit in-kind scheme	Municipal Wide	X	X	X	X							10,000.00	X		Agric	Central Administration	
Economic Development	Agricultural Services and Management	Organize Technical Review Meetings	Agona Swedru	X	X	X	X							3,000.00	X		Agric	CA, Farmers	
Economic Development	Agricultural Services and Management	Organize monitoring and supervision by MMDCD, MMDCE & MDA	Municipal wide	X										500.00		X		Agric	MMDCD, MMDCE, MDA

Economic Development	Agricultural Services and Management	Organize Multi-Round Annual Crops & Livestock Survey	Municipal wide	X					4,20 0.00				1,000.0 0	X			Agric	MIS, MDA
Economic Development	Agricultural Services and Management	Organize vaccination campaign for small ruminants, poultry and pets on P.P.R. rabies and Newcastle diseases	Municipal wide	X					2,51 2.00				2,000.0 0	X			Agric	Veterinary
Economic Development	Agricultural Services and Management	Train technical staff on FBO formation and sustainability	Agona Swedru		X								1,000.0 0	X			Agric	
Economic Development	Agricultural Services and Management	Improve the production of pasture and fodder for small ruminant farmers through demonstration	Agona Nyakrom Oteiprow Nkranfu	X	X	X	X		2,83 4					X			Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize field tour for livestock farmers to livestock study tour Centre (UCC farm)	Municipal Wide	X	X	X	X	5,000.0 0						X			Agric	Central Administration
Economic Development	Agricultural Services and Management	Improve the demonstration on silage preparation to livestock farmers	Abodom Kwaman Oteiprow Samuel	X	X	X	X	3,000.0 0						X			Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct training for FBOs on	Abodom Ostenkorang Nyakrom Nkum	X	X	X	X			1,425.0 0				X			Agric	Central Administration

		irrigation methods	Kwaman														
Economic Development	Agricultural Services and Management	Conduct training for FBOs on irrigation methods	Abodom Ostenkorang Nyakrom Nkum Kwaman	X	X	X	X						3,000.00	X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Increase the sustainability of FBOs	Nkum Oteiprow Nyakrom Bobikuma Abodom	X	X	X	X	2,000.00						X		Agric	Central Administration
Economic Development	Agricultural Services and Management	Organize sensitization on PERD, PFJ and RFJ	Municipal Wide	X					1,358				1,500		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Raise coconut and oil palm seedlings for Distribution to farmers under PERD	Municipal Wide	X	X	X	X						10,000.00		X	Agric	Central Administration
Economic Development	Agricultural Services and Management	Conduct Monthly Market Readings on selected items	Agona Swedru	X	X	X	X		10,000.00						X	Statistics Department	Agric Department
Environmental Management	Disaster prevention and Management	Acquisition of Office Equipment	Municipal Wide	X	X	X	X	25,000.00						X		NADM O	NADMO GHANA
Environmental Management	Disaster prevention and Management	Public Education On Domestic and Bush Fires	Municipal Wide	X				5,000.00						X		NADM O	CA ECG GNFS
Economic Development	Agricultural Services and Management	Animal Rearing:- Piggery, Goats	D.V.Gs and C.B.Os in 5 Communities		X			18,000.00						X		NADM O	CA MOFA
Environmental Management	Disaster prevention and Management	Formation of Disaster Volunteer Group	8 Communities			X		10,000.00						X		NADM O	CA GES
Environmental Management	Disaster prevention and Management	Public Education on Floods	Communities Along the Banks of Akora River			X		4,500.00						X		NADM O	EH&SD CA Media

Environmental Management	Disaster prevention and Management	World Disaster Day Celebration	Durbar of Chiefs				X	4,200.00						X				NADM O	CA Media, EHSU&SD MOFA
Environmental Management	Disaster prevention and Management	Simulation Exercises on Fire Prevention	10 Schools				X	6,200.00						X				NADM O	GNFS CA
Environmental Management	Natural Resource Conservation and Management	Propagating 300 species of plants and flowers	Agona Swedru	X	X	X	X	3,000	2,000					X				Parks and Gardens	CA
Environmental Management	Natural Resource Conservation and Management	Engage in tree planting in the municipality	Municipal wide		X	X		2,000	1,000					X				Parks and Gardens	CA
Environmental Management	Natural Resource Conservation and Management	Landscaping	Municipal wide		X	X		20,000	15,000					X				Parks and Gardens	CA

CHAPTER 6: MONITORING AND EVALUATION ARRANGEMENTS

6.0 Introduction

This chapter encapsulates the issues concerning monitoring and evaluation arrangements and indicates the monitoring matrix outlining all indicators, their baselines and targets are shown in relation to the adopted goals, programmes and sub-programmes. The strategy for data collection, collation, analysis and use of results matrix, implementation, and M&E., Quarterly and Annual Progress Reporting Format, Evaluation Arrangement with an Evaluation Framework or Matrix as well as Participatory Monitoring and Evaluation Arrangement.

6.1 Monitoring Matrix

The matrix overleaf is the monitoring matrix to be used to track progress of projects and programmes earmarked for implementation for the 2022-2025 plan period.

The components of the matrix include;

- Policy goal
- Programme
- Sub-Programme
- Indicator
- Indicator Definition
- Indicator Type
- Baseline
- Annual Targets for the plan period
- Disaggregation with respect to location, gender, age etc where necessary
- Monitoring frequency
- Responsibility.

Table 35: Monitoring Matrix

Goal 1: Build a Prosperous Society										
Programme 1: Economic Development										
Sub-Programme 1: Agriculture Service and Management										
Indicators	Indicator Definition	Indicator Type	Baseline 2020	Target				Disaggregation	Monitoring Frequency	Responsi bility
				2022	2023	2024	2025			
Total Output of Staple Crop production										
Change in livestock production	The count of total output of livestock produced	Output	12,616	16202	19126	23095	28872	Locality specific, Crops	Annually	Dept of Agric, DoA
Percentage of arable land under cultivation	The measure of total percentage of arable land cultivated.	Output	-	20%	25%	30%	35%	Locality specific, Crops	Annually	Dept of Agric, DoA
Percentage change of output of production of selected staple crops (%):	Ratio of change of output of production of selected crops expressed as a percentage with.	Output	Maize:8% Cassava:20% Plantain:12%	10% 25% 16%	17% 28% 20%	22% 32% 25%	25% 35% 30%	Locality specific, Crops, Sex of farmers	Quarterly	Dept of Agric, DoA
Percentage change in output/yield per unit area (Mt/Ha):	Ratio of change of yield/ output/ unit area of selected crops expressed as a percentage.	Output	Maize:8% Cassava:20%	10% 25%	17% 28%	22% 32%	25% 35%	Locality specific, Crops, Sex of farmers	Quarterly	Dept. of Agric, DoA
Total number of beneficiaries with access to various Agriculture technologies	Count of the number of beneficiaries of various Agriculture technologies.	Output	43,700	47,500	52,050	57,055	62,562	Locality specific.	Quarterly	Dept. of Agric, DoA
% of Agric staff with accommodation	Ratio of physical work done on 4Unit of staff quarters for Agric staff expressed as a percentage	Output	N/A	40%	60%	80%	100%	Locality specific.	Quarterly	Municipal Director of Agriculture
No. of farmers getting access to Extension service	Count of farmers getting access to extension services	Output	75% of farmers	75% of farmers	80% of farmers	90% of farmers	100% of farmers	Gender, Age, Locality specific.	Quarterly	Municipal Director of Agriculture
% of logistics (Motor Bikes, Vaccines and Protective Clothing) provided for Agric Dept	Ratio of logistics (Motor Bikes, Vaccines and Protective Clothing) provided for Agric Dept expressed as a percentage.	Output	0		50%	100%		Locality specific.	Quarterly	Central Administration Head
Extension officer-Farmers ratio	Ratio of farmers per extension officer.	Output		1:10,500	1:10,500	1:10,500	1:10,500	Locality specific, Crops, Sex of farmers	Quarterly	Agric. Director
% of youth employed under planting for food and jobs programme. (Cassava Outgrower Scheme)	Ratio of youth employed under planting for food and jobs programme. (Cassava Outgrower Scheme) expressed as a percentage.	Outcome	N/A	550	1550	1600	1850	Zonal Council, Locality, gender, PWD, specific,	Quarterly	Municipal Director of Agriculture.
Programme 1: Economic Development										

Sub-Programme 2: Trade, Tourism and Industrial development										
Number of New Industries Established										
Agriculture	The Count of New Agricultural industries established	Output		10	15	20	20	Locality specific, road length.	Quarterly	Municipal Agric Director
Manufacturing	The Count of New Manufacturing industries established	Output		15	18	25	35	Zonal Council and Locality, PWDs, age, gender specific.	Quarterly	Municipal Coordinating Director
Service	The Count of New Service industries established	Output		17	25	37	45	Locality specific, road length.	Quarterly	Municipal Coordinating Director
Number of New Jobs Created			Baseline 2020	2022	2023	2024	2025			
Agriculture	The Count of New Agricultural jobs created	Output	-	500	600	700	800	Zonal Council and Locality, PWDs, age, gender specific.	Quarterly	Municipal Coordinating Director
Manufacturing	The Count of New Manufacturing jobs created	Output	-	450	550	650	750	Zonal Council and Locality, PWDs, age, gender specific.	Quarterly	Municipal Coordinating Director
Service	The Count of New service jobs created	Output	-	420	560	660	760	Zonal Council and Locality, PWDs, age, gender specific.	Quarterly	Municipal Coordinating Director
No. of markets / shops constructed	Count of markets / shops constructed	Output	8	11	13	16	18	Locality specific, road length.	Quarterly	Municipal Works Engineer
Proportion of youth benefiting from skills/apprenticeship and entrepreneurial training expressed as a percentage	Ratio of youth benefiting from skills/apprenticeship and entrepreneurial training expressed as a percentage	Outcome	18%	25%	30%	35%	40%	Zonal Council and Locality, PWDs, age, gender specific.	Quarterly	BAC Head
% of work completed on One District One Factory Project	Ratio of work completed on One District One Factory Project expressed as a percentage.	Output	10%	50%	60% of work completed on One District One Factory Project	100% of work completed on One District One Factory Project		Zonal Council and Locality,	Quarterly	Municipal Works Engineer.
No. of youth employed under One District One Factory Policy	Count of youth employed under One District One Factory Policy	Outcome	0		900	900	900	Zonal Council, Locality, gender, PWD, specific.	Quarterly	Municipal Planning Officer
Number of tourist potentials identified	Count of tourist potentials identified	Output	3	5	6	7	8	Zonal Council, Locality specific,	Quarterly	Municipal Planning Officer

										Planning Officer
Number of tourist potentials developed	Count of tourist potentials developed	Output	0	3	5	6	7	Zonal Council, Locality specific,	Quarterly	Municipal Planning Officer
Goal 2: Create opportunities for all										
Programme 1: Social Service Delivery										
Sub-Programme 1: Education, Youth and Sport										
Indicators	Indicator Definition	Indicator Type	Baseline 2020	2022	2023	2024	2025	Disaggregation	Monitoring Frequency	Responsibility
Net enrolment rate in Basic Schools	The ratio of the number appropriately aged pupils/student enrolled in the Schools to the number of children in Basic Schools.	Outcome	KG: 89.0 Primary: 101.5 JHS: 59.8	KG: 91.0 Primary: 101.2 JHS: 60.5	KG: 93.0 Primary: 100.9 JHS: 61.2	KG: 95.0 Primary: 100.6 JHS: 61.9	KG: 97.0 Primary: 100.3 JHS: 62.6	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of Education
Completion rate in basic schools	Ratio of the total number of pupils/students enrolled in the last grade of in basic schools regardless of age, expressed as a percentage of the total population of the theoretical entrance age to the last grade of that level of education	Outcome	KG 101.0 Primary 116.5 JHS Boys 89.3 Girls 74.7	KG 101.2 Primary 116.7 JHS Boys 89.5 Girls 90.6	KG 101.4 Primary 116.9 JHS Boys 89.7 Girls 90.7	KG 101.6 Primary 117.1 JHS Boys 89.9 Girls 90.8	KG 101.8 Primary 117.3 JHS Boys 90.1 Girls 90.9	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of Education
BECE Performance	Percent of pass rate candidate with aggregate 6-25	Outcome	68.0	70.0	72.0	74.0	76.0	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of Education
Percent of trained teachers	Ratio of trained teachers against the total number of teachers expressed as a percentage.	Outcome	Kindergarten 79.0 Primary 84.1 JHS 96.1 SHS 85.5	Kindergarten 79.5 Primary 84.5 JHS 96.2 SHS 85.9	Kindergarten 80.0 Primary 84.9 JHS 96.3 SHS 86.3	Kindergarten 80.5 Primary 85.3 JHS 96.4 SHS 86.7	Kindergarten 81.0 Primary 85.7 JHS 96.5 SHS 87.1	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of Education
Pupil/student per teacher ratio	The ration of the number of Pupil/student per teacher	Outcome	JHS 1:35 SHS 1:32	JHS 1:24 SHS 1:26	JHS 1:19 SHS 1:23	JHS 1:14 SHS 1:20	JHS 1:14 SHS 1:17	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of Education
Gender Parity Index	Ratio between girls' and boys' enrolment rates, the balance of parity is 1.00)	Outcome	Kindergarten 1:1, Primary 1:1 JHS 1:1	Kindergarten 1:1 Primary 1:1 JHS 1:1	Kindergarten 1:1 Primary 1:1 JHS 1:1	Kindergarten 1:1 Primary 1:1 JHS 1:1	Kindergarten 1:1 Primary 1:1 JHS 1:1	Zonal Council and Locality, School, gender specific.	Annual	Municipal Director of

			SHS 1:1	JHS 1:1 SHS 1:1	SHS 1:1	JHS 1:1 SHS 1:1	JHS 1:1 SHS 1:1			Educatio n
No. of INSET organized for newly trained and newly recruited teachers	Count of INSET organized for newly trained and newly recruited teachers	Output	N/A	1	1	1	1	Zonal Council, Locality specific	Annually	Municipal Director of Education
No. of INSET organized for teachers on relevant topics, professional code of conduct, and welfare issues	Count of INSET organized for teachers on relevant topics, professional code of conduct, and welfare issues	Output	N/A	1	1	1	1	Zonal Council, Locality specific	Annually	Municipal Director of Education
No. of schools benefitting from National School Feeding Programme	Count of schools benefitting from National School Feeding Programme	Output	24	24	27	30	32	Zonal Council, School and Locality,	Quarterly	Schedule Officer for School Feeding Programme
No. of Library / ICT Centres constructed	Count of Library / ICT Centres constructed	Output	8	Aburnye/ Assim Electoral Area, Bebianeha	Mahodwe Electoral Area, Old Zongo Electoral Area, Bobikuma S.D.A, Ekwaboman, Nsusoso Abodom, Nyakrom	Yabem South Electoral Area, Ahomadonk o (James). Abronye, Ahomadonk o,	Abodom Etsifi Electoral Area, Yarewa Zongo, Old Zongo, Woraba.,	Zonal Council and Locality,	Quarterly	Municipal Works Engineer.

Programme 1: Social Service Delivery

Sub-Programme 2: Public Health Service and Management

Number of Operational Health Facilities			Baseline 2020	2022	2023	2024	2025			
No. of CHPS Compounds provided.	Count of the number of CHPS Compounds provided.	Output	13	18	22	23	23	Zonal Council and Locality,	Quarterly	Works Engineer.
Clinics	The Count of No. of operational Clinics	Output	2	2	2	2	3	Zonal Council and Locality,	Quarterly	Works Engineer.
Health Centres	The Count of No. of operational Health Centres	Output	5	5	5	7	7	Zonal Council and Locality,	Quarterly	Works Engineer.
Maternity Homes	The Count of No. of operational Maternity homes	Output	2	2	2	2	2	Zonal Council and Locality,	Quarterly	Works Engineer.
Hospitals	The Count of No. of operational Hospitals	Output	2	2	2	2	2	Zonal Council and Locality,	Quarterly	Works Engineer.
Polyclinic	Count of No. of operational Polyclinics	Output	0	0	1	2	3	Zonal Council and Locality,	Quarterly	Works Engineer.

Number of children 0-59 months assessed for underweight	Count of Children 0-59 months assessed for underweight	Outcome	Severe Underweight : 0 Moderate Underweight: 0.6	Severe Underweight : 0 Moderate Underweight: 0.6	Severe Underweight : 0 Moderate Underweight: 0	Severe Underweight : 0 Moderate Underweight: 0	Severe Underweight : 0 Moderate Underweight: 0	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services.
Number of children 0-59 months assessed for stunting	Count of Children 0-59 months assessed for stunting	Outcome	Severe stunting: 0 Moderate stunting: 0.07	Severe stunting: 0 Moderate stunting: 0	Severe stunting: 0 Moderate stunting: 0	Severe stunting: 0 Moderate stunting: 0	Severe stunting: 0 Moderate stunting: 0	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services.
Maternal mortality ratio.	Number of deaths due to pregnancy and childbirth per 100,000 live births	Outcome	47.9/100,000	18.2/100,000	18.2/100,000	1/100,1000	0/100,000	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services.
Under-five mortality rate.	Number of deaths occurring between birth and exact age five per 1000 live births	Outcome	1	1	1	1	0	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services.
Malaria case fatality in children.	Number of fatal cases of malaria in children under five years per 10,000 population	Outcome	0.01	0.0	0.0	0.0	0.0	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services.
Proportion of population with valid NHIS card (%)	Ratio of population with valid NHIS cards	Outcome	70%	75%	80%	85%	90%	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services, NHIA
Doctor to population ratio	The measure of ratio of Doctors to Population	Outcome	1:17,584	1:10,000	1:10,000	1:10,000	1:10,000	Zonal Council, Locality specific, Age, Gender	Quarterly	Municipal Director of Health Services
Programme 1: Social Services Delivery										
Sub-Programme 4: Social Welfare and Community Dev't										
Total number of recorded cases of child abuse			Baseline 2020	2022	2023	2024	2025			
Child Abuse	The count of No. of children abused	Output	N/A	0	0	0	0	Zonal Council, Locality, gender, PWD, specific,	Quarterly	Municipal Social Welfare Officer
Proportion of PWDs benefitting from PWDs Fund	The percentage of No. of PWD benefited from the Fund	Output		100%	100%	100%	100%	Zonal Council, Locality, gender, PWD, specific,	Quarterly	Municipal Social Welfare Officer
Number of vulnerable groups benefiting from LEAP Programme	Count of vulnerable groups benefiting from LEAP Programme	Outcome	618 people	618 people	1418 (Additional 800 people)	1418	2368 (Additional 950 people)	Zonal Council, Locality, gender, PWD, specific,	Quarterly	Municipal Social Welfare Officer
No. of Community Centres/ Durbar grounds provided	Count of Community Centres/ Durbar grounds provided	Outcome	12		14	16	18	Zonal Council, Locality,	Quarterly	Municipal Works Engineer.

% change in stigma, abuse, discrimination, and harassment of vulnerable people	Ratio of stigma, abuse, discrimination, and harassment of vulnerable people expressed as a percentage	Outcome	15%	50%	65%	75%	At least 85%	Zonal Council, Locality, Gender, Age Specific.	Quarterly	Social Welfare Officer.
% change in programmes, projects and activities mainstreamed and effectively implemented on gender, child, PWDs and other vulnerable issues expressed as a percentage.	Ratio of programmes, projects and activities mainstreamed and effectively implemented on gender, child, PWDs and other vulnerable issues expressed as a percentage.	Outcome	15%	50%	65%	75%	At least 85%	Zonal Council, Locality, Gender, Age Specific.	Quarterly	Social Welfare Officer.
% change in coordination and official handling of children related issues among all stakeholders in the municipality.	Ratio of coordination and official handling of children related issues among all stakeholders in the municipality expressed as a percentage.	Outcome	15%	50%	65%	75%	At least 85%	Zonal Council, Locality, Gender, Age Specific.	Quarterly	Social Welfare Officer.
% change in official handling of children related issues in the municipality due to acquired skills by Social welfare staff expressed as a percentage..	Ratio of official handling of children related issues in the municipality due to acquired skills by Social welfare staff expressed as a percentage..	Outcome	15%	50%	65%	75%	At least 85%	Zonal Council, Locality, Gender, Age Specific.	Quarterly	Social Welfare Officer.
Teenage Pregnancy Rate	Proportion of pregnant females under 18 to total number of female under 18	Outcome	N/A	25%	18%	10%	5%	Zonal Council, Locality, Gender, Age Specific.	Quarterly	Social Welfare Officer.
Police citizen ratio	Ratio of the population per 1 police officer.	Outcome	1:621	1:641	1:600	1:580	1: 580	Municipal wide	Annually	Head of Central Administration

Programme 1: Social Services Delivery

Sub-Programme 2: Environmental Health and Sanitation Services

Proportion of population with access to improved sanitation services (%)			Baseline 2020	2022	2023	2024	2025			
District	Percentage change in population with access to improved Sanitation	Outcome	33.33%	40%	50%	60%	70%	Zonal Council and Locality, Houses and household specific.	Quarterly	Environmental Health Officer
Urban	Percentage change in population with access to improved Sanitation in Urban Areas	Outcome	19.56%	26%	30%	34%	38%	Zonal Council and Locality, Houses and household specific.	Quarterly	Environmental Health Officer
Rural	Percentage change in population with access to improved Sanitation in Rural Areas	Outcome	13.77%	14	20%	26%	32%	Zonal Council and Locality, Houses and	Quarterly	Environmental Health Officer

								household specific.		
No. of communities being registered as Open Defecation Free (ODF)	Count. Of communities being registered as Open Defecation Free (ODF)	Outcome	79	84	89	94	99	Zonal Council and Locality, Houses and household specific.	Quarterly	Environmental Health Officer
Goal 3: Safeguard the natural environment and ensure a resilient built environment										
Programme 1: Environmental Management										
Sub-Programme 3: Disaster prevention and Management										
Number of communities affected by disaster			Baseline 2020	2022	2023	2024	2025			
Bush Fires	The count of No. of communities affected by bush fire	Output		2	2	2	2	Zonal Council specific., locality, sex, age, type of assistance given, type of disaster	Quarterly	NADM O Officer
Flooding	The count of No. of communities affected flooding	Output		2	2	2	2	Zonal Council specific., locality, sex, age, type of assistance given, type of disaster	Quarterly	NADM O Officer
Rainstorm	The count of No. of communities affected by rainstorm	Output		2	2	2	2	Zonal Council specific., locality, sex, age, type of assistance given, type of disaster	Quarterly	NADM O Officer
Total	The count of No. of communities affected by disaster.	Output	52	6	6	6	6	Zonal Council specific., locality, sex, age, type of assistance given, type of disaster	Quarterly	NADM O Officer
% of disasters that were adequately responded to	Ratio of disasters that were adequately responded to expressed as a percentage.	Output	60%	70%	80%	95%	100%	Zonal Council specific., locality, sex, age, type of assistance given, type of disaster	Quarterly	NADM O Officer
Number of communities trained in disaster prevention and	Count of communities trained in disaster	Output	N/A	10	20	30	40	Zonal Council specific., locality, sex, age	Quarterly	NADM O Officer

management (especially bushfires and flooding)	prevention and management										
Programme: Environmental Management											
Sub-Programme: Natural Resource Management											
No. of trees planted annually	Count of numbers of trees planted annually	Output	N/A	10,000 trees	10,000 trees	10,000 trees	10,000 trees	Zonal Council and Locality,	Quarterly	Municipal Parks and Gardens	
No. of climate change sensitization programmes held	Count of number of climate change sensitization programmes	Output	1	3	6	9	11	Zonal Council specific., locality, sex, age,	Quarterly	Municipal Planning Officer	
% change in farmers actually adopting climate-resilient crop cultivars and animal breeds on their farms	Ratio of farmers actually adopting climate-resilient crop cultivars and animal breeds on their farms expressed as a percentage.	Outcome	35% of farmers	75% of farmers	80% of farmers	90% of farmers	100% of farmers	Gender, Age, Locality specific.	Quarterly	Municipal Director of Agriculture	
% farmers actually adopting and using best practices of climate models	Ratio of farmers actually adopting and using best practices of climate models expressed as a percentage.	Outcome	35% of farmers	75% of farmers	80% of farmers	90% of farmers	100% of farmers	Gender, Age, Locality specific.	Quarterly	Municipal Director of Agriculture	
% farmers actually adopting and using documented indigenous climate-smart approaches in farming.	Ratio of farmers actually adopting and using documented indigenous climate-smart approaches in farming expressed as a percentage.	Outcome	35% of farmers	75% of farmers	80% of farmers	90% of farmers	100% of farmers	Gender, Age, Locality specific.	Quarterly	Municipal Director of Agriculture	
Total area of land under irrigation	Size of lands under irrigation	Output	N/A	-	-	-	-	Zonal Council and Locality,	Quarterly	Municipal Director of Agriculture	
Adoption rate of rooftop solar energy	Proportion of population adopting solar energy	Outcome	N/A	5%	7%	9%	11%	Zonal Council specific., locality, sex, age,	Quarterly	Municipal Works Engineer	
Programme : Infrastructure Delivery and Management											
Sub-Programme : Roads and Transport Services											
Proportion/length of roads in good conditions	Ratio of length of roads maintained/rehabilitated expressed as a percentage.	Output	Trunk Roads (in km): 110 km (60 in good condition) Urban Roads: 30km (20 km in good condition)	Trunk Roads: 10% increase Urban Roads: 75%	Trunk Roads: 15% increase Urban Roads: 85% Feeder Roads: 85%	Trunk Roads: 20% increase Urban Roads: 90%	Trunk Roads: 25% increase Urban Roads: 95%	Locality specific, road length.	Quarterly	Urban Roads Engineer	

			Feeder Roads: 130 km (70 km)	Feeder Roads: 85%		Feeder Roads: 90%	Feeder Roads: 95%			
No. of road and drainage projects implemented per year.	Count of road and drainage projects implemented per year.	Output	At least 8 road and drainage projects annually.	10 projects	10 projects	10 projects	10 projects	Locality specific, road length.	Quarterly	Urban Roads Engineer
Programme 2: Infrastructure Delivery and Management										
Sub-Programme 2: Public Works, Rural Housing & Water Management										
Percentage of communities covered by electricity.	Change in percentage of communities covered by electricity	Outcome	85%	88%	90%	95%	100%	Zonal Council and Locality, Houses and household specific.	Quarterly	Works Engineer
% change in number of households with access to electricity	Ratio of change in number of households with access to electricity expressed as a percentage.	Output	23,651	262523 (11%)	291401 (11%)	323455 (11%)	359035 (11%)	Zonal Council and Locality, Houses and household specific.	Quarterly	Works Engineer.
No. of Electoral areas benefiting from street lights	Count of Electoral areas benefiting from street lights	Output		At least 8 street lights for each electoral area	At least 8 street lights for each electoral area	At least 8 street lights for each electoral area	At least 8 street lights for each electoral area	Zonal Council and Locality.	Quarterly	Works Engineer.
No. of people trained in various aspects of water safety plan	Count of people trained in various aspects of water plan	Output	0	7	38			Zonal Council, Locality, Zex, Age specific	Annually	CWAS
Proportion of population with access to basic drinking water sources (%)			Baseline 2020	2022	2023	2024	2025			
District	Percentage change in population with access to basic drinking water	Outcome	85%	75%	80%	85%	100%	Zonal Council and Locality, Houses and household specific.	Quarterly	Works Engineer
Urban	Percentage change in population with access to basic drinking water in Urban Areas	Outcome	53%	55%	57%	59%	60%	Zonal Council and Locality, Houses and household specific.	Quarterly	Works Engineer
Rural	Percentage change in population with access to basic drinking water in Rural Areas	Outcome	32%	34%	36%	38%	40%	Zonal Council and Locality, Houses and household specific.	Quarterly	Works Engineer
Programme: Infrastructure Delivery and Management										
Sub-Programme: Physical and Spatial Planning										
No of building codes developed	Count of building codes developed	Output						Zonal Council and Locality, Houses and household specific.	Quarterly	PPO

% of work completed on preparation of base map	Proportion of work done on base map preparation	Output	0	50%	100%			Zonal Council and Locality, Houses and household specific.	Quarterly	PPO
% of work completed on the preparation of spatial development framework	Proportion of work done on SDF	Output	0	50%	100%			Zonal Council and Locality, Houses and household specific.	Quarterly	PPO
No. of planning schemes developed annually.	Count of planning schemes developed annually.	Output						Zonal Council specific.	Annually	Town Planning Officer
Goal 4: Maintain a Stable, United and Safe Society										
Programme 1: Management										
Sub-Programme 1: General Administration										
Reported cases of crime	The count of total reported cases of crime	Output	17	0	0	0	0	Zonal Council specific., locality, sex, age,	Quarterly	MCD/GP
Rape	The count of total reported cases of rape	Output	4	0	0	0	0	Zonal Council specific., locality, sex, age,	Quarterly	MCD/GP
Armed Robbery	The count of total reported cases of armed robbery	Output	2	0	0	0	0	Zonal Council specific., locality, sex, age,	Quarterly	MCD/GP
Defilement	The count of total reported cases of defilement	Output	10	0	0	0	0	Zonal Council specific., locality, sex, age,	Quarterly	MCD/GP
Murder	The count of total reported cases of murder	Output	1	0	0	0	0	Zonal Council specific., locality, sex, age,	Quarterly	MCD/GP
No. of Zonal Councils in operation	Percentage change in Operational Area Council	Outcome	0	6	6	6	6	Zonal Council specific., locality	Quarterly	MCD
No of Logistics provided	Count of Logistics provided (types and categories)	Output		Provide new furniture for offices and conference room. Computer & printers: 4 Lap top: 3	Computer & printers: 4 Lap top: 3 Pick up: 1 furniture	Computer & printers: 3 Lap top: 3 furniture	Computer & printers: 3 Lap top: 3 Pick up: 1 furniture	Departmental, Unit, Zonal Council specific.	Annually	MCD

% of statutory meetings held	Count .of statutory meetings held	Output	100%	100%	100%	100%	100%	Departmental, Unit, Assembly Members	Quarterly	MCD
No. of other meetings held	Count of other meetings held	Output	2	2	2	2	2	Departmental, Unit, Assembly Members	Quarterly	MCD
No. of PFM town hall meetings held	Count of town hall meetings held	Output	2	At least 2	At least 2	At least 2	At least 2	Zonal Council, Departmental, Unit, Assembly Members, Community Members, Locality, Gender	Quarterly	MCD
Programme : Management and Administration										
Sub-Programme : Human Resource Management										
No. of staff trained annually	Count of staff trained annually	Output		Junior; 30 comissioned collectors Senior: 65 Junior; 75	Senior: 45 Junior; 70	Senior: 45 Junior; 70	Senior: 45 Junior; 70	Zonal Council, Department, Staff Class (Senior and Junior) gender specific,	Annually	Municipal Human Resource Manager
%. of Assembly Members trained annually	Count of Assembly Members trained annually expressed as a percentage	Output	N/A	25%	50%	65%	75%	Zonal Council, Electoral Area, gender specific,	Annually	Municipal Human Resource Manager
Programme : Management and Administration										
Sub-Programme : Finance and Audit										
Total amount of internally generated revenue	Absolute amount of internally generated revenue for the given year	Outcome						Zonal council, Locality specific., Revenue Collector	Monthly	Municipal Director of Finance
Amount of Development Partner and NGO funds contribution to DMTDP	Ratio of the amount of Development Partner and NGO funds contribution to DMTDP expressed as a percentage	Outcome	5%	7%	7%	8.5%	10%	Zonal Council and Locality specific,	Annually	Municipal Director of Finance
Goal 5: Improve delivery of development outcomes at all levels										
Programme 1: Management and Administration										

Sub-Programme 1: Planning, Coordinating and Statistics										
Percentage of Annual Action Plan implemented	Percentage change in activities in the AAP implemented	Outcome	1	1	1	1	1	-	Annually	MPO
No. of monitoring exercises held by MPCU	Count of monitoring exercises held by MPCU			4	4	4	4	<u>Zonal Council, Departmental, Unit, Assembly Members, Community Members, Locality, Gender.</u>	<u>Quarterly</u>	MCD

In implementing the projects and programmes in the matrix above, the following register shall be adopted.

Table 36: Programme/Project Register Format

1.	Programme/Project Name
2.	DMTDP Medium-term goal
3.	District Sector
4.	Project Description
5.	Project Location
6.	Contractor
7.	Budget, source and type of funding
8.	Date started
9.	Expected completion date
10.	Contract sum
11.	Expenditure to date
12.	Project implementation status
13.	Remarks

The Assembly will also make use of the District Development Data Platform

6.2 Analysis of Stakeholders

The table below shows how the various stakeholders required for monitoring and evaluations of the plans shall be organized with respect to their classification, interests/ needs and their involvement in the M&E activities.

Table 37: Stakeholder Analysis

M&E Stakeholders	Classification	Interest/Needs	Stakeholders Involvement In M&E Activities
Municipal Planning Co-ordinating Unit (MPCU)	Primary	<ol style="list-style-type: none"> 1. Needs Assessment 2. Data Collection, Collation and Analysis 3. Preparation & Co-ordinating of DMTDP & M&E Plan 4. M&E Plan Implementation 5. Information Dissemination 	<ol style="list-style-type: none"> 1. Assess the needs of the people in the Municipal 2. Collect, Collate and Analyze Data for M&E 3. Prepare & Co-ordinate DMTP & M&E Plan 4. Disseminate Information on M&E
Zonal Councils, Departments, Units, Committees and Sub-Committees of the Assembly	Primary	<ol style="list-style-type: none"> 1. Information Dissemination 2. Data Collection 3. Monitoring 	<ol style="list-style-type: none"> 1. Disseminate Information 2. Assist in Collection of Data 3. Monitor on going Project/Programmes in their Localities
Municipal Assembly	Primary	<ol style="list-style-type: none"> 1. Decision making 2. By-laws 3. Deliberation and adoption of plans 	M&e Seminars, meetings, inspections, dissemination and reporting.
Members of Parliament (MPs)	Primary	<ol style="list-style-type: none"> 1. Decision making 2. Provision of Common Fund for projects. 3. Monitoring 	M&e Seminars, meetings, inspections, dissemination and reporting.
Development Partners (NGO's etc)	Secondary	<ol style="list-style-type: none"> 1. Transparency and Accountability 2. Capacity Building 3. Logistics and Financial Support 4. Monitoring 5. Human Resource Development/Research Inputs 	<ol style="list-style-type: none"> 1. Support in Building Capacity of DA Staff on Monitoring Issues 2. Provide Logistics and Financial Support on Monitoring Issues 3. Monitor the Funded Projects and Programmes 4. Develop Human Resource

				5. Support in Providing Research Inputs
Development Partners, Community Based Organizations (CBOs) or Civil Society Organization (e.g. Youth Clubs), Small Business Associations (e.g. GPRTU, Dressmakers Association etc.), Vulnerable groups	Secondary	1. Provide Data 2. Information Dissemination 3. Advocacy 4. Financial and material resources 5. Transparency and accountability	M&E Seminars and meetings, supervision, project inspection, evaluations M&E results reporting and dissemination.	
Traditional Authorities	Primary	Advisory services, land, transparency and accountability	M&E Seminars and meetings, supervision, project inspection, evaluations M&E results reporting and dissemination.	
Local Government Service Secretariat,	Primary	Technical assistance, job analysis, management of services etc	M&E Seminars and meetings, supervision, project inspection, evaluations M&E results reporting and dissemination.	
NDPC	Primary	Policy Direction, guidelines, capacity building	M&E Plan preparation, evaluation, M&E results dissemination etc	
MLGRD	Primary	Policy Direction, guidelines, performance targets, advisory services.	M&E Plan preparation, evaluation, M&E results dissemination etc	
DACF, UDG and DDF Secretariats,	Primary	Financial resources, advisory services etc.	M&E Plan preparation, evaluation, M&E results dissemination etc	
RCC	Primary	Technical assistance, advisory services, capacity building, performance targets etc.	M&E Plan preparation, evaluation, M&E results dissemination etc	
Media	Secondary	Transparency and accountability, etc.	Project inspection, dissemination and communication of M&E results.	
Other MMDAs	Secondary	Guidelines, performance targets, advisory services etc.	Data collection, M&E results reporting and dissemination.	
Consultants	Secondary	Technical Assistance	M&E Plan preparation, evaluation, PM&E etc	

6.3 Arrangements for Data Collection, Collation, Analysis and Use of Results

The following table outlines the relationship between the indicators, data collection periods, data collection methods, data disaggregation and the expected results.

Table 38: Arrangements for Data Collection, Collation, Analysis, and Use of Results

Indicator	Data collection period	Data collection method	Data disaggregation	Analysis	Results at the end of 2022-2025	Use of Results
Change in livestock production	Every other month of the year	File verification.	Locality specific, livestocks, Sex of farmers	Output of livestock production	28872	To determine progress in the Agricultural sector and also redefine targets
Percentage of arable land under cultivation	Every other month of the year	File verification.	Locality specific, farmlands, Sex of farmers	Total percentage of arable land cultivated.	35%	To determine progress in the Agricultural sector and also redefine targets
Percentage change of output of production of selected staple crops (%):	Every other month of the year	File verification.	Locality specific, Crops, Sex of farmers	Proportion of current production levels to previous production levels. Production levels of the selected staple crops will be assessed during harvesting.	Maize:25% , Cassava:35% Plantain:30% achieved for the plan period.	To determine progress in the Agricultural sector and also redefine targets
Percentage change in output/yield per unit area (Mt/Ha):	The ensuing month of the quarter	File verification.	Locality specific, Crops, Sex of farmers	Proportion of current output to previous output. Output levels of the various crops will be assessed during harvesting.	Maize:25% , Cassava:35% achieved for the plan period.	To determine progress in the Agricultural sector and also redefine targets

Extension officer-Farmers ratio	<u>Ensuing month following each year</u>	<u>Field visits, file verification.</u>	<u>Locality specific, Crops, Sex of farmers</u>	<u>The number of available extension officers will be compared with the number of registered farmers in the Municipality</u>	<u>1:10,500 achieved at the end of the plan period</u>	To determine progress in the Agricultural sector and also redefine targets
Number of new industries established	<u>Quarterly</u>	<u>Field visits, file verification.</u>	<u>Locality, Zonal Council, type of industry</u>	<u>The number of industries will be counted</u>	<u>Agriculture: 20, Manufacturing: 35, Service: 45</u>	To determine employment rate and also redefine targets
Number of new jobs created	<u>Quarterly</u>	<u>Field visits, file verification.</u>	<u>Locality, Zonal Council, type of job</u>	<u>The number of jobs will be enumerated</u>	<u>Agriculture: 800, Manufacturing: 750, Service: 760</u>	To determine employment rate and also redefine targets
No. of markets/shops constructed	<u>The ensuing month of the quarter</u>	<u>Field survey</u>	<u>Locality, Zonal Council,</u>	<u>Identification and numeration of markets and shops constructed</u>		To determine progress in local economic development and also redefine targets
% change in farmers actually adopting climate-resilient crop cultivars and animal breeds on their farms	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality, Zonal Council, Gender, Age specific.</u>	<u>Identification of farmers adopting climate-resilient crop cultivars and animal breeds on their farms</u>	<u>100% of farmers adopting climate-resilient cultivars and animal breeds by the end of the plan period.</u>	To determine progress in the Agricultural sector and also redefine targets
% farmers actually adopting and using best practices of climate models	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality, Zonal Council, Gender, Age specific.</u>	<u>Identification of farmers adopting and using best practices of climate models</u>	<u>100% of farmers adopting and using best practices of climate models</u>	To determine progress in the Agricultural sector and also redefine targets
% farmers actually adopting and using documented indigenous climate-smart approaches in farming.	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality, Zonal Council, Gender, Age specific.</u>	<u>Identification of farmers adopting and using documented indigenous climate-smart approaches in farming</u>	<u>100% of farmers adopting and using documented indigenous climate-smart approaches in farming.</u>	To determine progress in the Agricultural sector and also redefine targets
% of Agric staff with accommodation	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality specific.</u>	Assessment of works done	<u>100% of agric staff with accommodation</u>	To determine progress in the Agricultural sector and also redefine targets
Total area of land under irrigation	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality specific.</u>	Calculation of the size of land under irrigation		To determine the progress made on climate change adaptation
% of logistics provided to Agric staff	<u>The ensuing month of the quarter</u>	<u>Field visits, file verification.</u>	<u>Locality specific.</u>	<u>Numeration of logistics provided to Agric Staff</u>	<u>100% of logistics provided for Agric Staff by 2024.</u>	To determine progress in the Agricultural sector and also redefine targets
Adoption rate of rooftop solar energy	<u>The ensuing month of the quarter</u>	<u>Field survey</u>	<u>Locality specific, houses, households</u>	<u>Identification and enumeration of household with rooftop solar energy expressed as a percentage</u>	<u>11% by end of plan period</u>	To determine the progress made on climate change mitigation and redefine targets
Proportion/length of roads maintained/rehabilitated	<u>The ensuing month of the quarter</u>	<u>Field survey</u>	<u>Locality specific, road length.</u>	<u>Measurement of length of roads</u>	<u>Trunk roads: 25% increase Urban Roads: 95% Feeder Roads: 95%</u>	<u>To determine improvement in infrastructure services and delivery</u>
No of road and drainage projects implemented per year	<u>Ensuing month of each year</u>	<u>Field survey, file verification</u>	<u>Zonal Council and Locality, drainage, road</u>	<u>Identification and enumeration of road and drainage projects implemented within a year</u>	<u>40 projects by end of plan period</u>	<u>To determine progress made on infrastructure services and delivery</u>
% change in number of households with access to electricity	<u>The ensuing month of the quarter</u>	<u>Interviews, field visits</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of households with access to electricity	35,9035 households, 11% increase annually,	To determine progress in the energy sector

Percentage of communities covered by electricity	<u>The ensuing month of each quarter</u>	<u>Field survey, file verification</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of communities covered by electricity expressed as a percentage	100%	To determine progress in the energy sector
No. of electoral areas benefitting from street lights	<u>The ensuing month of the quarter</u>	<u>Interviews, field visits</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of beneficiary electoral areas	100% of electoral areas. At least 8 annually.	To determine progress in the energy sector
No. of people trained in various aspects of water plan	<u>Ensuing month of each year</u>	<u>Interviews, field visits, file verification</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of people trained on WSP	38 by end of 2023	To determine progress made in the water sector
No. of trees planted annually	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits, Interviews, reports</u>	<u>Zonal Council and Locality, Houses and household specific by gender</u>	Identification and enumeration of trees planted annually	10,000 trees planted annually (40,000 by 2025)	To determine progress made in climate change interventions
No. of climate change sensitization programmes held	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits, reports</u>	<u>Zonal Council and Locality, Houses and household specific by gender</u>	Identification and enumeration of climate sensitization programmes held	11 by the end of the plan period	<u>Zonal Council and Locality, Houses and household specific by gender</u>
No of Operational Health Facilities	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council, Locality specific,</u>	<u>Identification and enumeration of operational health facilities</u>	<u>CHPS Compound: 23, Clinics: 3, Health Centres: 7, Maternity Homes: 2, Hospitals: 2, Polyclinic: 3</u>	To determine progress made on all-inclusive availability and accessibility of health care delivery
Number of children 0-59 months assessed for underweight	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	<u>Identification and enumeration of children 0-59 months assessed for underweight</u>	<u>Severe Underweight: 0, Moderate Underweight: 0</u>	To determine progress made in the health sector
Number of children 0-59 months assessed for stunting	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	<u>Identification and enumeration of children 0-59 months assessed for stunting</u>	<u>Severe stunting: 0, Moderate stunting: 0</u>	To determine progress made in the health sector
Maternal mortality ratio (number of deaths due to pregnancy and childbirth per 100,000 live births)	<u>Ensuing month following each quarter</u>	<u>Field visits, focus group discussions</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	Numeration of maternal deaths per 100,000 live births	0/100,000 by 2025 and sustained.	To determine progress made in the health sector
Under-five mortality rate (Number of deaths occurring between birth and exact age five per 1000 live births)	<u>Ensuing month following each quarter</u>	<u>Field visits, focus group discussions</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	Numeration of under-five deaths per 1000 livebirths	0.0 by 2025 and sustained.	To determine progress made in the health sector
Malaria case fatality in children under five years per 10,000 population	<u>Ensuing month following each quarter</u>	<u>Field visits, focus group discussions</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	Numeration of malaria case fatality in children under five years per 10,000 population	0.0 for the base year of 2021 and sustained.	To determine progress made in the health sector
Proportion of population with valid NHIS card	<u>Ensuing month following each quarter</u>	<u>Field survey, File verification, report verification</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	Identification and enumeration of population with valid NHIS card expressed as percentage	80% by 2025	To determine progress made in the health sector
Doctor to population ratio	<u>Ensuing month following each quarter</u>	<u>File verification</u>	<u>Zonal Council, Locality specific, Age, Gender</u>	Count of doctors in the municipality expressed as a ration to population of the municipality	1:10,000 by 2025	To determine progress made in the health sector
Percent of population with sustainable water facilities	<u>Ensuing month following each quarter</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council, Locality specific,</u>	<u>Identification and enumeration of people with sustainable water facilities per total population</u>	<u>85% by the end of 2025</u>	To determine progress made in the health sector
% of population with access to improved sanitation (flush toilets, KVIP, household latrine)	<u>Ensuing month following each quarter</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of people with access to improved sanitation per total population	District: 70% Urban: 38% Rural: 32% by end of plan period	To determine progress made on meeting the ODF targets
Proportion of population with access to basic drinking water sources (%)	<u>Ensuing month following each quarter</u>	<u>Community score card, Field visits</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of people with access to basic drinking water per total population	District: 100% Urban: 60% Rural: 40%	To determine progress made in the water sector and redefine targets

No of building codes developed	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council and Locality.</u>	Identification and enumeration of building codes developed		To determine progress made on urban resilience, spatial planning and also redefine targets.
% of work completed on preparation of base map	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council and Locality.</u>	GIS analysis	100% by end of plan period	To determine progress made on urban resilience, spatial planning and also redefine targets.
% of work completed on the preparation of spatial development framework	<u>Ensuing month following each quarter</u>	<u>Field visits, file verification</u>	<u>Zonal Council and Locality.</u>	GIS analysis	100% by end of plan period	To determine progress made on urban resilience and spatial planning
Reported cases of crime	<u>Ensuing month following each quarter</u>	<u>File verification, field visits, interviews</u>	<u>Zonal Council and Locality, Sex, Age</u>	Identification and enumeration of reported cases of crime	Rape: 0 Armed Robbery: 0 Defilement: 0 Murder: 0	To determine progress made on urban and rural social security
Number of zonal councils in operation	<u>Ensuing month following each quarter</u>	<u>Interviews, field visits, community score cards.</u>	<u>Zonal Council specific.. locality</u>	Identification and enumeration of zonal councils in operation	All six zonal councils in operation	To determine progress made on improving local governance
No. of communities being registered as Open Defecation Free (ODF)	<u>Ensuing month following each quarter</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council and Locality, Houses and household specific.</u>	Identification and enumeration of communities registered as ODF	84, 89, 94, 99 cumulatively from 2022-2025	To determine progress made on meeting the ODF targets
Net enrolment rate in Basic Schools	<u>The ensuing month of the last quarter of the year</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	<u>Numeration of students in basic school proportional to the number of children in the relevant age group per 100.</u>	<u>KG: 97.0 Primary 100.3, JHS: 62.6 by 2025</u>	To determine progress made in the education sector
Completion Rate in Basic Schools	<u>The ensuing month of the last quarter of the year</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	<u>Numeration of students who completed basic schools proportional to the number of students who were enrolled per 100.</u>	<u>KG: 101.8 Primary 6: 117.3 JHS Boys:90.1 Girls:90.9 By 2025</u>	To determine progress made in the education sector
BECE Performance (percent of pass rate candidate with aggregate 6-25)	<u>The ensuing month of the last quarter of the year</u>	<u>Community score card, Field visits.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	<u>Numeration of candidates with aggregate 6-25 proportional to total candidates per 100.</u>	<u>76.0% By 2025</u>	To determine progress made in the education sector
Percent of trained teachers	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	Identification and enumeration of trained teachers per total teachers	Kindergarten: 81.0%, Primary: 85.7%, JHS:96.5%, SHS: 87.1%	To determine progress made in the education sector
Pupil/student per teacher ratio	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	<u>Numeration of students per total number of teachers</u>	<u>JHS (1:14) SHS (1:17) BY 2025</u>	To determine progress made in the education sector
Gender Parity Index (Ratio between girls' and boys' enrolment rates, the balance of parity is 1.00)	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits, report verification.</u>	<u>Zonal Council and Locality, School, gender specific.</u>	Ratio between girls' and boys' enrolment rates. *the balance parity is 1.00	Kindergarten1:1, Primary: 1:1, JHS:1:1 SHS: 1:1	To determine progress made in the education sector
No. of INSET organized for newly trained and newly recruited teachers	<u>Annually</u>	<u>Field visits, Report verification</u>	<u>Circuit, School, Gender, Age specific</u>	Identification and enumeration of INSET organized	4 by the end of the plan period	To determine progress made in the education sector
No. of INSET organized for teachers on relevant topics, professional code of conduct, and welfare issues	<u>Annually</u>	<u>Field visits, Report verification</u>	<u>Circuit, School, Gender, Age specific</u>	Identification and enumeration of INSET organized	4 by the end of the plan period	To determine progress made in the education sector
No. of ICT Centres constructed	<u>The ensuing month of the last</u>	<u>Field visits, report verification.</u>	<u>Zonal Council and Locality.</u>	Identification and enumeration of ICT centres constructed	2,7, 4 and 3 respectively for	To determine progress made in the education sector

	<u>quarter of the year</u>				2022, 2023, 2024 and 2025	
No. of schools benefitting from National School Feeding Programme	<u>The ensuing month of the last quarter of the year</u>	<u>Field visits, report verification.</u>	<u>Zonal Council and Locality, school</u>	Identification and numeration of beneficiary schools	32 by the end of the plan period	To determine progress made in the education sector
Proportion of youth benefiting from skills/apprenticeship and entrepreneurial training	<u>Ensuing month following each quarter</u>	<u>Field visits., report verification.</u>	<u>Zonal Council and Locality, PWDs, age, gender specific.</u>	Number of youth benefiting from skills/apprenticeship and entrepreneurial training per total number of unemployed youth in the Municipality	At least 40%	To determine progress made on local economic development
% of work completed on 1 District 1 Factory Project	<u>Ensuing month following each quarter</u>	<u>Field visits., report verification.</u>	<u>Zonal Council and Locality, PWDs, age, gender specific.</u>	Assessment of works done	100% by end of 2024	To determine progress made on industrial development
No. of youth employed under 1 District 1 Factory Project	<u>Ensuing month following each quarter</u>	<u>Field visits., report verification.</u>	<u>Zonal Council and Locality, PWDs, age, gender specific.</u>	Numeration of youth employed under 1D1F project	At least 900 annually youth.	To determine progress made on local economic development
No. of youth employed under Planting for Food and Jobs Programme.	<u>Ensuing month following each quarter</u>	<u>Field visits., report verification.</u>	<u>Zonal Council and Locality, PWDs, age, gender specific.</u>	Numeration of youth employed under PFJ programme	At least 1,850 by the end of 2025	To determine progress made on local economic development
Number of tourist potentials identified	<u>Annually</u>	<u>Field surveys</u>	<u>Zonal Council and Locality specific.</u>	Identification and enumeration of potential tourist sites	8	To determine progress made on tourism development
Number of tourist potentials developed	<u>Annually</u>	<u>Field surveys</u>	<u>Zonal Council and Locality specific.</u>	Count of developed tourist sites	7	To determine progress made on tourism development
Amount of Development Partner and NGO funds contribution to DMTDP	<u>Ensuing month of each year</u>	<u>Report verification.</u>	<u>Zonal Council and Locality specific.</u>	Financial analysis	10%	To determine the involvement of private and external parastatal bodies in the implementation of the DMTDP
Total amount of IGF	<u>Ensuing month of each quarter</u>	<u>File verification</u>	<u>Municipal wide</u>	Record of amount generated through revenue mobilization		To determine progress made on fiscal decentralization
Police citizen ratio	<u>Ensuing month of each year</u>	<u>Records verification</u>	<u>Municipal wide</u>	Proportion of police personnel per total population of citizens	1:641, 1:600, 1:580, 1:580 respectively for 2022, 2023, 2024 and 2025	To determine the level of security in the Municipality
Teenage pregnancy rate	<u>Ensuing month of each quarter</u>	<u>File verification</u>	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Enumeration of pregnant girls under 18	5% by the end of 2025	To determine progress made on social protection and vulnerability
Total number of recorded cases of child abuse	<u>Ensuing month of each quarter</u>	<u>File verification, report verification</u>	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Enumeration of child abuse cases	0 by the end of the plan period	To determine progress made in child protection
Proportion of PWDs benefitting from PWDs fund	<u>Ensuing month of each quarter</u>	<u>File verification,</u>	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Enumeration of PWDs benefitting expressed as a percentage	100%	To determine progress made in social protection
Percentage of vulnerable groups benefiting from LEAP Programme	<u>Ensuing month of each year</u>	<u>Field visits, Report Verification</u>	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Numeration of LEAP beneficiaries	2368 deprived people expected to benefit from the LEAP Programme (additional 950 people) by the end of 2021.	To determine progress made on poverty alleviation
% change in stigma, abuse, discrimination, and harassment of vulnerable people	<u>Ensuing month of each quarter</u>	<u>Field visits, Report Verification</u>	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Proportion of current abuse cases to number of previous abuse cases.	At least 85% reduction in cases by 2025.	To determine the progress made on social protection

% change in programmes, projects and activities mainstreamed and effectively implemented on gender, child, PWDs and other vulnerable issues	<u>Ensuing month of each quarter.</u>	Field visits, Report Verification	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Proportion current programmes, projects and activities to number of previous programmes, projects and activities.	At least 85% reduction in cases by 2025.	To determine the progress made on social protection
% change in coordination and official handling of children related issues among all stakeholders in the municipality.	<u>Ensuing month of each quarter.</u>	Field visits, Report Verification	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Proportion of current children related issues coordinated and officially handled to previous current children related issues coordinated and officially handled	At least 85% of child related cases coordinated and handled with stakeholders by the end of 2025.	To determine the progress made on social protection
% change in official handling of children related issues in the municipality due to acquired skills by Social welfare staff.	<u>Ensuing month of each quarter.</u>	Field visits, Report Verification	<u>Zonal Council, Locality, gender, PWD, specific.</u>	Proportion of current children related issues officially handled due to acquired skills by Social Welfare staff to previous children related issues officially handled due to acquired skills by Social Welfare staff	At least 85% of cases brought before the Child Panel by the end of 2021.	To determine the progress made on social protection
No. of community centre/durbar grounds provided	<u>Ensuing month of each year</u>	Records verification, field visits	<u>Zonal Council, Locality,</u>	Identification and numeration of community centre/durbar grounds provided	2, 2, 2 respectively for 2023, 2024 and 2025	To determine progress made on community development
Percentage of staff trained annually	<u>Ensuing month of each year</u>	Records verification	<u>Zonal Council, Department, Staff Class (Senior and Junior) gender specific.</u>	<u>Proportion of staff trained to total number of staff</u>	At least 70% annually for the planned period	To determine progress made on capacity building
Percentage of Assembly Members trained annually	<u>Ensuing month of each year</u>	Records verification	<u>Zonal Council, Electoral Area, gender specific.</u>	Proportion of Assembly Members trained to total number of Assembly Members	At least 75% annually for the plan period	To determine progress made on capacity building
Logistical enhancement	<u>Ensuing month of each year</u>	Records verification	<u>Departmental, Unit, Zonal Council specific.</u>	Numeration of logistics provided	At least 60% annually for the plan period	To determine progress made on institutional capacity needs
Number of other meetings held	<u>Ensuing month of each year</u>	File verification, minutes,	<u>Zonal council specific, Assembly, sex, age</u>	Enumeration of town hall meetings held	2 each year within the plan period	To determine progress made on local governance and public accountability
No. of PFM Town Hall Meetings Held	<u>Ensuing month of each year</u>	Records verification	<u>Unit, Zonal Council specific.</u>	Numeration of PFM town hall meetings held	At least 2 annually for the plan period	To determine progress made on public accountability
% of Statutory Meetings Held	<u>Ensuing month of each year</u>	Records verification	<u>Unit, Zonal Council specific., gender</u>	Numeration of statutory meetings held	100% of statutory meetings held annually.	To determine the extent of institutional functionality
% of projects monitored and evaluated annually	<u>Ensuing month of each year</u>	Records verification, field visits	<u>Unit, Zonal Council specific.</u>	Numeration of projects monitored and evaluated expressed as a percentage	100% of implemented projects monitored and evaluated annually.	To determine progress on monitoring and evaluation exercises
No of Planning Schemes developed annually	<u>Ensuing month of each year</u>	Records verification	<u>Unit, Zonal Council specific.</u>	Numeration of planning schemes developed	4 No. Planning Schemes provided for the plan period	To determine progress made urban resilience and spatial planning
Number of communities affected by disaster	<u>Ensuing month of each quarter</u>	Records verification, field visits	<u>Zonal Council specific., locality, sex, age, type of disaster</u>	Identification and enumeration of communities affected by disaster	Bush Fires: 2 Flooding: 2 Rainstorm: 2	To determine progress made on man-made disaster occurrences
Number of communities trained in disaster prevention and management (especially bushfires and flooding)	<u>Ensuing month of each quarter</u>	Records verification, field visits	<u>Zonal Council specific., locality, sex, age,</u>	Identification and enumeration of communities trained	40 communities by end of plan period	To determine progress made on disaster resilience

% of disasters that were responded to.	<u>Ensuing month of each quarter</u>	<u>Records verification, field visits</u>	<u>Zonal Council specific.. locality, sex, age, type of assistance given, type of disaster.</u>	Proportion of disasters responded to total number of disaster occurrences	70%, 80%, 95% and 100% respectively for 2022, 2023, 2024 and 2025	To determine progress made on disaster resilience and institutional functionality.
--	--------------------------------------	---	---	---	---	--

6.4 Evaluation Activities

Participatory measures have also been identified to assess the achievement of objectives and ascertain the relevance of such objectives in meeting the identified goals. The evaluation process should be guided by specific norms to ensure that it meets the minimum quality standards. The following are the general norms:

6.4.1 Evaluation Norms

1. Internationally agreed principles, goals and targets

It is the responsibility of evaluation managers and evaluators to uphold and promote in their evaluation practice internationally agreed principles, goals and targets, for example, the SDGs.

2. Utility

In commissioning and conducting an evaluation there would be a clear intention to use the resulting analysis, conclusions or recommendations to inform decisions and actions.

3. Credibility

Evaluations would be credible. Credibility is grounded on independence, impartiality and a rigorous methodology. Key elements of credibility include transparent evaluation processes, inclusive approaches involving relevant stakeholders and robust quality assurance systems.

4. Independence

Independence of evaluation is necessary for credibility and also influences the ways in which an evaluation is used and allows evaluators to be impartial and free from undue pressure throughout the evaluation process.

5. Impartiality

The key elements of impartiality are objectivity, professional integrity and absence of bias. The requirement for impartiality exists at all stages of the evaluation process.

6. Ethics

Evaluation would be conducted with the highest standards of integrity and respect for the beliefs, manners and customs of the social and cultural environment for human rights and gender equality.

7. Transparency

Transparency is an essential element of evaluation because it establishes trust and builds confidence, enhances stakeholder ownership and increases public acceptability. Evaluation products would be publicly accessible.

8. Human Rights and Gender Equality

The universally recognised values and principles of human rights and gender equality need to be integrated into all stages of an evaluation. It would be the responsibility of evaluators and evaluation managers to ensure that these values are respected, addressed and promoted.

9. Professionalism

Evaluations would be conducted with professionalism and integrity. Professionalism would contribute towards the credibility of evaluators as well as the evaluation function. Key aspects include adherence to ethics.

Standards for Evaluation

In conducting evaluations, evaluation managers and evaluators would abide by the standards outlined below:

i. Institutional Framework

An institutional framework should be in place to guide the conduct of evaluations.

ii. Management of the Evaluation Function

The evaluation manager and the evaluator would adhere strictly to all the process entailed in the conduct of evaluation to ensure that the evaluation results are credible.

iii. Evaluation Competencies

In carrying out an evaluation, the evaluator would have the competencies required for the specific evaluation assignment.

iv. Conduct of Evaluation

The MDA would be guided by the evaluation steps in the M&E Manual.

v. Quality of Evaluation

The MDA would have a quality control system in place to make the results of evaluation acceptable to all stakeholders.

The evaluation process is therefore expected to provide a better insight into the design of new or subsequent plans.

The process entails the following activities.

- i. Assessing the need for an evaluation (provide the background).
- ii. Developing clear ideas on the rationale and objectives of the evaluation.
- iii. Determining the type of evaluation to undertake.
- iv. Specifying the methods, scope and timing of the evaluation.
- v. Identifying and analysing stakeholders. Appendix ...shows the stakeholder analysis.
- vi. Estimating the costs involved which should be factored into the budget of the AAP.
- vii. Preparing Terms of Reference (TOR) and contractual agreements based on items (i) to (iv) above. The TOR should be prepared by the DPCU in collaboration with stakeholders. It is important to have a broad agreement on the TOR because it will form the basis for the evaluation exercise. More importantly, the TOR will be the formal reference for the consultant or team of consultants to be recruited.
- viii. Recruiting a consultant or a team in accordance with the provisions of the Procurement Act, 2003 (Act 663).
- ix. Organising meetings to discuss the inception and draft reports with stakeholders.
- x. Organising a validation meeting with stakeholders before submission of the final report.
- xi. Disseminating the results and acting on the findings and recommendation as part of the dissemination and communications strategy based on evaluation norms and standards.

6.4.2 The Evaluation Matrix

To ensure effective evaluation of the various interventions in the 2022-2025 Medium Term Development Plan, each project and programme shall be subject to the following evaluation criteria where main and sub questions shall be probed;

- Relevance
- Efficiency
- Effectiveness
- Impact
- Sustainability
- Coherence

For each criterion, information would be collected based on data needed and data sources based on the corresponding data collection methods.

The Evaluation Matrix below shall be the guide to assess the success of the plans.

Table 39: Evaluation Matrix

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Method
	Main Questions	Sub-Questions			
Relevance	1.0 Is the program purpose set in line with the NMDPF	1.1 Is the program consistent with the NMDPF?	2022-2025 National Medium-Term Development Policy Framework 2022-2025 Development programmes of the DMTDP	NMDPF, NDPC Guidelines, 2022-2025 DMTDP	Questionnaire
		1.2 Is the program consistent with the prioritized development needs of the Assembly?			
		1.3 Is the program consistent with the DMTDP?			
Efficiency	2.0 Is the scenario to achieve the program purpose appropriate?	2.1 Is the program purpose clear?	POA	2022-2025 DMTDP,	Questionnaire, Interview
		2.2 Can the program purpose be examined based on the data or facts?			
		2.3 Can the program purpose (its target value) be achieved within the plan period?			
		2.4 Is the logical sequence from each sub-component project to the program purpose clear?			

		2.5 Was the funding of the program prudent? 2.6 Was the Program structured by considering the accomplishments of the district and other districts in order to achieve the program purpose effectively?			
Effectiveness	3.0 Were the sub-programmes implemented properly to achieve the program purpose?	3.1 Were the plans (approval and implementation of sub-component projects) conducted as planned? 3.2 Was there an integrated system to manage the sub-component projects of the Assembly Program (an assignment of program manager and others)? 3.3 Was the understanding of the Assembly's Program by related persons adequate? 3.4 Was the monitoring system shared among the related persons? Was the necessary data and information collected and accumulated? 3.5 Were other program management activities (collaboration and coordination with the ERCC and other departments of the assembly, risk management, revision of the program, and others) conducted properly?	Quarterly/Annual Progress reports	Progress report file	Questionnaire, Interview
Impact	4.0 Was the program purpose achieved?	4.1 To what extent was the program purpose achieved? 4.2 What kinds of impact did the implementation of the Program	Annual Progress Reports	Progress report file	Questionnaire, Interview

		generate to achieve the development goal of the NDPC? 4.3 What other impact was generated by the implementation of the Program?			
Sustainability	5.0 Was the program outcome sustainable?	5.1 To what extent was the program outcome sustainable?	Evaluation Reports	Evaluation Reports	Questionnaire, Interview
Coherence	6.0 Was the program aligned to regional, continental, and global instruments and aspirations?	6.1 to what extent were the strategies driven towards achieving regional, continental, and global goals?	Quarterly/Annual Progress reports Agenda2030, SDGs	Progress report file ECOWAP document, Agenda 2030 document, SDGs	Questionnaire, Interview

6.5 Participatory Monitoring and Evaluation (PM&E) Activities

The key methods to be used in the evaluation activities include:

- i. Participatory Rural Appraisal.
- ii. Citizen Report Card.
- iii. Community Score Card.
- iv. Participatory Expenditure Tracking Surveys.

The following steps shall be adopted by the Municipal Planning Coordinating Unit in planning for PM&E:

- i. Deciding on the need for PM&E.
- ii. Deciding on the PM&E method to use.
- iii. Identifying the key stakeholders.
- iv. Identifying a lead facilitator.
- v. Determining the performance questions.
- vi. Determining the resources and time available.
- vii. Defining a TOR for the lead facilitator or consultant.
- viii. Training the team to carry out the PM&E.
- ix. Disseminating the results and acting on the findings and recommendations as part of the dissemination and communication strategy.

All the identified stake holders associated with the preparation of the MTDP have been identified and classified based on their interests, needs, their roles in the planning process of the MTDP. The involvement of these stakeholders at all levels of plan preparation, implementation, Monitoring and evaluation is expected to facilitate consensus building among the stakeholders during review meetings. Stakeholders in this regard can be categorized into two categories: the Practitioners at the district and regional level such as department heads, quasi-government institutions etc as well as intended beneficiaries such as community members at the Area Council and Community Levels and Traditional Rulers. Other stakeholders include Donor Agencies, Private Sector Groups, NGOs, FBOs, CSOs etc.

Table 40: Participatory Monitoring & Evaluation Matrix

Type of Evaluation	Period	Actors	Participatory Evaluation Techniques
Ex-Ante Evaluation	Before the start of the project/ programme	Extended MPCU, Community representatives	Feasibility studies, historical accounts, community-technical interfaces
Mid Term	January 2023	Internal Evaluators (Extended MPCU, Traditional Groupings, Political Heads, Opinion Leaders, SMEs, CBOs Security Agencies etc)	<ul style="list-style-type: none"> • Focus Group Discussions, • Participatory Rural Appraisal. • Citizen Report Card. • Community Score Card. • Participatory Expenditure Tracking Surveys • Impact Assessment Surveys, • Inspections, • Discussions, • Workshops.
Terminal	January 2025	External Evaluators (Development Partners, MDAs as well as all actors listed in the Mid Term)	
Ex-post Evaluation	Minimum of five years after project/ programme implementation	External Evaluators (Development Partners, MDAs as well as all actors listed in the Mid Term)	

6.6 Reporting Arrangements

The implementation of the projects and programmes in the Medium Term Plan is also complemented by certain key activities that are designed to ensure effective reporting of activities. These activities comprise of;

1. Annual Progress Review Meetings in January each year for annual review of the plan
2. Compilation of Annual Progress Reports by the end of January each year which should be based on the review meetings.
3. Information dissemination to be done over a three-day period in May each year to disseminate the findings, lessons and recommendations in the review reports.
4. Organization of quarterly review meetings with developmental partners and department heads at the first month of each quarter to assess performance of plans.
5. Quarterly field visits to be embarked upon at the last month of each quarter to verify issues on the field and monitor performance of plans.

The reporting format for monitoring and evaluation is shown below.

Quarterly and Annual Progress Reports Format

Title Page

- i. Name of the MMDA
- ii. Time period for the M&E report

Introduction

- i. Summary of achievements and challenges with the implementation of the DMTDP
- ii. Purpose of the M&E for the stated period
- iii. Processes involved and difficulties encountered

M&E Activities Report

- i. Programme/Project status for the quarter or year
- ii. Update on funding sources and disbursements
- iii. Update on indicators and targets
- iv. Update on critical development and poverty issues
- v. Evaluations conducted; their findings and recommendations

Participatory M&E undertaken

- vi. and their results

The Way Forward

- i. Key issues addressed and those yet to be addressed
- ii. Recommendations

CHAPTER 7: COMMUNICATION STRATEGY

7.0 Introduction

Apart from monitoring and evaluation arrangements, the success of this plan also depend strongly on an effective communication strategy to not only create awareness on developmental issues on the plan but also to disseminate the outcomes or results in a manner that is acceptable to all stakeholders. This chapter covers the components of the strategy to disseminate and communicate findings of the reports to stakeholders.

7.1 Development of Communication Committees

The Assembly would form a Development Communication Committees. The Committee shall be chaired by the Presiding Member with the Public Relations Officers/Information Officers as Secretary. The Committee shall facilitate the following actions:

➤ Dissemination of Results Derived from the Implementation Process:

The ultimate outcome of the Monitoring and Evaluation Exercises is to report in a user-friendly manner, the key observations and findings of the implementation process first to management of the Assembly for verification. This is followed by dissemination of the results to other stakeholders external to the Assembly. This is aimed not only at increasing accountability and transparency but to demonstrate commitment in meeting the goals of the plan as well. These stakeholders include but are not limited to the Central Regional Coordinating Council through the RPCU, Ministries Departments and Agencies (Including the National Development Planning Commission), Development Partners, Community Members, Civil Society Groups, Private Sector Organizations, Research Institutions, Media Houses.

The technique to be adopted for dissemination will involve series of meetings or discussions to suit the various categories of stakeholders and in all such meeting the press shall be invited to facilitate further dissemination of the issues to other members of the public. Examples of such meetings include community or site meeting, heads of department meetings, workshops, focus group discussions or public fora. The issues to be discussed and disseminated at such meetings in relation to the Annual Progress Reports and the Medium-Term Development Plan would therefore cover progress of work, observations, challenges and gaps identified in the various projects visited to enable management of the Assembly take pragmatic decisions.

The results to be disseminated would be generated through systematic analysis using bar charts, line graphs, maps tables and other methods of data analysis to show the results being produced by each project or programme identified in the plan. In the process care would be taken to highlight the disseminate the performance of each indicator in the achievement of goals, objectives and targets of the plan to provide opportunities for feedback of lessons learned in the implementation process.

➤ Awareness Creation on Stakeholder Roles:

All the identified stakeholders associated with the preparation of the MTDP have been identified and classified based on their interest, needs and their roles in the planning process of the MTDP. In this regard it would be prudent for effective awareness creation on the various roles of the stakeholders to ensure harmonious monitoring and evaluation. The strategy is to sensitize these stakeholders at all levels of plan preparation, implementation, monitoring and evaluation of the plan. This is expected not only to ensure the success of the plan but also lead to capacity and consensus

building among the stakeholders during review meetings on the plan. Stakeholders in this regard can be categorized into two categories; the practitioners at the district and regional level on the plan such as department heads, quasi-government institutions etc as well as intended beneficiaries such as:

- Community Members at the Area Council and Community Levels.
- Traditional Rulers.
- Donor Agencies and the Private Sector Operating in the NGOs, FBOs, CSOs, stakeholders would also be made to know and understand their roles to ensure clarity in the implementation process.

➤ **Promotion of Dialogue in Plan Implementation.**

Effective dialogue shall be promoted among all stakeholders to ensure harmony in plan implementation. This would be promoted at various meetings and fora depending on the stakeholders involved. Examples of such meetings include; Community Meeting, Site Meetings Heads of Department Meetings, Workshops, Focus Group Discussions, Public Fora, Projects Site Visits, People's Assembly. More specifically the following activities shall be embarked upon to promote dialogue among stakeholders.

- i. Information Dissemination to be done through workshops over a three day period in May every year to disseminate the finding, lessons and recommendations in the review reports.
- ii. Organization of Quarterly Review Meetings with partners at the first month of each quarter to assess performance of plans.
- iii. Quarterly Field Visits to be embarked upon at the last month of each quarter to verify issues on the field and monitor performance of plans.

➤ **Promotion of Access and Management of Expectations of the Public:**

In order to ensure that the expectations and access to information of the intended beneficiaries of the plan are prudently managed the following four strategies shall be adopted.

➤ **Strengthening of the Client's Service Unit:**

An important aspect of ensuring access to information and managing expectation of the public on services rendered by the Assembly would be to strengthen the Client's Service Unit of the Assembly through adequate training of the officer, making enough fliers, documentation and other documents available, ensuring prompt responses to complaints and requests, refurbishing the office etc.

➤ **Sensitization of Staff on the Mission of the Assembly**

The mission statement of the Assembly which is a reflection of what local governance in the municipality stands for should be well understood by staff to ensure that the broader organizational vision is achieved. In this regard the roles of every department or unit in enhancing the organizational mission should be well understood and practiced to ensure efficient and effective delivery of services to the populace.

➤ **Strengthen the Public Relations Unit/ Officer**

The Public Relations Unit/ Officer which is the official mouthpiece of the Assembly would be well resourced to inform the public and clarify or explain pertinent development issues to the public.

➤ **Sensitization on the Complaints Committee**

All stakeholders and clients who have a relationship with the Assembly are entitled to good services in respect of the varied services provided. However, there may be

instances where issues may be raised with regards to the interaction between staff and clients and even among staff which would demand redress or amicable solutions. In this regard the public would be sensitized on the presence of the Complaints Committee of the Assembly which has been established through a provision in the Local Governance Act 963 which has a focus on facilitating conflict resolution among clients and practitioners at the Assembly.

Table 41: Communication Strategy Matrix

Activity	Purpose	Audience	Method/Tool	Timeframe	Responsibility
Community sensitization	To create awareness on the DMTDP	Community members, Traditional authorities etc.	Community durbars, drama, role play, social media, website etc.	Quarterly	MCD/MPO/ Chairman of Dev't. Sub-committee
Radio Discussions	Disseminate and receive feedback on plan performance.	All stakeholders	Panel Discussions	Monthly	MCE/ MPO
Stakeholders Workshop	Annual review of plan performance	Community members, Departmental and Unit Heads, Assembly Members, Unit Committees, etc	power point presentation, plenary sessions	February each year	MPO
Focus Group Discussions	Receive feedback from different categories of stakeholders	-do-	Interview guides	July Each Year	MPO
Community Score Card	Assess community satisfaction of various interventions in the plan	Zonal Council Actors, Assembly Members	Questionnaires (both supply side and demand side) to assess satisfaction of services rendered	15 th to 20 th December	MPO
Meeting with Political leadership	1. To get them to appreciate the DMTDP.	DCE, Presiding member, MPs and chairpersons of the sub-committees	Meetings with audio-visuals	15 th to 30 th January	MCE
	2. To update them on the status of implementation		Round-table discussion and, PowerPoint presentations.	October to December	

ANNEX 1: BIBLIOGRAPHY

1. Agona-Processing and Supply Chain Linkages in Agona West Municipality: Draft Policy Recommendations and Financial Operating Plan, 2019.
2. Agro-Processing and Supply Chain Linkages in Agona West Municipality: What is Preventing Agona Swedru from Facilitating the Growth of Jobs, Productivity, and Livability?
3. Agona West Municipal Assembly: 2010-2013 Medium Term Development Plan
4. Agona West Municipal Assembly: 2014-2017 Medium Term Development Plan
5. Agona West Municipal Assembly: 2018-2021 Medium Term Development Plan
6. Agona West Municipal Assembly: Strategic Local Economic Development Plan 2020-2022, 2020.
7. Agona West Municipal Assembly: Municipal Environmental Sanitation Action Plan
8. Basic Laws in Local Governance, Compiled by IMCC Secretariat, 2013
9. Constitution of the Republic of Ghana, 1992
10. Greening Ghana's Economy, Training Book, GOG-UNDP Collaboration, 2015
11. Local Governance Act,2016 (Act 936)
12. Local Government Departments of District Assemblies (commencement) Instrument, 2009 (L.I.1961)
13. Medium-Term National Development Policy Framework: Ghana Shared Growth and Development Agenda (GSGDA), 2014 - 2017, Volume I: Policy Framework (Final Draft)
14. Government of Ghana, National Development Planning Commission.
15. Guidelines for the Preparation of District Medium-Term Development Plans under the Medium-Term National Development Policy Framework, an Agenda For Jobs: Creating Prosperity And Equal Opportunity For All 2018-2021

16. Medium-Term National Development Policy Framework, An Agenda For Jobs: Creating Prosperity, And Equal Opportunity For All, 2018-2021.

17. National Medium-term Development Policy Framework, 2018-2021

18. National Medium-Term Development Policy Framework, 2022-2025

19. 2010 Population and Housing Census, District Analytical Report, Agona West Municipal.

20. Nationally Determined Contributions Mainstreaming Toolkit

21. Sector and District Mainstreaming Toolkits for Migration

22. Water Safety Input into MMDA-MTDP Toolkit

ANNEX 2: MAINTENANCE PROGRAMME

TYPE OF INFRASTRUCTURE/ASSETS	TYPE OF MAINTENANCE	SCHEDULE OF MAINTENANCE (START DATE - END DATE)	ESTIMATED COST OF MAINTENANCE	LOCATION	RESPOSIBILITY
Renovation of Methodist school	planned maintenance	1/1/2024 - 01/01/2026	9,000.00	Assisim/ Aburnnye	works Dept/Edu
Mechanized borehole	routine maintenance	1/1/2024 - 01/01/2026	7,000.00	Assisim/ Aburnnye	Works Dept./ water &Sanitation
Streetlight maintenance	periodic maintenace	1/1/2024 - 01/01/2026	7,000.00	Kwesimoko/Bungalow/Aburnnye	works Dept/ECG
Library	planned maintenance	1/1/2024 - 01/01/2026	10,000.00	Dwenho Zion School	works Dept/Edu
Rehabilitation of market sheds	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Agona Swedru	Works Dept
Street lights	periodic maintenace	1/1/2024 - 01/01/2026	5,000.00	Agona Swedru Bungalow Area	Works Dept/ECG

Library	planned maintenance	1/1/2024 - 01/01/2026	11,000.00	Zion School	works Dept/Edu
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	9,000.00	Ayensukuma	Works Dept/Health
Rehab. of Islamic sch.	planned maintenance	1/1/2024 - 01/01/2026	1,000.00	Zongo electoral area	Works Dept/Edu
Desk/furniture	periodic maintenace	1/1/2024 - 01/01/2026	2,000.00	Muni. Wide	Works Dept/Edu
Extension of street light	periodic maintenace	1/1/2024 - 01/01/2026	2,000.00	Adesemase	works Dept/ECG
KG	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Presby sch./ADA(A/C)	works Dept/Edu
Kitchen	planned maintenance	1/1/2024 - 01/01/2026	4,000.00	Presby sch./ADA(A/C)	works Dept/Edu
Completion of ICT	planned maintenance	1/1/2024 - 01/01/2026	10,000.00	Presby sch./ADA(C)	works Dept/Edu
New ICT	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Presby sch. New site	works Dept/Edu
Toilet	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Presby sch. New site	works Dept/Edu
Reh. toilet facility	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	ADA (A/C)	works Dept/Edu
Water extension	planned maintenance	1/1/2024 - 01/01/2026	25,000.00	ADA	Works Dept/ GWCL
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	9,000.00	Bawara	works Dept/Health
Teachers flats	planned maintenance	1/1/2024 - 01/01/2026	15,000.00	Edukrom	works Dept/Edu
Furniture	periodic maintenace	1/1/2024 - 01/01/2026	11,000.00	AMA	works Dept/Edu
Classroom (R.E.H.)	planned maintenance	1/1/2024 - 01/01/2026	15,000.00	Edukrom	works Dept/Edu
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	9,000.00	Edukrom	works Dept/Health

Borehole M.A School	routine maintenance	1/1/2024 - 01/01/2026	20,000.00	CHPS Edukorli Kofikwaa Kojoabo Brehoase Opanyin-Apim Papa Brew	Works Dept./ water &Sanitation
Zonal council office	planned maintenance	1/1/2024 - 01/01/2026	5,000.00		Central Admin
Teachers flat	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Otengkorang	works Dept/Edu
3-Unit classroom	planned maintenance	1/1/2024 - 01/01/2026	5,500.00	Presby sch.	works Dept/Edu
Extension of H.C	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Presby sch.	works Dept/Health
Extension of nurses flat	planned maintenance	1/1/2024 - 01/01/2026	20,000.00	Presby sch.	works Dept/Health
Furnishing of H.C	periodic maintenace	1/1/2024 - 01/01/2026	12,000.00	Presby sch.	works Dept/Health
Street light Reh.	periodic maintenace	1/1/2024 - 01/01/2026	15,000.00	Presby sch.	works Dept/ECG
Extention of market	planned maintenance	1/1/2024 - 01/01/2026	12,000.00	Kwaman/Bobikuma	Works Dept/ Estate
Construction of market	planned maintenance	1/1/2024 - 01/01/2026	2,800.00	Kwaman community	Works Dept/ Estate
Extention of pipe borne water	planned maintenance	1/1/2024 - 01/01/2026	20,000.00	Baanko,Abesim Zongo newsite, Otehabamu,Odumpetuase newsite, ohenbronmu,Snikynmu	Works Dept./ GWCL

Police post	planned maintenance	1/1/2024 - 01/01/2026	10,000.00	Kwaman	works Dept/ Ghana Police
Desk & furniture	periodic maintenace	1/1/2024 - 01/01/2026	5,000.00	Kwaman	works Dept/ Ghana Police
Table & chairs	periodic maintenace	1/1/2024 - 01/01/2026	2,000.00	Kwaman	works Dept/ Ghana Police
ICT Equipment	routine maintenace	1/1/2024 - 01/01/2026	10,000.00	Kwaman	works Dept/ Ghana Police
Reh. of ICT Centre	periodic maintenace	1/1/2024 - 01/01/2026	9,000.00	Kwaman	works Dept/ Ghana Police
Teachers flats	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Kwaman	works Dept/Edu
Equipment for CHPS Compound	routine maintenance	1/1/2024 - 01/01/2026	2,000.00	Kwaman	works Dept/Health
Nurses flats	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Kwaman	works Dept/Health
Extension to schools	planned maintenance	1/1/2024 - 01/01/2026	10,000.00	Otehabamu	works Dept/Edu
Extension		1/1/2024 - 01/01/2026		Sinkyemu	works Dept/Edu
Library		1/1/2024 - 01/01/2026		Kwaman	works Dept/Edu
I.C.T.	routine maintenance	1/1/2024 - 01/01/2026	5,000.00	Kwaman	works Dept/Edu
Teachers flats	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Kwaman	works Dept/Edu
Upgrading of health Centre polyclinic		1/1/2024 - 01/01/2026	12,000.00	Kwaman	Works Dept/Health
Dump site extension	periodic maintenace	1/1/2024 - 01/01/2026	30,000.00	Kwaman	Works Dept./Environmental San.
6-unit classroom block	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Lower Bobikuma A.M.A	works Dept/Edu
Construction of K.G classroom block	planned maintenance	1/1/2024 - 01/01/2026	2,000.00	Lower Bobikuma S.D.S	works Dept/Edu

Vocational center	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Lower Bobikuma S.D.S	works Dept/Edu
Kitchen	planned maintenance	1/1/2024 - 01/01/2026	7,000.00	A.M.A Methodist, S.D.A. Anglican	works Dept/Edu
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	5,000.00		works Dept/Health
Nursing Training College	planned maintenance	1/1/2024 - 01/01/2026	10,000.00		works Dept/Health
Upgrading of road		1/1/2024 - 01/01/2026	40,000.00		
Drainage		1/1/2024 - 01/01/2026	35,000.00	Lower Bobikuma	
Extension of pipe borne water	routine maintenance	1/1/2024 - 01/01/2026	25,000.00	Asarekrom Newtown Jakorkwa Newsite S.D.A	Works Dept./ GWCL
Toilet and urinal for market	planned maintenance	1/1/2024 - 01/01/2026	2,000.00	Mandela/Main Mkt	works Dept/Env.Dept.
Dumping site	periodic maintenace	1/1/2024 - 01/01/2026	40,000.00	Lower Bobikuma	works Dept/Env.Dept.
Completion of community center	planned maintenance	1/1/2024 - 01/01/2026	10,000.00	Lower Bobikuma	works Dept/Estate
Extension of street light	periodic maintenace	1/1/2024 - 01/01/2026	12,000.00	Cath. School	works Dept/ECG
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	8,000.00	Lower Bobikuma	works Dept/Health
I.C.T Center	routine maintenance	1/1/2024 - 01/01/2026	6,000.00	Salvation school	works Dept/Edu
Reh. of school	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Salvation school	works Dept/Edu

CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	6,000.00		works Dept/Health
Street light	periodic maintenace	1/1/2024 - 01/01/2026	4,000.00		works Dept/ECG
Renovation of community market	planned maintenance	1/1/2024 - 01/01/2026	7,000.00	Ankyeasa	works Dept/Estate
Toilet	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	SDA	works Dept/Edu
I.C.T	routine maintenance	1/1/2024 - 01/01/2026	6,000.00	SDA	works Dept/Edu
Table and chair	periodic maintenace	1/1/2024 - 01/01/2026	2,000.00	Child welfare clinic	works Dept/Edu
Renovation of market	planned maintenance	1/1/2024 - 01/01/2026	9,000.00	Babianiha community	works Dept/Estate
Street light	periodic maintenace	1/1/2024 - 01/01/2026	5,000.00		works Dept/ECG
Extension of water	periodic maintenace	1/1/2024 - 01/01/2026	10,000.00	Awoyom	Works Dept./ GWCL
Extension of street light	periodic maintenace	1/1/2024 - 01/01/2026	10,000.00	Big estate/ Shalom estate/Awoyom/Kaidabi	works Dept/ECG
Extension of street light	periodic maintenace	1/1/2024 - 01/01/2026	50,000.00	Community wide	works Dept/ECG
ICT	routine maintenance	1/1/2024 - 01/01/2026	6,000.00	AME Zion	works Dept/Edu
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Mahodwo	works Dept/Health
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	5,000.00	Egyaebusua	works Dept/Health
ICT	planned maintenance	1/1/2024 - 01/01/2026	6,000.00	Urban 'B'	works Dept/Edu
Street light	periodic maintenace	1/1/2024 - 01/01/2026	5,000.00	Community	works Dept/ECG
Street light extension	periodic maintenace	1/1/2024 - 01/01/2026	6,000.00		works Dept/ECG
Street light Reh./Extension	periodic maintenace	1/1/2024 - 01/01/2026	6,000.00	Mantsemankabi/Nsawam/Kwadabi/Lowcost/Solid foundation	works Dept/ECG

School desk	periodic maintenace	1/1/2024 - 01/01/2026	2,000.00	Yarawa Zongo, Holy Quran/Islamic Tijaniyya school	works Dept/Edu
6-Unit classroom	planned maintenance	1/1/2024 - 01/01/2026	2,500.00	AMA School	works Dept/Edu
Library	planned maintenance	1/1/2024 - 01/01/2026	2,000.00		works Dept/Edu
ICT	routine maintenance	1/1/2024 - 01/01/2026	6,000.00		works Dept/Edu
6-Unit classroom	planned maintenance	1/1/2024 - 01/01/2026	2,500.00	AME Zion basic sch nkubem	works Dept/Edu
CHPS Compound	planned maintenance	1/1/2024 - 01/01/2026	3,000.00		works Dept/Health
Construction of community market	planned maintenance	1/1/2024 - 01/01/2026	2,000.00		works Dept/Estate
New mechanized boreholes	routine maintenance	1/1/2024 - 01/01/2026	6,000.00	Botwe estate	works Dept/Water & Sanitation
Street light	periodic maintenace	1/1/2024 - 01/01/2026		Oteipirow	works Dept/ECG
			832,300.00		

